

## **I. SUMMARY**

In accordance with California Environmental Quality Act (CEQA) Guidelines Section 15123, this Environmental Impact Report (EIR) contains a brief summary of the Proposed Project, the requested land use approvals and the anticipated environmental consequences of those actions. More detailed information regarding the Proposed Project and its potential environmental effects are provided in the following sections of this EIR.

### **A. SUMMARY OF PROPOSED ACTION**

The Applicant seeks approval of to expand the existing Fashion Square shopping center. Implementation of the shopping center expansion requires various approvals, including but not limited to: a zone change to bring the entire site to (T)(Q)C2-1L; Conditional Use Permits to permit major development exceeding 100,000 square feet of non-residential use; to permit height, setback and operational modifications to commercial corner requirements; allow the sale/consumption of alcoholic beverages, shared parking approval; site plan review to approve the building design and access improvements as proposed; lot line adjustments; and other miscellaneous approvals and permits as necessary for construction and project operation. The specific requested entitlements and approvals are as follows:

- Zone Change from (Q)C2-1L, C2-1L, (T)(Q)PB-1L, (Q)PB-1L, and P-1L to (T)(Q)C2-1L.
- Site Plan Review for the modification of two existing parking structures, reconfiguration of site driveways and internal circulation, construction of 280,000 GLSF retail space within a new two-level structure with subterranean parking, and construction of two new parking structures, one six-level (one level at grade plus five levels above grade) and one four-level (one level at grade plus three levels above grade).
- Conditional Use Permit for construction of a “Major Development Project” (MDP) of approximately 280,000 square feet (GLSF) which exceeds the established threshold of 100,000 square feet for non-residential uses (MDP).
- Conditional Use Permit for Commercial Corner development and deviation from select development standard requirements including: (1) the 45-foot height limit to provide a building and parking structure with maximum height of 75 feet, which is no taller than the existing Macy’s building, (2) allowable hours of operation (7:00 a.m. to 11:00 p.m.) to permit uses from 5:30 a.m. to 12 midnight, (3) a requirement to provide a five foot landscaped area immediately adjacent to all street frontages; (4) the requirement to provide a minimum of fifty percent coverage with transparent windows along the first floor retail, and instead provide no glass along the Riverside Drive frontage; and (5) the restriction on tandem parking by providing tandem parking spaces.

- Zone Variance request to deviate from the 45-foot height limit of the Commercial Corner regulations.
- Conditional Use Permit for the on-site sale and consumption of a full line of alcoholic beverages (CUB).
- Request for Shared Parking Review.
- Zone Variance to reduce on-site parking below code requirements during construction.
- Haul Route approval from the Building and Safety Commission for construction phase operations.
- Other approval or permits necessary for the project including, but not limited to, grading and building permits and other minor permits from the Departments of Building and Safety and Public Works, and other ancillary approvals or permits including, but not limited to, lot line adjustments, public works permits or variances, conditional use permits necessary to fully implement the Proposed Project.

**I. SUMMARY**

**B. LOCATION AND BOUNDARIES**

The project site is located within the existing Fashion Square shopping center located at 14006 Riverside Drive in the Sherman Oaks community of the City of Los Angeles. The project site, which is roughly rectangular in shape and totaling approximately 28.8 acres in size, is bordered by Riverside Drive to the north, Hazeltine Avenue to the west, the Ventura Freeway (US 101) to the south, and Woodman Avenue to the east. The project site lies within the Van Nuys-North Sherman Oaks Community Plan (Community Plan) area.



## I. SUMMARY

### C. PROJECT BACKGROUND

#### 1. PREVIOUS APPROVALS AND DEVELOPMENT HISTORY

The 28.8-acre project site is currently developed with the existing Westfield Fashion Square shopping center, which is comprised of approximately 867,000 GLSF of retail shops and restaurants, and parking uses within multi-level parking structures and surface lots. The shopping center has been a vital commercial and retail portion of the Sherman Oaks community since its initial construction in the early 1960s.

The shopping center was originally constructed during the 1960s in a series of freestanding one-, two- and three-story stores. In 1987, under case CPC 86-743 ZC, the shopping center was approved for 855,000 gross leasable square feet (GLSF) of retail uses, of which only 826,000 GLSF was constructed in order to expand and enclose the previously built “outdoor” mall. In 1995 under case ZA-95-0899-CUZ, the shopping center was approved for an additional 120,000 GLSF of development, for a total entitlement of 975,000 GLSF across the entire project site. In 1996, under the 1995 entitlement, Bloomingdale’s department store built approximately 41,000 square feet of new gross leasable area, leaving a current remaining unbuilt entitlement of approximately 108,000 GLSF for the shopping center. To date, a total of approximately 867,000 GLSF has been constructed at the shopping center.

#### 2. AREAS OF CONTROVERSY AND ISSUES TO BE RESOLVED

Areas of known controversy, including issues raised by some members of the community, include: neighborhood intrusion, traffic trip generation, traffic circulation, noise, parking supply, climate change, urban decay, construction-related impacts, effect on property values, and on-site alcohol consumption. Concern over property values, in the absence of a tangible physical environmental impact, are not issues required to be addressed under CEQA, and therefore are not directly evaluated in this EIR. The remaining areas of known controversy noted above are analyzed, either as direct or indirect (secondary) effects, in Section IV: Environmental Impact Analysis of this DEIR.



## **I. SUMMARY**

## **D. ENVIRONMENTAL IMPACT REPORT PROCESS HISTORY**

### **1. OVERVIEW OF THE CEQA PROCESS**

The California Environmental Quality Act (CEQA) (Public Resources Code, Sections 21000-21177) requires that all public agencies within the State of California, having land use approval over project activities that have the potential to affect the quality of the environment, shall regulate such activities so that impacts to the environment can be prevented to the extent feasible. When it is determined through preliminary review that a project may likely have one or more significant effects upon the environment, then an EIR must be prepared.

The EIR should disclose all known potentially significant impacts; identify feasible means to minimize or mitigate those effects; and consider a number of feasible alternatives to the project that might further reduce significant impacts while still attaining the project objectives. Pursuant to CEQA Guidelines Section 15121, the EIR is primarily an informational document intended to inform the public agency decision-makers and the general public of the potentially significant effects of a proposed project.

### **2. PROPOSED PROJECT EIR PROCESS**

This EIR has been prepared at the direction and under the supervision of the Los Angeles Department of City Planning, as the Lead Agency, in accordance with CEQA and the Los Angeles CEQA Thresholds Guide (2006).

An Environmental Assessment Form (EAF) and Initial Study were prepared. The Proposed Project application and an Initial Study were reviewed by the Los Angeles Department of City Planning initially determined that the Proposed Project warranted a Mitigated Negative Declaration (MND). However, comments requesting the preparation of an EIR were received during the public review period for the MND. Consequently, the City and the Applicant agreed that an EIR would be prepared.

Subsequently, a Notice of Preparation (NOP) was issued for the Proposed Project on July 19, 2007 to solicit comments on the proposed scope of the EIR. The NOP was circulated for a 30-day period. Written comments were received on the NOP and have been reviewed and incorporated into this EIR to the extent feasible. In addition, a Public Scoping Meeting was held on August 6, 2007, at the Marvin Braude Constituent Service Center in Van Nuys, California. At this scoping meeting public testimony was taken on the potential environmental impacts of the proposed Project. A copy of the NOP and all written comments received relating to the NOP are attached as Appendix A: Notice of Preparation (NOP), Written Comment Letters and Scoping Meeting Comments.



## I. SUMMARY

### E. PROJECT DESCRIPTION

#### 1. OVERVIEW OF PROJECT OBJECTIVES

The intent of the Proposed Project is to revitalize the economic viability and function of the shopping center as a commercial center within the community, to improve access and circulation both on-site and within the immediate surrounding area, and to enhance the aesthetic and pedestrian orientation of the shopping center. The objectives of the Proposed Project are stated as follows:

- To establish and enhance the long-term sustainability of the shopping center through a higher utilization of the commercial center site and modernization of facilities.
- To improve site access and circulation through an updated site circulation plan that reflects modern development practices.
- To enhance on-site pedestrian safety through improved internal vehicle circulation configuration.
- To develop a project consistent with the City' Urban Form Guidelines with special emphasis on creating and encouraging a greater pedestrian environment, especially along Riverside Drive and Hazeltine Avenue.
- To enhance traffic flow and safety concerns along adjacent roadways through improved site access.
- To incorporate a community-friendly design that integrates visually with adjacent uses yet simultaneously affords appropriate neighborhood protection from traffic activity.
- To provide a greater range of stores to enhance the neighborhood shopping opportunities for the Sherman Oaks area.
- To provide greater variety and improved quality of restaurants in the shopping center.
- To conform to the goals, objectives and policies of the Van Nuys-North Sherman Oaks Community Plan.
- To develop a commercial project that is able to be LEED certifiable and enhance sustainability.

## 2. OVERVIEW OF PROPOSED DEVELOPMENT

The Fashion Square Expansion Project (Proposed Project) is proposed by the Applicant, Sherman Oaks Fashion Associates (an affiliated company of Westfield), in their application dated July 2007.

The Applicant requests approval to construct 280,000 gross leasable square feet (GLSF) of new retail/restaurant commercial space and additional structured parking, resulting in a cumulative total buildout on the 28.8-acre project site of 1,147,000 GLSF of commercial space and a total of 5,148 parking spaces (combined surface and structured parking). Total new uses are anticipated to include 240,000 GLSF (i.e., 355,227 gross SF) of new “in-line” retail space and 40,000 GLSF (i.e., 71,329 gross SF) of new restaurant space, in addition to approximately 1,235 new parking spaces.

The Proposed Project would entail the construction of approximately 108,000 GLSF of available unbuilt entitled uses (per a previous approval in 1995) and the development of an additional 172,000 GLSF (new entitlement under the current request), to account for the proposed total of approximately 280,000 GLSF of retail and restaurant uses under the Proposed Project. The actual building area proposed will be larger than the total gross leasable area. Accounting for mechanical/electrical equipment rooms, emergency access, tenant storage space, corridors, and other City requirements, 280,000 GLSF is equivalent to approximately 426,556 net square feet or approximately 482,740 gross square feet.

The proposed retail expansion building and “main” six-level parking structure will be constructed primarily on the southerly portion of the project site in the underdeveloped area between the existing shopping center (located immediately adjacent to the Riverside Drive frontage) and the Ventura (US 101) Freeway at the south. This area is currently occupied by a portion of the Bloomingdale’s parking structure and surface parking. A second four-level “east” parking structure will be constructed on the eastern portion of the project site (adjacent to Woodman Avenue) on an area currently developed with surface parking. The Proposed Project design would extend the parking structure to the south. Figures showing the proposed site plan are provided in Section II: Project Description of the DEIR. In summary, the Proposed Project consists of the following elements:

- Demolition of the three-level parking structure southerly of the mid-section of the existing mall;
- Modification of the existing Hazelton Avenue (Bloomingdale’s) parking structure in the southwest quadrant of the project site to facilitate internal access;
- Re-opening and re-activation of vehicular driveway and tunnel easterly of Bloomingdale’s department store leading from Riverside Drive to rear parking structures;
- Demolition of paved surface parking area in the southern and eastern portions of the project site;

- Closure of two existing driveways along Riverside Drive and creation of two new driveways, including a new consolidated driveway directly across from Matilija Avenue and re-activation of an old driveway just east of Bloomingdale's department store;
- Reconfiguration of one of two existing driveways along Hazeltine Avenue;
- Construction of a new dedicated internal access road between the reconfigured Hazeltine driveway (Bloomingdale's end) and the new Riverside driveway (Macy's end);
- Reconfiguration of existing Woodman Avenue driveway to permit ingress (right-turn only) access only;
- Construction of a traffic control median (i.e. “pork chop”) at Matilija Avenue and Riverside Drive to permit right-turn only ingress/egress access to Matilija Avenue;
- Construct a new 280,000 GLSF two-level retail building, above one level of subterranean parking, expansion to the southern edge of the existing shopping center structure between Bloomingdale's and Macy's, and including one level of roof-top parking;
- Construction of a new six-level (one level at grade plus five levels above grade) parking structure south of the existing Macy's building and its related parking structure. This six-level main parking structure will be set back behind the existing Macy's parking structure and approximately 300 feet offset from the frontage of Riverside Drive. The top of the structure would be and maximum height of 75 feet and would extend no higher than the top of the existing Macy's building;
- Construction of a new four-level (one level at grade plus three levels above grade) parking structure at the eastern portion of the project site currently covered with surface parking, adjacent to Woodman Avenue and southerly of the adjacent not-a-part parcel.
- Reconfiguration and restriping of remaining parking areas to facilitate efficient access/circulation and maximize available parking space;
- Implementation of new landscaping along Riverside Drive and Hazeltine Avenue frontages, along Woodman Avenue street frontage, internal to the project site within the parking areas and along driveways, and integrated into the design of new architecturally enhanced building facades;
- Installation of four bus shelter units at existing route stops located at Riverside Drive/Hazeltine Avenue and Riverside Drive/Ranchito Avenue; and

- Installation of new directional and tenant signage, and new security, ambient and accent lighting.

## I. SUMMARY

### F. ENVIRONMENTAL SETTING

#### 1. GEOGRAPHIC SETTING AND ACCESS

The project site is located within the Sherman Oaks community within the City of Los Angeles, approximately 13 miles northwest of downtown Los Angeles. Regional access to the Fashion Square shopping center is provided by US 101 (Ventura) Freeway. Local access is provided via Hazeltine Avenue, Riverside Drive, and Woodman Avenue.

The Los Angeles River is on the south side of the Ventura (US 101) Freeway, but crosses to the north side of the freeway just west of Hazeltine Avenue. The River is a concrete channelized structure in this area. The project site is located on a relatively flat parcel that slopes (downgrade) gently from the northeast to the southwest, with an overall elevation relief of 22 feet differential from the east/west elevation.

The shopping center has historically maintained a contractual arrangement with several area schools to provide for overflow parking of school events. Currently, during schools days (7 a.m. to 4 p.m.), Fashion Square makes available 100 parking spaces in the east surface parking lot for Buckley High School and 60 parking spaces for Notre Dame High School at the same location. These parking spaces are on a month-to-month agreement and are not made available to students on the weekends or during the highest peak holiday periods.

#### 2. EXISTING DEVELOPMENT AND SURROUNDING LAND USES

The project site is located within an established urban setting that includes a mix of retail, office and low to medium density residential uses. The project site is currently developed with the existing shopping center consisting of retail shops, restaurants and parking uses contained within three multi-level parking structures, surface parking lots, a two-story mall and two three-story anchor stores.

The project site is surrounded by developed properties on all sides. Land uses immediately to the north, across Riverside Drive, include multi- and single-family residential properties. To the west, land uses include an office building west of Hazeltine Avenue, and retail, office, and City of Los Angeles Department of Water and Power uses at the north side of the intersection of Riverside Drive and Hazeltine Avenue. To the south, the site is bordered by the Ventura (US 101) Freeway. To the east, land uses include commercial along Woodman Avenue, south of Riverside Drive as well as the Notre Dame High School on the northeast corner of the intersection of Riverside Drive and Woodman Avenue.

#### 3. OVERVIEW OF PLANNING CONTEXT

The Van Nuys-North Sherman Oaks Community Plan (Community Plan) is the guiding community plan for the project site and surrounding area. According to the Community Plan, the project site is currently designated as Community Commercial. The Community

Commercial designation is within Height District 1L, which permits structures up to six stories in height. Surrounding properties are designated a mix of commercial, residential and public facility land uses through the Community Plan.

The project site is currently zoned (Q)C2-1L, C2-1L, (T)(Q)PB-1L, (Q)PB-1L, and P-1L. All of the existing zones tied to the project site are permitted under the existing Community Commercial General Plan designation. The C2 zone permits a wide range of commercial retail uses to address community needs. P is an automobile parking zone that provides for public/private parking within surface and/or subterranean lot areas. PB is a parking building zone that permits public/private parking within above-grade parking structures, as well as surface and below-grade parking.

#### **4. OVERVIEW OF PHYSICAL SETTING**

The climate in the project region is characterized as Mediterranean, which is semi-arid and exhibits a wet-dry cycle of dry summers and a winter rainy season. The strength and location of a semi-permanent, subtropical high pressure cell over the Pacific Ocean is the primary influence on the climate in the project region. Temperatures range from the low 40's during winter nights to the high 90's and low 100's during summer afternoons.

The project site and surrounding area is characterized as an urban, developed commercial and residential area. The project site and all surrounding properties have undergone disturbance previously resulting from development of the existing shopping center, additional commercial uses at the adjacent intersections of Riverside Drive and both Hazeltine Avenue and Woodman Avenue, as well as the surrounding residential uses.

Vegetation on the site is limited to landscaping associated with existing development and a block of trees that currently buffer the site from the adjacent Ventura (US 101) Freeway to the south.

The visual character of the project site and surrounding area is that of a fully developed urban corridor, developed with a mix of retail, commercial, and residential uses. Typical residential development in the area ranges from one to four stories in height. Surrounding office and retail uses are typically between one to four stories in height as well, except for the six-story Sunkist building to the west and the 10-story office/financial building on the north side of Riverside Drive at Woodman Avenue. Existing buildings on the project site range between approximately 49 to 73 feet in height. Because of the relatively low height of most development within the project area, long-range viewsheds are relatively unobstructed; however, the close relative proximity of development within this urban area obstructs these views. Existing light sources come from both development at the project site and surrounding retail and residential uses.

Regional access to the shopping center is provided by US 101 (Ventura) Freeway. Local access is provided via Hazeltine Avenue, Riverside Drive, and Woodman Avenue. Nonetheless, analysis of 18 study intersection in the project area (see Section IV: Environmental Impact Analysis: J-Traffic, Circulation and Access of this DEIR) found that 16 of those intersections are presently operating at acceptable levels of service (i.e., level of service D or better) during peak hours. Two intersections in the immediate project area, Van Nuys Boulevard at the US 101 EB

Ramps and Woodman Avenue at Riverside Drive, operated below acceptable levels of service (i.e., level of service F) during the peak hours.

The project area, being fully urbanized, is fully serviced for all public utilities and public services. Electricity at the project site is currently provided by the City of Los Angeles, Department of Water and Power (LADWP). LADWP owns the electrical power generation plant and, as such, electrical service within the LADWP service area has not been affected by the recent statewide energy shortage. Natural gas at the project site is currently provided by the Southern California Gas Company (Gas Company). The project site is located within the Hyperion Water Treatment Plant (HWTP) Service Area.



## I. SUMMARY

### G. MAJOR IMPLICATIONS OF PROJECT IMPLEMENTATION

Based on the Initial Study, preliminary MND and NOP process, it was determined that implementation of the Proposed Project may, either by itself and/or in conjunction with past, present and reasonably foreseeable future development in the project vicinity, have a significant environmental effect in the following areas: Aesthetics/Visual Resources, Air Quality, Geology/Soils, Hazardous Materials/Man-Made Hazards, Water Resources (Water Quality and Water Supply), Land Use/Planning/Urban Decay, Noise, Public Services (Fire and Police), Public Utilities (Solid Waste), and Traffic/Circulation/Access. Section IV: Environmental Analysis of this EIR includes a detailed analysis for each of these environmental topics.

This EIR includes analysis of the above environmental impacts and recommends mitigation measures to reduce potentially significant impacts. In accordance with CEQA Guidelines Section 15128, other possible effects of the project which were determined to be not significant through the Initial Study review are not discussed in detail in this EIR. Those possible effects which did not warrant detailed analyses are identified in Section VI: Other Environmental Considerations: A-Effects Not Found To Be Significant of this DEIR.

The Summary Sheet on the following page provides snapshot of the net conclusions for the analysis. The Impact and Mitigation Measures Summary Matrix on the following pages outlines the environmental impact analysis provided in this DEIR. Mitigation measures and a monitoring program are recommended to reduce or eliminate significant impacts where possible.

Based upon the analysis in Section IV: Environmental Impact Analysis, with implementation of mitigation measures, the Proposed Project will not result in a significant environmental effect with regard to the issues analyzed herein, except for potentially significant short-term construction phase air quality with respect to PM<sub>2.5</sub>, PM<sub>10</sub> and NO<sub>x</sub>.

Further, irreversible environmental changes will not occur as a result of project implementation. The site has been committed to urban use for many years, and the Proposed Project uses are consistent with City planned land uses for the site. Thus, development of the site is not considered a new commitment to urban development and does not represent the conversion of undeveloped land.

However, construction of the Proposed Project will require the consumption of natural resources and renewable and nonrenewable materials, including building materials (e.g., wood and metal) and fossil fuels (e.g., gasoline, diesel fuel, and natural gas). Once operational, the Proposed Project uses will require consumption of natural resources and renewable and non-renewable materials such as electricity, natural gas, potable water, and fossil fuels for project-generated vehicle trips. The commitment of resources associated with the Proposed Project is consistent with planned future development within the City of Los Angeles. The use of resources represents a very small percentage of the resources to be utilized by development City-wide.

Additionally, the Proposed Project provides public benefits, such as a reduction in the improvement to local adjacent roadways, implementation of neighborhood protection and traffic calming measures, enhancement of aesthetic conditions at the project site, and improved economic vitality resulting in increased tax revenues for the City.

The Proposed Project is not expected to generate growth in the area beyond the intensification of the project site. Construction of the proposed 280,000 GLSF of retail/restaurant commercial uses will result in an increase in short-term construction and long-term employment opportunities. While the Proposed Project would create new job opportunities, the City of Los Angeles and surrounding areas include a large employee base and new jobs in this area would offer employment opportunities closer to those who may reside in the Van Nuys/Sherman Oaks area. The Proposed Project would physically and may economically revitalize the underutilized shopping center. Surrounding land uses and businesses may experience secondary effects of the economic revitalization.

CITY OF LOS ANGELES  
OFFICE OF THE CITY CLERK  
ROOM 395, CITY HALL  
LOS ANGELES, CALIFORNIA 90012

**CALIFORNIA ENVIRONMENTAL QUALITY ACT**  
**SUMMARY SHEET**

(Article IV – City CEQA Guidelines)

<b>POSSIBLE IMPACTS</b> (Check where a Yes is appropriate)	<b>A</b>	<b>B</b>	<b>C</b>
<b>A</b> -Significant Adverse Impact; <b>B</b> -Mitigation Measures Available; <b>C</b> -Unavoidable Adverse Impact			
<b>1. AESTHETICS</b> Will this project result in a diminishment or obstruction of a publicly available scenic vista, or in the creation of an offensive site visible to the public? .....	X	X	
<b>2. AIR</b>			
a. Increased mobile or stationary air emissions or air quality? .....	X	X	X
b. Creation of objectionable odors? .....			
<b>3. ANIMAL LIFE</b>			
a. Reduction of the numbers of any unique or endangered species of animals? .....			
b. Introduction or increase of any new animals? .....			
c. Impact on any existing animal habitat? .....			
<b>4. CULTURAL RESOURCES</b> Will this project impact or alter any archaeological, paleontological or historical site, structure, or object? .....			
<b>5. EARTH</b>			
a. Change in topography or ground surface relief features? .....			
b. Increase in wind or water erosion? .....			
c. Unstable or hazardous geologic or oil conditions? .....			
<b>6. ENERGY</b>			
a. Use of additional amounts of fuel or energy? .....			
b. Increase in demand upon existing sources of energy or required development of new sources of energy? .....			
<b>7. HOUSING</b> Any increase in the demand for housing or reduction in existing housing?.....			
<b>8. LAND USE</b> Alteration of the present or planned land use of the area?.....	X	X	
<b>9. LIGHT</b> Will proposal produce light or glare?.....			
<b>10. NATURAL RESOURCES</b>			
a. Increase in consumption of any national resource? .....			
b. Depletion of any non-renewable natural resource? .....			
<b>11. NOISE</b>			
a. Increase in existing noise levels? .....	X	X	
b. Exposure of people to noise levels? .....	X	X	
<b>12. PLANT LIFE</b>			
a. Reduction of the numbers of any unique or endangered species of plants? .....			
b. Reduction of existing mature trees? .....			
c. Change in diversity of species?.....			
<b>13. POPULATION</b> Any increase or alteration of the distribution, density or growth rate of the population?.....			
<b>14. PUBLIC SERVICES</b>			
a. Increase in demand for fire, police or other governmental services? .....			
b. Impact on school or recreational services? .....			
c. Increase in maintenance of public facilities including roads? .....			
<b>15. SAFETY</b>			
a. Creation of any health hazard? .....			
b. Potential risk of explosion or release of chemicals or radiation in event of accident? .....			
<b>16. TRANSPORTATION/CIRCULATION</b>			
a. Increase in traffic volume or change in circulation patterns? .....	X	X	
b. Increase in parking demand (not met by onsite parking provided by the project)? .....			
c. Increased hazards to vehicles, bicyclists or pedestrians? .....			
d. Impact on existing transportation systems?.....			
<b>17. UTILITIES</b>			
a. Demand on water, gas, power or communication systems? .....			
b. Impact on sewer or solid waste disposal? .....			
c. Impact on storm water drainage? .....			
<b>18. WATER</b>			
a. Change in absorption rates, drainage patterns, or surface runoff? .....			
b. Alteration to direction of any water course?.....			
c. Reduction in amount of water available for public water supplies? .....			
d. Exposure to flood hazards?.....			
<b>OTHER</b> .....			

## IMPACT AND MITIGATION MEASURES SUMMARY MATRIX

ADVERSE IMPACT	RECOMMENDED MITIGATION MEASURES	NET UNMITIGATED ADVERSE IMPACTS	MONITORING PHASE
<b>AESTHETICS AND VISUAL RESOURCES</b>			
			1. MONITORING PHASE
			2. MONITORING AGENCY
			3. ENFORCEMENT AGENCY
			1. MONITORING PHASE
			2. MONITORING AGENCY
			3. ENFORCEMENT AGENCY
			1. Occupancy
			2. Department of Building and Safety
			3. Department of City Planning
			1. Pre-construction
			2. Department of Building and Safety
			3. Department of City Planning
			1. Pre-construction
			2. Department of Building and Safety
			3. Department of City Planning

**Visual Quality and Character.** The **AES-1:** As required by LAMC new Proposed Project development Section 12.40, the site will be required conditions and project design features which identified, the Proposed Project would height of existing development on the will address replacement of removed not result in significant impacts to the site and would not substantially trees.

change the existing commercial nature of the site and project area. Therefore, **AES-2:** The owners shall maintain the project will result in a less than the subject property clean and free of debris and rubbish and to promptly remove any graffiti from the walls, pursuant to LAMC Sections 91.8101-F, 91.8904-1, and 91.1707-E.

During construction activities for the

Proposed Project, the visual character of the project site will reflect short-term changes as some of the box tree (minimum diameter of two inches and a height of eight feet at the time of planting) shall be planted for every four new surface parking spaces. Although every four new surface parking spaces, standard conditions and project design features already required/incorporated into the Proposed Project. Due to the distance between the project site and the nearest related project, incorporate approximately 1,000 feet; the fact that there is no property with a direct line which provide a variety of textures and colors, along exterior walls visible related project site; and finally that of the proposed development, the lack of significant views or scenic vistas identified by the Community Plan in the project area, the lack of protected or recognized views in the project Landscape Plan shall include the area, and the location of the proposed development within the envelope of all replacement trees and new the existing site development, the landscaping along Riverside Drive.

## IMPACT AND MITIGATION MEASURES SUMMARY MATRIX

ADVERSE IMPACT	RECOMMENDED MITIGATION MEASURES	NET UNMITIGATED ADVERSE IMPACTS	MONITORING PHASE
Proposed Project would result in a less than significant aesthetic impact due to a substantial adverse effect on views into and out of the project site.	<b>AES-6:</b> New project landscaping along Riverside Drive would provide an opportunity to visually activate this frontage and minimize building massing. A combination of landscape, hardscape, and building finish	1. Pre-construction 2. Department of Building and Safety 3. Department of City Planning	1. MONITORING PHASE 2. MONITORING AGENCY 3. ENFORCEMENT AGENCY
<b>Light, Glare and Nighttime Illumination.</b> Due to the existing developed nature of the project site elements that are similar atmosphere that offers more to the Proposed Project and other pedestrian-friendly linear banding and existing commercial development in gives a fresh, updated look to the area, and the design of the shopping center. The landscape plan Proposed Project's new lighting and would incorporate specimen accent glare source components, the intensity plantings, including distinctive palms, large canopy trees, evergreens, seasonal color trees and bold median plantings. The landscape concept also incorporates various hardscape features, including the integration of street furnishings along the Riverside Drive frontage. Street furnishings, including treated wood benches and cast-in-place concrete seating with integral lighting and water features, would add to the visual interest and appeal of this frontage.	The majority of residential uses along and north of Riverside Drive would experience no measurable change in nighttime illumination, lighting or glare due to the Proposed Project. However, new light and glare sources would be introduced and could impact a limited number of residents. However, due to the relative orientation of the residential structures to the driveway, the existing vehicle frontages and add to the perceived activity within the vicinity, and the security of the neighborhood in limited hours of operation at the general shopping center, nuisance light from project-related vehicle headlights is	1. Occupancy 2. Department of Building and Safety 3. Department of City Planning	1. MONITORING PHASE 2. MONITORING AGENCY 3. ENFORCEMENT AGENCY

## IMPACT AND MITIGATION MEASURES SUMMARY MATRIX

ADVERSE IMPACT	RECOMMENDED MITIGATION MEASURES	NET UNMITIGATED ADVERSE IMPACTS	MONITORING PHASE
anticipated to be less than significant.	including the use of bollards, wall reveals, seating areas, and crosswalks.		1. MONITORING PHASE 2. MONITORING AGENCY 3. ENFORCEMENT AGENCY
Lighting sources project-wide are consistent with the commercial nature of this portion of community and will not substantially increase ambient illumination levels.	The use of plaza strip lighting will afford additional security lighting but with a park-like feel and without significant light intrusion to the surrounding neighborhood. As consistent with safety concerns, the Proposed Project will incorporate low-level lighting that is directed downward and shielded to prevent spillover of light toward sensitive uses.		1. Construction 2. Department of Building and Safety 3. Department of City Planning
		<b>AES-8:</b> The Riverside Drive building surfaces would be refreshed with a new graphic design treatment that would consist of small visual mosaics of color and pattern that effectively serve to visually minimize the massing of the long linear wall along the frontage. It is intended that a combination of landscaping, hardscaping and building finish elements would create a vibrant urban atmosphere that offers more pedestrian-friendly linear banding and gives a fresh, updated look to the shopping center.	1. Occupancy 2. Department of Building and Safety 3. Department of City Planning
		<b>AES-9:</b> All open areas not used for buildings, driveways, parking areas, recreational facilities or walks shall be attractively landscaped and maintained in accordance with a landscape plan, including an automatic irrigation plan, prepared by a licensed landscape architect to the satisfaction of the	1. Occupancy 2. Department of Building and Safety 3. Department of City Planning

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ADVERSE IMPACT	RECOMMENDED MITIGATION MEASURES	NET UNMITIGATED ADVERSE IMPACTS	MONITORING PHASE	I. SUMMARY G. MAJOR IMPLICATIONS OF PROJECT IMPLEMENTATION		
				1. MONITORING PHASE	2. MONITORING AGENCY	3. ENFORCEMENT AGENCY
Planning Department.				1. Construction 2. Department of Building and Safety 3. Department of City Planning		
				1. Construction 2. Department of Building and Safety 3. Department of City Planning		

**AES-10:** The trees shall be dispersed within the parking area so as to shade the surface parking area and shall be protected by a minimum 6-inch high curb and landscaping.

**AES-11:** Outdoor lighting shall be designed and installed with shielding, so that the light sources for the Proposed Project are shielded from spillover to adjacent residential properties.

### AIR QUALITY

**Construction Activity.** Construction **AQ-1:** The Proposed Project will **Construction**. Implementation of the 1. Pre-construction of the Proposed Project has the potential to create air quality impacts through the use of heavy-duty responsible for setting emission standards for vehicles sold in approximately 61 percent. However, vehicle trips generated by construction workers traveling to and from the project site. Fugitive dust emissions would primarily result from demolition and site preparation (e.g., excavation) activities. Nitrogen oxide (NO<sub>x</sub>) emissions would primarily result from the use of construction equipment. During the finishing phase, paving operations and the **AQ-2:** The Proposed Project will application of architectural coatings (e.g., paints) and other building materials would release volatile organic compounds (VOCs). The estimated localized daily emissions planning, implementing, and enforcing SCAQMD significance thresholds. As

CARB mitigation measures would ensure that fugitive dust emissions (i.e. PM<sub>2.5</sub> and PM<sub>10</sub>) would be reduced by approximately 61 percent. However, localized PM<sub>2.5</sub> and PM<sub>10</sub> emissions would still exceed the SCAQMD significance thresholds. Mitigation measures would reduce regional NO<sub>x</sub> emissions by at least 40 percent. The SCAQMD is responsible for localized PM<sub>2.5</sub> and PM<sub>10</sub> concentrations would exceed the SCAQMD significance thresholds. As

2. Department of Building and Safety 3. South Coast Air Quality Management District

1. Pre-construction, Construction 2. Department of Building and Safety 3. South Coast Air Quality Management District

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			1. MONITORING AGENCY	2. MONITORING AGENCY	3. ENFORCEMENT AGENCY
associated with each construction phase would exceed the SCAQMD localized thresholds for PM <sub>2.5</sub> and PM <sub>10</sub> , and, as such, localized construction emissions would result in a significant impact without incorporation of mitigation measures.	construction programs designed to attain and regulate stationary sources, point sources, and certain significant impacts even with mobile source emissions.	such, regional NO <sub>x</sub> construction emissions would result in a significant impact, even with the implementation of mitigation measures. Localized construction emissions from the area Proposed Project would also result in mobile source emissions. SCAQMD implementation of all feasible mitigation measures. The Proposed Project would be considered to have a significant unavoidable regional and localized construction air quality impact.			
<b>Long-Term Operation.</b> Long-term project emissions would be generated by area sources, such as natural gas combustion and consumer products (e.g., aerosol sprays) and mobile sources. Motor vehicle trips generated by the Proposed Project would be the predominante source of long-term project emissions. According to the traffic report, the Proposed Project would generate 4,964 net daily vehicle trips during the weekday and 6,252 net daily vehicle trips during the weekend.	The proposed Project will be designed to reduce exposure of less than sensitive receptors to excessive levels of air quality. The Proposed Project is designed and will be built and operated in a manner consistent with the requirements to achieve Leadership in Energy and Environmental Design (LEED) certification from the United States Green Building Council. LEED is a green building rating system that was not designed to guide and distinguish commercial high-performance projects. LEED promotes a whole-building approach to sustainability by recognizing performance in five key areas of human and environmental health: sustainable site development, water savings, energy efficiency, materials selection, and indoor emissions.	The project-related operational emissions would result in a significant impact without mitigation.	1. Pre-construction 2. Department of Building and Safety 3. South Coast Air Quality Management District		

CO concentrations in 2012 are expected to be lower than existing conditions due to stringent State and federal mandates for lowering vehicle emissions. Accordingly, increases in environmental quality. The Proposed

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traffic volumes are expected to be offset by increases in cleaner-running design and operational features to cars as a percentage of the entire vehicle fleet on the road. Weekday eight-hour CO concentrations under “project” conditions would range from approximately 3.5 ppm to 3.7 ppm. Weekend one-hour CO concentrations in order to achieve LEED certification under “project” conditions would be include, but are not limited to, the approximately 5 ppm at worst-case following or their equivalent:	<ul style="list-style-type: none"> <li>• A construction activity sidewalk receptors. Weekend eight-hour CO concentrations under “project” conditions would range from approximately 3.5 ppm to 3.7 ppm.</li> </ul>	The State-wide one- and eight-hour standards of 20 ppm and 9.0 ppm, respectively, would not be exceeded at the study intersections. Thus, a less than significant impact is anticipated.	<ul style="list-style-type: none"> <li>• Encouraging the use of mass transit.</li> <li>• Providing transportation amenities, such as alternative fueling stations, carpool/vanpool programs, bicycle racks, and showering/changing facilities.</li> <li>• Implementing a stormwater management plan that reduces impervious cover, promotes infiltration, and captures and treats the stormwater runoff from 90 percent of the average annual rainfall using acceptable best management practices.</li> <li>• Adopting site lighting criteria to maintain safe light levels while avoiding off-site lighting and night sky pollution, minimizing site lighting where possible, and reducing light pollution.</li> <li>• Providing tenants with a description of the sustainable design and construction features incorporated in the core and shell</li> </ul>		
CO concentrations at sensitive receptor locations are expected to be much lower than CO concentrations adjacent to the roadway intersections. Sensitive receptors that are located away from congested intersections or are located near roadway intersections with better Level of Service (LOS) would be exposed to lower CO concentrations. Thus, no significant increase in CO concentrations at sensitive receptor locations is expected, resulting in a less than significant impact.					<b>Consistency with Adopted Plans and Policies.</b> The Proposed Project, which

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would add 788 employees, represents less than one percent of the 121,694 new employees projected in SCAG's RTP between 2007 and 2010 for the Los Angeles City subregion. Such levels of housing, population, and employment growth are consistent with housing forecasts for the subregion as adopted by SCAG. The Proposed Project is consistent with growth assumptions included in the AQMP and, as such, the Proposed Project would comply with Consistency Criterion No. 2. The Proposed Project is consistent with the AQMP.	<ul style="list-style-type: none"> <li>Using high-efficiency irrigation technology or reducing potable water consumption for irrigation by 50 percent by using a combination of plant species factor, irrigation efficiency, use of captured rainwater, use of recycled wastewater, and use of water treated and conveyed by public agency specifically for non-potable uses.</li> <li>Employing strategies that, in aggregate, use 20 percent less water than the water use baseline calculated for the building (not including irrigation) after meeting the Energy Policy Act of 1992 fixture performance requirements.</li> <li>Designing the building envelope and building system to maximize energy performance.</li> <li>Selecting refrigerants that reduce ozone depletion while minimizing direct contributions to global warming.</li> <li>Implementing a construction waste management plan that identifies the materials to be diverted from disposal and whether the materials will be sorted on-site or commingled. The waste management plan would include recycling and/or salvaging at least 50 percent of non-hazardous construction and demolition debris.</li> </ul>				

### Climate Change Gas Emissions.

Greenhouse Gas (GHG) emissions would result from the combustion of fossil fuels that would provide energy for the Proposed Project. The Proposed Project would include 280,000 GLSF of new development, which would use approximately 1,096,852 kilowatt hours (kWh) per year. As such, proposed shopping center uses at buildout would potentially consume approximately 4,493,177 kWh per year. The Proposed Project will be designed with various features so the project achieves Leadership in Energy and Environmental Design (LEED) certifiable. Implementation of the LEED program would directly reduce

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ADVERSE IMPACT	RECOMMENDED MITIGATION MEASURES	NET UNMITIGATED ADVERSE IMPACTS	MONITORING PHASE		
			1. MONITORING PHASE	2. MONITORING AGENCY	3. ENFORCEMENT AGENCY
project-related energy use. LEED certifiable results in a minimum energy efficiency savings of approximately 10.5 to 14 percent over California Title 24 Energy Design Standards.	<ul style="list-style-type: none"> <li>Using materials with recycled content such that the sum of post-consumer recycled content plus one-half of the pre-consumer content constitutes at least ten percent of the total value of the materials in the project.</li> <li>Using a minimum of ten percent of the total materials value on building materials or products extracted, harvested, or recovered and manufactured within 500 miles of the project site.</li> <li>Adopting an indoor air quality management plan to protect the HVAC system during construction, control pollutant sources, and interrupt contamination pathways.</li> <li>Specifying low-volatile organic compounds paints and coatings in construction documents.</li> <li>Designing the building with the capability for occupant controls for airflow, temperature and ventilation. Strategies will include underfloor HVAC systems with individual diffusers, displacement ventilation systems with control devices, and ventilation walls and mullions.</li> </ul>				
The Proposed Project would generate 1,807 tons per year of CO <sub>2</sub> emissions. LEED certifiable construction would reduce CO <sub>2</sub> emissions to 1,761 tons per year. The Proposed Project would increase electricity consumption-related emissions of methane (CH <sub>4</sub> ) by 0.1 tons per year and NO <sub>x</sub> by 0.6 tons per year. LEED certifiable construction would reduce CH <sub>4</sub> and nitrous oxide N <sub>2</sub> O emissions by 0.01 and 0.06 tons per year, respectively.					
The provision of potable water to commercial consumers requires large amounts of energy associated with source and conveyance, treatment, distribution, end use, and wastewater treatment, which in turn contribute toward GHG emissions. Land uses associated with the Proposed Project would require approximately 261,486 kWh per year of electricity for water consumption. Implementation of the LEED program would directly reduce project-related water consumption. The Applicant is committed to reducing interior water usage by 20 percent and exterior water usage by 50 percent. The resulting Proposed System to trigger corrective action, if			AQ-4:	The Proposed Project would install carbon monoxide and airflow measurement equipment that would transfer the information to the HVAC system and/or Building Automation System.	<ol style="list-style-type: none"> <li>Construction</li> <li>Department of Building and Safety</li> <li>South Coast Air Quality Management District</li> </ol>

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Project water consumption would be applicable, and/or use the 9,800 gallons per day (gpd), or measurement equipment to trigger 3,577,000 gallons per year. Therefore, alarms that inform building operators energy use associated with water or occupants of a possible deficiency consumption at the Proposed Project in outdoor air delivery. Installation of such a system in areas where carbon monoxide concentrations may escalate (such as in the vicinity of loading docks or valet parking drop-offs) would improve both indoor and localized “hotspot” air quality.			1. Construction 2. Department of Building and Safety 3. South Coast Air Quality Management District		
The Proposed Project would generate 105 tons per year of CO <sub>2</sub> emissions. LEED certifiable construction would reduce CO <sub>2</sub> emissions to 98 tons per year. The Proposed Project would increase water consumption-related emissions of CH <sub>4</sub> and NO <sub>x</sub> by less than 0.0001 tons per year. LEED certifiable construction would reduce CH <sub>4</sub> and N <sub>2</sub> O emissions by 0.002 and 0.01 tons per year, respectively.	<b>AQ-5:</b> The Proposed Project would provide bicycle racks at a ratio of 2% of the total number of parking spaces than 0.0001 tons per year. LEED on-site, as well as lockers, changing rooms and showers inside the shopping center. A minimum of 20 additional bicycle spaces (in racks) would be provided at multiple locations throughout the site. Four showers (two per each gender) would be provided in a dedicated shower facility area. Lockers would be provided in conjunction with the shower facilities.		1. Construction 2. Department of Building and Safety 3. South Coast Air Quality Management District		
Daily operational activity associated with the Proposed Project would require natural gas consumption. The Proposed Project would generate 1,979 tons per year of CO <sub>2</sub> emissions. The Proposed Project would increase natural gas consumption-related emissions of CH <sub>4</sub> and NO <sub>x</sub> by less than 0.5 tons per year. LEED certifiable construction would not substantially reduce natural gas consumption CH <sub>4</sub> and N <sub>2</sub> O emissions. This service could be provided by either the provision of a private shuttle GHG emissions from mobile sources or the funding of extended hours for a function of vehicle miles traveled (VMT). The existing shopping center generates 24,049 tons per year of CO <sub>2</sub> line. The Orange Line shuttle would	<b>AQ-6:</b> The Proposed Project would provide a shuttle service connecting the site to a nearby Orange Line gas station (e.g., Van Nuys Boulevard). This service could be provided by either the provision of a private shuttle or the funding of extended hours for a function of vehicle miles traveled (VMT). The existing shopping center generates 24,049 tons per year of CO <sub>2</sub> line. The Orange Line shuttle would		1. Occupancy 2. LADOT 3. South Coast Air Quality Management District		

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emissions from mobile sources and the complement existing transit services expansion would generate an additional 4,743 tons per year. The Proposed Project would generate hours when other public transit services connecting the site to the Orange Line are not available (e.g., 28,792 tons per year of CO <sub>2</sub> emissions. The Proposed Project would generate 52 tons per year of CH <sub>4</sub> emissions and 955 tons per year of N <sub>2</sub> O emissions. Adherence with LEED certifiable criteria would reduce CO <sub>2</sub> equivalent emissions by 48 tons per year for the Proposed Project. Total CO <sub>2</sub> equivalent emissions would be 31,745 tons per year. It should be noted that approximately 88 percent of GHG emissions would result from mobile sources. Net CO <sub>2</sub> equivalent emissions would be 5,068 tons per year.	<b>AQ-7:</b> During construction activity, water or a stabilizing agent shall be applied to exposed surfaces in sufficient quantity to prevent generation of dust plumes.	The Proposed Project would be consistent with applicable GHG reduction measures recommended by the California Climate Action Team. The Proposed Project will also achieve LEED Basic certification. As a result, the Proposed Project's energy efficiency would be at least 10.5 to 14 percent beyond Title 24 requirements.	1. Construction 2. Department of Building and Safety 3. South Coast Air Quality Management District	1. Construction 2. Department of Building and Safety 3. South Coast Air Quality Management District	1. Construction 2. Department of Building and Safety 3. South Coast Air Quality Management District
		<b>AQ-8:</b> During construction activity, track-out shall not extend 25 feet or more from any active construction operations, and track-out shall be removed at the conclusion of each workday.			
		<b>AQ-9:</b> During construction activity, and policies set forth by State and local agencies to comply with all global warming legislation, including Assembly Bill (AB 32). Also the project will comply with the City's Green LA Action Plan. The Proposed	The Proposed Project would also comply with all applicable regulations and policies set forth by State and a wheel washing system shall be installed and used to remove bulk material from tires and vehicle undercarriages before vehicles exit the project site.	1. Construction 2. Department of Building and Safety 3. South Coast Air Quality Management District	1. Construction 2. Department of Building and Safety 3. South Coast Air Quality Management District

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Project would actively reduce on-going emissions through compliance sand, and other loose materials shall with reduction strategies.	<b>AQ-10:</b> All haul trucks hauling soil, proposed project would result in a less significant impact on climate change.	1. Construction 2. Department of Public Works- Bureau of Street Services 3. Department of Public Works- Bureau of Street Services	1. MONITORING PHASE 2. MONITORING AGENCY 3. ENFORCEMENT AGENCY
Proposed Project would result in a less significant impact on climate change.	<b>AQ-11:</b> During construction activity, traffic speeds on unpaved roads shall be limited to 15 miles per hour.	1. Construction 2. Department of Public Works- Bureau of Street Services 3. South Coast Air Quality Management District	1. Construction 2. Department of Public Works- Bureau of Street Services 3. South Coast Air Quality Management District
Proposed Project would result in a less significant impact on climate change.	<b>AQ-12:</b> During construction activity, operations on unpaved surfaces shall be suspended when winds exceed 25 miles per hour.	1. Construction 2. Department of Public Works- Bureau of Street Services 3. South Coast Air Quality Management District	1. Construction 2. Department of Public Works- Bureau of Street Services 3. South Coast Air Quality Management District
Proposed Project would result in a less significant impact on climate change.	<b>AQ-13:</b> Heavy equipment operations shall be suspended during first and second stage smog alerts.	1. Construction 2. Department of Public Works- Bureau of Street Services 3. South Coast Air Quality Management District	1. Construction 2. Department of Public Works- Bureau of Street Services 3. South Coast Air Quality Management District
Proposed Project would result in a less significant impact on climate change.	<b>AQ-14:</b> On-site stock piles of debris, dirt, or rusty materials shall be covered or watered at least twice per day.	1. Construction 2. Department of Public Works- Bureau of Street Services 3. South Coast Air Quality Management District	1. Construction 2. Department of Public Works- Bureau of Street Services 3. South Coast Air Quality Management District
Proposed Project would result in a less significant impact on climate change.	<b>AQ-15:</b> Heavy-duty equipment shall be equipped with a diesel oxidation catalyst capable of reducing NOX emissions by 40 percent.	1. Construction 2. Department of Public Works- Bureau of Street Services 3. South Coast Air Quality Management District	1. Construction 2. Department of Public Works- Bureau of Street Services 3. South Coast Air Quality Management District
Proposed Project would result in a less significant impact on climate change.	<b>AQ-16:</b> Contractors shall maintain equipment and vehicle engines in good	1. Construction 2. Department of Public Works- Bureau of Street Services 3. South Coast Air Quality Management District	1. Construction 2. Department of Public Works- Bureau of Street Services 3. South Coast Air Quality Management District

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	condition and in proper tune per manufacturers' specifications.	3. South Coast Air Quality Management District	1. Construction 2. Department of Building and Safety 3. South Coast Air Quality Management District
<b>AQ-17:</b> Contractors shall utilize electricity from power poles rather than temporary diesel or gasoline generators, as feasible.		1. Construction 2. Department of Building and Safety 3. South Coast Air Quality Management District	1. Construction 2. Department of Building and Safety 3. South Coast Air Quality Management District
<b>AQ-18:</b> Heavy-duty construction shall be prohibited from idling in excess of five minutes, both on- and off-site, to be consistent with State law.		1. Construction 2. Department of Building and Safety 3. South Coast Air Quality Management District	1. Construction 2. Department of Building and Safety 3. South Coast Air Quality Management District
<b>AQ-19:</b> Construction parking shall be configured to minimize traffic interference.		1. Construction 2. Department of Building and Safety 3. South Coast Air Quality Management District	1. Construction 2. Department of Building and Safety 3. South Coast Air Quality Management District
<b>AQ-20:</b> Construction activity that affects traffic flow on the arterial system shall be limited to off-peak hours, as feasible.		1. Construction 2. Department of Building and Safety 3. South Coast Air Quality Management District	1. Construction 2. Department of Building and Safety 3. South Coast Air Quality Management District

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seismic standards in the Uniform Building Code.	in an approved Geotechnical Report.				
<b>Soil and Slope Stability.</b> The project site and soil conditions, with the exception of the existing structures, undocumented fill, seismic-induced settlements and expansive clayey soils, appear to be conducive to the development of the Proposed Project if developed in accordance with standard geotechnical engineering practices that take the underlying soil conditions into account.	<b>GEO-3:</b> All earthwork and construction shall be completed in accordance with mitigation as defined in Public Resources Code Section 2693(c) to ensure that issues of potential liquefaction are addressed.	<b>GEO-4:</b> To address potential soil settlement, all new building construction shall be supported on deep foundations. Design values for drilled piles shall be consistent with the recommendations of the approved Geotechnical Report.	1. Pre-construction 2. Department of Building and Safety 3. Department of Building and Safety	1. Pre-construction 2. Department of Building and Safety 3. Department of Building and Safety	1. Pre-construction 2. Department of Building and Safety 3. Department of Building and Safety
<b>Sedimentation and Erosion.</b> The Proposed Project has the potential to result in the erosion of soil during the construction activities. However, the potential for erosion is low due to the relatively level topography of the project site and the relatively low volume of mass grading required to implement the development. Substantial erosion during construction is not anticipated and potential impacts due to soil erosion would be less than significant.		<b>GEO-5:</b> To address potential stability concerns due to buried structures, such as footings, septic systems, backfilled excavations, and utility lines. Any buried structures should be properly removed and the resulting excavations backfilled with engineered fill. Any other buried structures encountered during construction should be removed and backfilled in accordance with the recommendations of the Soils Engineer. The site should be inspected for possible buried fill material, using heavy excavating equipment. If loose fill material is encountered, excavations should extend to native ground. The exposed native subgrade should be scarified to a minimum of 6 inches, moisture-conditioned as			

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necessary, and recompacted to a minimum of 90 percent of maximum density based on ASTM Test Method D1557. Limits of recompaction should extend 5 feet beyond structural elements. Prior to fill placement, a qualified geotechnical engineer shall inspect the bottom of the excavation to verify no additional excavation will be required.	Any buried structures or loosely backfilled excavations encountered during construction should be properly removed and the resulting excavations backfilled with engineered fill. Excavations, depressions, or soft and pliant areas extending below planned finished subgrade levels should be cleaned to firm, undisturbed soil and backfilled with engineered fill. In general, any septic tanks, debris pits, cesspools, or similar structures should be entirely removed. Concrete footings should be removed to an equivalent depth of at least 3 feet below proposed footing elevations or as recommended by the Soils Engineer. Any other buried structures should be removed in accordance with the recommendations of the Soils Engineer. The resulting excavations should be backfilled with engineered fill.				
			<b>GEO-6:</b> Any fill material encountered within proposed pavement areas shall be removed and/or recompacted. The	1. Pre-construction, Construction 2. Department of Building and Safety 3. Department of Building and Safety	PAGE xxix

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		saturated, "pump," or not respond to densification techniques, typical remedial measures as prescribed by a qualified geotechnical engineer shall be employed. Groundwater remedial measures include: discing and aerating the soil during dry weather; mixing the soil with dryer materials; removing and replacing the soil with an approved fill material; or mixing the soil with an approved lime or cement product.			
			<b>GEO-11:</b> General site clearing shall include removal of vegetation and existing utilities; structures; including foundations; basement walls and floors; existing stockpiled soil; trees and associated root systems; rubble; rubbish; and any loose and/or saturated materials. Site stripping should extend to a minimum depth of 2 to 4 inches, or until all organics in excess of 3 percent by volume are removed. Deeper stripping may be required in localized areas. These materials will not be suitable for reuse as engineered fill. However, stripped topsoil may be stockpiled and reused in landscape or non-structural areas.	1. Construction 2. Department of Building and Safety 3. Department of Building and Safety	
			<b>GEO-12:</b> The upper 24 inches of soil within proposed building and exterior flatwork areas shall consist of non-expansive engineered fill. The intent is to support the proposed slab-on-grade and exterior flatwork areas with 24	1. Construction 2. Department of Building and Safety 3. Department of Building and Safety	PAGE xxxi

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Soil Compaction	Soil compaction will be avoided by using non-expansive fill material.	Soil compaction will occur due to the weight of the building structure.	<p>GEO-13: Within the proposed pavement areas, the upper 12 inches of subgrade soil shall be moisture-conditioned to near optimum moisture and recompacted to a minimum of 90 percent of maximum density based on ASTM D1557 Test Method.</p> <p>GEO-14: The upper soils, during wet winter months, become very moist due to the absorptive characteristics of the soil. Earthwork operations performed</p>	<p>1. Construction</p> <p>2. Department of Building and Safety</p> <p>3. Department of Building and Safety</p>	<p>1. Construction</p> <p>2. Department of Building and Safety</p> <p>3. Department of Building and Safety</p>
Groundwater Contamination	Groundwater contamination will be avoided by using non-expansive fill material.	Groundwater contamination will occur due to the weight of the building structure.	<p>GEO-13: Within the proposed pavement areas, the upper 12 inches of subgrade soil shall be moisture-conditioned to near optimum moisture and recompacted to a minimum of 90 percent of maximum density based on ASTM D1557 Test Method.</p> <p>GEO-14: The upper soils, during wet winter months, become very moist due to the absorptive characteristics of the soil. Earthwork operations performed</p>	<p>1. Construction</p> <p>2. Department of Building and Safety</p> <p>3. Department of Building and Safety</p>	<p>1. Construction</p> <p>2. Department of Building and Safety</p> <p>3. Department of Building and Safety</p>

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		during winter months may encounter very moist unstable soils, which may require removal to grade a stable building foundation. Project site winterization consisting of placement of aggregate base and protecting exposed soils during the construction phase should be performed.	<p><b>GEO-15:</b> A qualified geotechnical engineer shall be present during all site clearing and grading operations to test and observe earthwork construction, as acceptance of earthwork construction is dependent upon compaction and stability of the material. The Soils Engineer may reject any material that does not meet compaction and stability requirements.</p> <p><b>GEO-16:</b> The preferred materials specified for engineered fill are suitable for most applications with the exception of exposure to erosion. Project site winterization and protection of exposed soils during the construction phase should be the sole responsibility of the contractor, since he has complete control of the project site at that time. Imported non-expansive fill should consist of a well-graded, slightly cohesive, fine silty sand or sandy silt soil, with relatively impervious characteristics when compacted. This material should be approved by the Soils Engineer prior to use and should typically possess the</p>	<p>1. Construction 2. Department of Building and Safety 3. Department of Building and Safety</p> <p>1. Construction 2. Department of Building and Safety 3. Department of Building and Safety</p>	<p>1. Construction 2. Department of Building and Safety 3. Department of Building and Safety</p>

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ADVERSE IMPACT	RECOMMENDED MITIGATION MEASURES	NET UNMITIGATED ADVERSE IMPACTS	MONITORING PHASE		
			1. MONITORING PHASE	2. MONITORING AGENCY	3. ENFORCEMENT AGENCY
		following characteristics:			
		Fill soils should be placed in lifts approximately 6 inches thick, moisture-conditioned as necessary, and compacted to achieve at least 90 percent of maximum density as determined by ASTM D1577 Test Method. Additional lifts should not be placed if the previous lift did not meet the required dry density or if soil conditions are not stable.	<b>GEO-17:</b> All excavations shall comply with the current OSHA requirements. All cuts greater than 3 feet in depth should be sloped or shored. Temporary excavations should be sloped at 1:1 (horizontal to vertical) or flatter, up to a maximum depth of 10 feet. Heavy construction equipment, building materials, excavated soil, and vehicular traffic should not be allowed within five feet of the top (edge) of the excavation.	1. Construction 2. Department of Building and Safety 3. Department of Building and Safety	Where sloped excavations are not feasible due to site constraints, the excavations may require shoring. The design of the temporary shoring should take into account lateral pressures exerted by the adjacent soil, and, where anticipated, surcharge loads due to adjacent buildings and any construction equipment or traffic expected to operate alongside the excavation.

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ADVERSE IMPACT	RECOMMENDED MITIGATION MEASURES	NET UNMITIGATED ADVERSE IMPACTS	MONITORING PHASE		
			1. Construction	2. Department of Building and Safety	3. Department of Building and Safety
	<b>GEO-18:</b> To maintain the desired support for existing or new foundations, new utility trenches shall be located such that the base of the trench excavation is located above an imaginary plane having an inclination of 1.0 horizontal to 1.0 vertical, extending downward from the bottom edge of the adjacent footing. Utility trenches shall be excavated according to accepted engineering practices following OSHA standards by a contractor experienced in such work. The responsibility for the safety of open trenches should be borne by the contractor. Traffic and vibration adjacent to trench walls should be kept to a minimum; cyclic wetting and drying of excavation side slopes should be avoided. Depending upon the location and depth of some utility trenches, groundwater flow into open excavations could be experienced, especially during or shortly following periods of precipitation.				
	<b>GEO-19:</b> With the exception of specific requirements of the local utility companies or building department, pipe bedding and shadings should consist of clean medium-grained sand. The sand should be placed in a damp state and should be compacted by mechanical means prior to the placement of backfill soils.		1. Construction	2. Department of Building and Safety	3. Department of Building and Safety

## IMPACT AND MITIGATION MEASURES SUMMARY MATRIX

RECOMMENDED MITIGATION MEASURES	ADVERSE IMPACT	NET UNMITIGATED ADVERSE IMPACTS	1. MONITORING PHASE 2. MONITORING AGENCY 3. ENFORCEMENT AGENCY

HAZARDOUS MATERIALS AND MAN-MADE HAZARDS

## IMPACT AND MITIGATION MEASURES SUMMARY MATRIX

ADVERSE IMPACT	RECOMMENDED MITIGATION MEASURES	NET UNMITIGATED ADVERSE IMPACTS	1. MONITORING PHASE		
			1. MONITORING AGENCY	2. MONITORING AGENCY	3. ENFORCEMENT AGENCY
potential hazardous materials impact due to the reasonably foreseeable upset involving the release of hazardous materials. The Proposed Project is not expected to exceed maximum regulatory requirements for hazardous materials and is not demolition permit, the applicant shall expect to release hazardous materials within the project area or into nearby soil and groundwater supplies.	Title 8 of the California Code of Regulations as well as other applicable federal, state and local rules and regulations. The Proposed Project would not result in a significant adverse impact related to hazardous materials or man-made hazards.	With implementation of the recommended mitigation measures, the Proposed Project would not result in a significant ACM impact. With implementation of the recommended mitigation measures, the Proposed Project would not result in a significant adverse impact related to hazardous materials or man-made hazards.	1. Pre-construction 2. Department of Building and Safety 3. Department of Building and Safety	1. Pre-construction 2. Department of Building and Safety 3. Department of Building and Safety	1. Pre-construction 2. Department of Building and Safety 3. Department of Building and Safety
The Proposed Project would result in a less than significant hazardous materials impact due to the routine transport, use, and disposal of hazardous waste. The project site is not included on a list of hazardous materials sites or in close proximity to any known hazardous materials sites which could result in a release of hazardous materials into the project area.	The Proposed Project would result in a less than significant hazardous materials impact due to the routine transport, use, and disposal of hazardous waste. The project site is not included on a list of hazardous materials sites or in close proximity to any known hazardous materials sites which could result in a release of hazardous materials into the project area.	Prior to the issuance of the demolition permit, the applicant shall provide a letter to the Department of Building and Safety from a qualified lead-paint abatement consultant that no lead-based paint is present in the shopping portion of the building to be demolished. If lead-based paint is found to be present, it will need to be abated in compliance with the South Coast Air Quality Management District's Rule 1403 as well as other applicable federal, state and local rules and regulations.	<b>HAZ-3:</b> Prior to the issuance of the demolition permit, the applicant shall provide a letter to the Department of Building and Safety from a qualified lead-paint abatement consultant that no lead-based paint is present in the shopping portion of the building to be demolished. If lead-based paint is found to be present, it will need to be abated in compliance with the South Coast Air Quality Management District's Rule 1403 as well as other applicable federal, state and local rules and regulations.	<b>HAZ-4:</b> Prior to the issuance of the demolition permit, the applicant shall provide a letter to the Department of Building and Safety from a qualified lead-paint abatement consultant that no lead-based paint is present in the shopping portion of the building to be demolished. If lead-based paint is found to be present, it will need to be abated in compliance with the South Coast Air Quality Management District's Rule 1403 as well as other applicable federal, state and local rules and regulations.	<b>HAZ-5:</b> Prior to issuance of the Certificate of Occupancy the applicant encountered during demolition or exposure to lead-based paint, if

## IMPACT AND MITIGATION MEASURES SUMMARY MATRIX

## IMPACT AND MITIGATION MEASURES SUMMARY MATRIX

ADVERSE IMPACT	RECOMMENDED MITIGATION MEASURES	NET UNMITIGATED ADVERSE IMPACTS	1. MONITORING PHASE		
			1. MONITORING AGENCY	2. MONITORING AGENCY	3. ENFORCEMENT AGENCY
alter existing drainage patterns on the project site nor substantially increase the amount of water flowing from the site. The Proposed Project would not substantially alter the existing drainage patterns at the project site or surrounding area.		mulch and roughing soil (to slow down runoff), installing temporary detention basins, avoiding activity placement during storm events, placement of sedimentation traps, creation of temporary diversion dikes/berms, projects with one acre or greater of drainage swales, etc., would all serve disturbed soil prepare a SWPPP and to protect downstream receiving waters. These BMPs would eliminate or reduce pollutant levels in stormwater/urban runoff during construction.	Compliance with SWPPP guidelines, including implementation of BMPs, would ensure that the Proposed Project would not violate water quality standards during construction.	1. Pre-construction 2. Department of Public Works 3. Department of Public Works	
Construction activities would temporarily make the project site more permeable and vulnerable to erosion and sedimentation, which could be conveyed into nearby storm drains during storm events. The Proposed Project would be designed to comply with all applicable construction and operational water quality standards and waste discharge requirements. The Proposed Project, being greater than one acre would be required to obtain a National Pollution Discharge Elimination System (NPDES) General Construction Permit and the Proposed Project developer must submit a Notice of Intent (NOI) to the SWRCB to prepare a Stormwater Pollution Prevention Plan (SWPPP).	<b>WR-2:</b> The Proposed Project will comply with City of Los Angeles Ordinance No. 172,176 and Ordinance No. 173,494, which specify Stormwater and Urban Runoff during construction requiring the application of Best Management Practices (BMPs), and the LAMC, to meet the applicable requirements of the Stormwater Standard Urban Stormwater Mitigation Plan (SUSMP) approved by Los Angeles Regional Water Quality Control Board (LARWQCB), file a stormwater plan with the City of Los Angeles for grading activities during the construction phase. During the construction activities, the typical LARWQCB stormwater control measures for commercial and restaurant variety of Best Management Practices (BMPs) to minimize erosion and sedimentation, eliminate runoff pollutants, and maintain post-	to slow down runoff, installing temporary detention basins, avoiding activity placement during storm events, placement of sedimentation traps, creation of temporary diversion dikes/berms, projects with one acre or greater of drainage swales, etc., would all serve disturbed soil prepare a SWPPP and to protect downstream receiving waters. These BMPs would eliminate or reduce pollutant levels in stormwater/urban runoff during construction.	Compliance with SWPPP guidelines, including implementation of BMPs, would ensure that the Proposed Project would not violate water quality standards during construction.	1. Pre-construction 2. Department of Public Works 3. Department of Public Works	

## IMPACT AND MITIGATION MEASURES SUMMARY MATRIX

ADVERSE IMPACT	RECOMMENDED MITIGATION MEASURES	NET UNMITIGATED ADVERSE IMPACTS	MONITORING PHASE
construction water quality. With the proper design and implementation of BMPs, water quality impacts during the construction phase would be less than significant.	Analysis: E.1-Water Resources – WR-3: The Proposed Project will travel via sheetflow to the adjacent roadways and into the Los Angeles River to the south of the project site. Based on the existing and proposed impervious conditions, the amount and quality of stormwater will not change substantially. The Proposed Project will comply with Standard Urban Stormwater Mitigation Plan (SUSMP) requirements.	Project will adopt an erosion and sediment control plan for the project site during the construction phase that would employ strategies such as temporary and permanent seeding, mulching, earth dikes, silt fencing, sediment traps and sediment basins. The erosion and sediment control plan would comply with U.S. Environmental Protection Agency (EPA) Document No. EPA 832/R-92-005 (September 1992), Storm Water Management for Construction Activities, Chapter 3 (or the local agency equivalent erosion and sedimentation control standards the existing stormwater drainage and codes) and would address soil systems in the project area. Due to the loss, stormwater runoff, wind erosion, impervious nature of the site, the continuation of surface and/or rooftop minimum. The erosion and sediment parking and the location of the project site within an urban, developed area, minimizing water quality impacts and the Proposed Project will not create substantial additional runoff that will exceed the capacity of stormwater drainage systems in the project area.	1. MONITORING PHASE 2. MONITORING AGENCY 3. ENFORCEMENT AGENCY
Surface Water – Urban Runoff.	WR-4: In accordance with the SUSMP requirements, the Proposed Project shall meet (or exceed) all area, surface runoff routinely collects oil, fuel and debris deposited on the ground. Potential water quality issues are associated with stormwater runoff across existing paved areas and streets that will minimize urban runoff and	WR-4: In accordance with the SUSMP requirements, the Proposed Project shall meet (or exceed) all area, surface runoff routinely collects oil, fuel and debris deposited on the ground. Potential water quality issues are associated with stormwater runoff across existing paved areas and streets that will minimize urban runoff and	1. Pre-construction 2. Department of Public Works 3. Department of Public Works
			1. Pre-construction 2. Department of Public Works 3. Department of Public Works

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ADVERSE IMPACT	RECOMMENDED MITIGATION MEASURES	NET UNMITIGATED ADVERSE IMPACTS	MONITORING PHASE		
			1. MONITORING PHASE	2. MONITORING AGENCY	3. ENFORCEMENT AGENCY
that have accumulated fuel, oil, grease and trash deposits. Impacts may result from the release of contaminants into the stormwater drainage channels during the routine operation of commercial development projects.					
The Proposed Project must meet the requirements of the SUSMP approved by the Los Angeles Regional Water Quality Control Board (LARWQCB). Adherence to these standards will insure that storm water discharge from the project site will not exceed existing storm water discharge from the site. With incorporation of the SUSMP requirements, the Proposed Project will not create an adverse impact.	<b>WR-6:</b> The Proposed Project shall incorporate vegetated treatment BMPs, including swales, filter strips, bioretention and planter boxes and existing storm water discharge from the site.	1. Pre-construction 2. Department of Public Works 3. Department of Public Works			
	<b>WR-7:</b> The Proposed Project shall incorporate permeable (porous) storm water runoff or discharge pavement material in pavement areas impact. The Proposed Project will not violate any water quality standards or waste discharge requirements and will result in a less than significant impact to water quality.	1. Pre-construction 2. Department of Public Works 3. Department of Public Works			
	<b>Sedimentation and Erosion.</b> There are no undeveloped parcels or open space located on the project site or nearby in the project area. The Proposed Project will result in a less than significant hydrologic impact due to erosion or siltation.	1. Pre-construction 2. Department of Public Works 3. Department of Public Works			
	<b>WR-8:</b> The Proposed Project shall employ rooftop BMPs for filtering and/or capturing stormwater in order to contribute toward the reduction of small storm events peaks and the	1. Pre-construction 2. Department of Public Works 3. Department of Public Works			

## IMPACT AND MITIGATION MEASURES SUMMARY MATRIX

ADVERSE IMPACT	RECOMMENDED MITIGATION MEASURES	NET UNMITIGATED ADVERSE IMPACTS	MONITORING PHASE		
			1. MONITORING PHASE	2. MONITORING AGENCY	3. ENFORCEMENT AGENCY
	<p>overall runoff volume via inter-event evaporation and transpiration.</p> <p>Acceptable rooftop BMPs incorporated into the project design include planters and landscaping on the rooftop portion of the new parking structures, and hanging planters along the parking buildings and along the Riverside Drive mall elevation.</p>		<p>1. Pre-construction</p> <p>2. Department of Public Works</p> <p>3. Department of Public Works</p>		

**WR-9:** The Proposed Project shall employ media filtration to separate and filter fine particulates and associated pollutants from captured stormwater to the extent feasible and as approved by the City.

### WATER RESOURCES –WATER SUPPLY

**Water Demand.** Total proposed development will result in the use of approximately 160,655 gpd of water, an increase of approximately 59,795 gpd of water use for the Proposed Project. The increase in water demand from the Proposed Project of approximately 0.18 acre-feet daily would result in an increased water demand of approximately 65.7 AFY (assuming a worst case scenario of operation 365 days annually). Implementation of the Proposed Project would not cause the Community Plan area to exceed the projected growth in population, housing, or employment for the year

No mitigation measures are required. The Proposed Project will not result in significant impacts to water supply or water delivery infrastructure. No mitigation measures are required as impacts related to water supply are already less than significant.

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ADVERSE IMPACT	RECOMMENDED MITIGATION MEASURES	NET UNMITIGATED ADVERSE IMPACTS	MONITORING PHASE
of Project occupancy or buildup. Therefore, since the projected water supply is based on the growth projections of the City's General Plan which are used in the LA-UWMP, and the Proposed Project is consistent with the General Plan (and Community Plan) designation, the Proposed Project will fit within the water demand projections.			1. MONITORING PHASE 2. MONITORING AGENCY 3. ENFORCEMENT AGENCY
<b>Water Supply – Water Delivery.</b> The shopping center relies on existing LADWP water delivery facilities. The Proposed Project will use the existing water delivery infrastructure in the area and no new water delivery facilities would be required as a result of the Proposed Project. No significant impacts to the environment would result.			1. Pre-construction 2. Department of City Planning 3. Department of Building and Safety

## LAND USE, PLANNING AND URBAN DECAY

**Consistency with the Van Nuys-North Sherman Oaks Community Plan.** The Proposed Project must obtain the appropriate approvals, conditions and project design features, variances and the Proposed Project would not result in significant land use compatibility or (including retail, restaurant and related commencing project development. land use plan consistency impacts on a parking) would be consistent with the Community Commercial land use turn ensure that the Proposed Project is designation, as would be the requested in full compliance with local codes, underlying zone change to (T)(Q)C2-IL, which is a compatible zone under the Community Commercial designation. The Proposed Project is consistent with the adopted land use adopted RIO in effect at the time of

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2. Department of City Planning
3. Department of Building and Safety

## IMPACT AND MITIGATION MEASURES SUMMARY MATRIX

ADVERSE IMPACT	RECOMMENDED MITIGATION MEASURES	NET UNMITIGATED ADVERSE IMPACTS	MONITORING PHASE
and density designation for the subject project approval.  project and would not result in impacts relevant to land use consistency with the adopted Community Plan.	<b>LU-3:</b> In accordance with the SUSMP requirements, the Proposed Project shall meet (or exceed) all minimum site design and source policies, nor reclassification of applicable designations.	1. Pre-construction 2. Department of City Planning 3. Department of Building and Safety	1. MONITORING PHASE 2. MONITORING AGENCY 3. ENFORCEMENT AGENCY
The Proposed Project does not propose any change to adopted Plans or applicable designations.	<b>LU-4:</b> The Proposed Project shall adopt an erosion and sediment control plan for the project site during the construction phase that would employ strategies such as temporary and permanent seeding, mulching, earth dikes, silt fencing, sediment traps and sediment basins. The erosion and sediment control plan shall comply with U.S. Environmental Protection Agency (EPA) Document No. EPA 832/R-92-005 (September 1992), minimum point threshold requirements for Storm Water Management for Construction Activities, Chapter 3 (or three required compliance categories the local agency equivalent erosion (i.e., watershed, building design, and mobility), as it would exceed 20 and codes) and shall address soil loss, stormwater runoff, wind erosion, sedimentation, and fugitive dust at a minimum. The erosion and sediment control plan shall contribute to be consistent with the LARRMP minimizing water quality impacts and because the project either directly may indirectly minimize aesthetic contributes toward the furtherance of effects during the construction phase.	1. Pre-construction 2. Department of City Planning 3. Department of Building and Safety	1. Pre-construction, Construction 2. Department of City Planning 3. Department of Building and Safety
	Because the Proposed Project would be consistent with the RIO, it would be consistent with the LARRMP minimizing water quality impacts and because the project either directly may indirectly minimize aesthetic contributes toward the furtherance of effects during the construction phase. LARRMP policies (i.e., through physical site improvements) or <b>LU-5:</b> Consistent with California indirectly supports those policies by laws, the Proposed Project shall not creating obstacles for their prohibit smoking in the shopping realization. The Proposed Project will center buildings, public areas, or	1. Pre-construction 2. Department of City Planning 3. Department of Building and Safety	PAGE xliv

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RECOMMENDED ADVERSE IMPACT	MITIGATION MEASURES	NET UNMITIGATED ADVERSE IMPACTS	1. MONITORING PHASE 2. MONITORING AGENCY 3. ENFORCEMENT AGENCY
			1. Pre-construction 2. Department of City Planning 3. Department of Building and Safety
			1. Pre-construction 2. Department of City Planning 3. Department of Building and Safety
			1. Occupancy 2. Neighborhood Protection Program 3. Neighborhood Protection Program

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ADVERSE IMPACT	RECOMMENDED MITIGATION MEASURES	NET UNMITIGATED ADVERSE IMPACTS	MONITORING PHASE		
			1. MONITORING PHASE	2. MONITORING AGENCY	3. ENFORCEMENT AGENCY
to land use consistency and traffic control and traffic calming measures.			1. Pre-construction 2. Department of City Planning 3. Department of Building and Safety		
<i>Conditional Use Permit – Commercial Corner (Hours of Operation)</i>	<b>LU-9:</b> The Proposed Project shall operate as proposed, the Proposed crossing at the proposed Riverside Project also requests through the CUP Drive/Matilija Avenue intersection, a approval to allow the development to landscape-enhanced pedestrian corridor along Riverside Drive, and operate from 5:30 a.m. to 12:00 a.m. (midnight), rather than the current more efficient and safer site driveway permitted hours of 7:00 a.m. to 11:00 p.m. Although the requested community linkages to surrounding operational hours would expand the uses and support non-motorized length of time that the mall could be vehicle travel options.		1. Pre-Construction 2. Department of City Planning 3. Department of Building and Safety		
actively used during a single day, the extended hours are not anticipated to result in a significant change to the Landscape Plan shall incorporate wall-operational activity currently hugging vines and bamboo screening experienced at the shopping center. The expanded hours are primarily graffiti deterrents, minimization of requested to accommodate the hidden spaces, and creation of more restaurant uses, which will be located open area for natural surveillance.	<b>LU-10:</b> The Proposed Project result in a significant change to the Landscape Plan shall incorporate wall-operational activity currently hugging vines and bamboo screening experienced at the shopping center. as CPTED strategies which function as graffiti deterrents, minimization of requested to accommodate the hidden spaces, and creation of more restaurant uses, which will be located open area for natural surveillance.		1. Pre-Construction 2. Department of City Planning 3. Department of Building and Safety		
on the south side of the mall. Retail stores, which are the primary use and attractant of patrons to the shopping center, would continue to operate under the existing store hours, except during special temporary extended hours (which would be remote parking areas, thereby consistent with the overall operational hours of the shopping center).	<b>LU-11:</b> The Proposed Project shall incorporate building access points that would improve public access and circulation throughout the mall and minimize walking distances from holiday hours (which would be remote parking areas, thereby improving public safety (through natural access control, natural surveillance and territorial reinforcement features) and pedestrian activity (through improved convenience and accessibility).		1. Pre-Construction 2. Department of City Planning 3. Department of Building and Safety		
<i>Conditional Use Permit – Consumption of Alcoholic Beverages</i>	A CUB, is required for the on-site sale and consumption of a full line of alcoholic beverages and is in <b>LU-12:</b> The Proposed Project shall		1. Pre-construction, Construction,		

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ADVERSE IMPACT	RECOMMENDED MITIGATION MEASURES	NET UNMITIGATED ADVERSE IMPACTS	MONITORING PHASE		
			1. MONITORING PHASE	2. MONITORING AGENCY	3. ENFORCEMENT AGENCY
conjunction only with new sit-down restaurants proposed . A substantial concentration of facilities that sell alcoholic beverages does not exist in quality and specifically address the immediate North Sherman Oaks community. The sale and service of BMP alternatives can be easily integrated into planned landscaping, and would not pose an opportunity for right-of-ways, and planned underage students. The proposed sale and consumption (restricted to on-site) would be implemented with the of alcoholic beverages in association with restaurant uses at the shopping center would not detrimentally affect nearby residential or school uses, and impacts would be less than significant.	incorporate treatment control BMPs that will minimize urban runoff and associated impacts to receiving water identified pollutants of concern. Many alcoholic beverages is age-restricted and would not pose an opportunity for right-of-ways, and planned underage students. The proposed sale and consumption (restricted to on-site) would be implemented with the of alcoholic beverages in association with restaurant uses at the shopping center would not detrimentally affect nearby residential or school uses, and impacts would be less than significant.	media filters.	Occupancy	1. Pre-construction 2. Department of City Planning 3. Department of Building and Safety	
<i>Variances (for Commercial Corner LU-13:</i> The Proposed Project shall standards). Although the Proposed Project would be in substantial compliance with the permitted uses and development standards of the C2 zone, several minor deviations (some of which are addressed through the CUP process) are requested to facilitate a more efficient project design. Approval and implementation occurs through sedimentation, of the requested variances related to filtration, adsorption to organic matter, building height, landscaped areas, and vegetative uptake. Additionally, parking, operational hours and vegetated treatment systems would building façade treatments would be reduce runoff volumes through soil soaking, infiltration, and evapotranspiration. On-site implementation of these systems impacts associated with a future haul route and other building approvals were determined to be less than significant.	The Proposed Project shall incorporate a number of vegetated treatment BMPs, including swales, filter strips, bioretention and planter boxes. When properly designed and maintained, vegetated BMPs are among the most effective, cost efficient treatment approaches for dry weather runoff. Treatment sedimentation, adsorption to organic matter, building height, landscaped areas, and vegetative uptake. Additionally, parking, operational hours and vegetated treatment systems would reduce runoff volumes through soil soaking, infiltration, and evapotranspiration. On-site implementation of these systems impacts associated with a future haul route and other building approvals were determined to be less than significant.		1. Pre-construction 2. Department of City Planning 3. Department of Building and Safety		

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ADVERSE IMPACT	RECOMMENDED MITIGATION MEASURES	NET UNMITIGATED ADVERSE IMPACTS	MONITORING PHASE		
			1. MONITORING PHASE	2. MONITORING AGENCY	3. ENFORCEMENT AGENCY
<b>Other Local Programs.</b>	The LU-14: The Proposed Project shall Proposed Project will not result in the incorporate permeable (porous) creation or removal of parkland or pavement material in pavement areas active recreational facilities. The (such as roadways, driveways, parking Proposed Project includes provision of areas, and walkways). The permeable a new and enhanced community room (porous) pavement materials would which would increase the stock of allow water to drain down to the available facilities for the immediate underlying soil and reduce the volume community and reduce potential of wet weather urban runoff. The impacts to the community due to Proposed Project would incorporate a demand on recreational facilities for mix of porous concrete, pervious asphalt, pervious pavers, grass/gravel pavers, and crushed stone, into the landscape plan and design of surface parking areas as functionally consistent with the SCAG Regional Comprehensive Plan (RCP).	The Proposed Project is appropriate.	1. Pre-construction 2. Department of City Planning 3. Department of Building and Safety		
<b>Consistency with the SCAG Regional Comprehensive Plan (RCP).</b>	The Proposed Project is consistent with the RCP because the project directly contributes toward the LU-15: The Proposed Project shall furtherance of those policies (i.e., as employ rooftop BMPs for filtering through the provision of jobs) and/or capturing stormwater in order indirectly supports those policies by to contribute toward the reduction of not creating obstacles for their small storm events peaks and the realization (i.e., opportunity for greater overall runoff volume via inter-event efficiency of transit infrastructure). The Proposed Project will result in a rooftop BMPs incorporated into the less than significant impact to land use project design include planters and consistency as it will not create landscaping on the rooftop portion of conflicts with policies and programs of the new parking structures, and SCAG's regional plans, including the hanging planters along the parking building tiers and along the Riverside RCP.	Drive mall elevation.	1. Pre-construction 2. Department of City Planning 3. Department of Building and Safety		
<b>Consistency with Other Regional Programs.</b>	Other regional plans that LU-16: The Proposed Project shall address land use in the project area employ media filtration to separate include the Los Angeles County and filter fine particulates and Congestion Management Plan (CMP) associated pollutants from captured	Congestion Management Plan (CMP) associated pollutants from captured	1. Pre-construction 2. Department of City Planning 3. Department of Building and Safety		PAGE xlviii

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RECOMMENDED ADVERSE IMPACT MITIGATION MEASURES	NET UNMITIGATED ADVERSE IMPACTS	<p>1. MONITORING PHASE 2. MONITORING AGENCY 3. ENFORCEMENT AGENCY</p> <p>1. Pre-construction 2. Department of City Planning 3. Department of Building and Safety</p> <p>1. Pre-construction 2. Department of City Planning 3. Department of Building and Safety</p> <p>1. Pre-construction 2. Department of City Planning 3. Department of Building and Safety</p>
		<p>administered by the Los Angeles County Metropolitan Transportation Authority (MTA) and the Air Quality Management Plan (AQMP) administered by the South Coast Air Quality Management District (SCAQMD). Because the Proposed Project is consistent with the RCP and growth forecasts, the Proposed Project is consistent with these other regional programs. Both the AQMP and the CCMP include additional policy statements that are directed toward achieving physical reductions in air pollutant emissions and traffic congestion, and those aspects are considered separately under the technical analysis related to air quality and traffic.</p> <p><b>LU-17:</b> The Proposed Project shall provide bicycle racks at a ratio of 2% of the total number of parking spaces on-site, as well as lockers, changing rooms and showers inside the shopping center. A minimum of 20 additional bicycle spaces (in racks) would be provided at multiple locations throughout the site. Four showers (two per each gender) would be provided in a dedicated shower facility area. Lockers would be provided in conjunction with the shower facilities.</p> <p><b>LU-18:</b> The Proposed Project shall designate an area for recyclable collection and storage that is appropriately sized and located in a convenient area to serve mall tenants. As appropriate, the Fashion Square Mall Association shall implement the use of cardboard balers, aluminum can crushers, recycling chutes and other waste management technologies to further enhance and manage a recycling program at the shopping center.</p> <p><b>Land Use Compatibility.</b></p> <p><i>Type and Intensity of Use.</i> The Proposed Project involves an addition of commercial retail/restaurant uses that are consistent with those that already occur at the project site. At buildout, the floor area ratio of the shopping center would be approximately 1.13:1, and would be substantially less than the permitted 1.5 FAR.</p> <p>Development of the Proposed Project at the existing Fashion Square shopping center would not physically disrupt, divide or isolate existing land uses in the project area or encroach</p> <p>1. Pre-construction 2. Department of City Planning 3. Department of Building and Safety</p> <p>1. Pre-construction 2. Department of City Planning 3. Department of Building and Safety</p> <p>1. Pre-construction 2. Department of City Planning 3. Department of Building and Safety</p>

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ADVERSE IMPACT	RECOMMENDED MITIGATION MEASURES	NET UNMITIGATED ADVERSE IMPACTS	MONITORING PHASE		
			1. MONITORING PHASE	2. MONITORING AGENCY	3. ENFORCEMENT AGENCY
upon residential uses, nor physically applicable, and/or use the alter the overall character of the area. measurement equipment to trigger Several of the PDFs serve to bring alarms that inform building operators about a more cohesive development or occupants of a possible deficiency within the project site that affords in outdoor air delivery. Installation of improved access and linkages with the such a system in areas where carbon surrounding community and integrates monoxide concentrations may escalate visually with future green streets and a (such as in the vicinity of loading docks or valet parking drop-offs) pedestrian-friendly environment. Adjacent residential land uses would would improve both indoor and not be altered or physically disrupted due to the development of the Proposed Project.					

*Hours of Operation.* The operational characteristics of the Proposed Project will be similar to those operational characteristics currently observed with existing commercial retail and restaurant operations. A CUP is requested to deviate from the standard allowable hours of operation (7:00 a.m. to 11:00 p.m.) to permit certain uses from 5:30 a.m. to 12 midnight, consistent with the request for hours of operation overall for the shipping center.

*Consumption of Alcoholic Beverages.* The sale and consumption (restricted to on-site) of alcoholic beverages in association with restaurant uses at the shopping center would not detrimentally affect nearby residential or school uses, and impacts would be less than significant.

## IMPACT AND MITIGATION MEASURES SUMMARY MATRIX

ADVERSE IMPACT	RECOMMENDED MITIGATION MEASURES	NET UNMITIGATED ADVERSE IMPACTS	MONITORING PHASE		
			1. MONITORING PHASE	2. MONITORING AGENCY	3. ENFORCEMENT AGENCY
<i>Construction Activities.</i> Construction of the Proposed Project would result in temporary disturbances associated with noise, localized air quality, aesthetics and traffic, which as a result may adversely impact surrounding land uses. Because of the precautions that would be taken to coordinate construction activities, potential land use compatibility impacts during the construction phase would be less than significant.					
<b>Urban Decay.</b> While the Proposed Project may add some new competitive retail and restaurant facilities to the regional market area, there would be no reasonable likelihood that the operation of the Proposed Project would result in significant adverse economic competition within the regional market area to the degree that this competition would lead to urban decay.					

### **NOISE**

**Construction (Short-Term) Noise.** N-1: The City of Los Angeles Noise Construction Ordinance has established policies and regulations concerning the generation levels by ambient noise levels in the project area and control of noise that could on an intermittent basis including to adversely affect its citizens and noise construction noise levels by nearby residents. The highest noise levels are expected to occur during the construction, the LAMC indicates that grading/excavation and finishing no construction or repair work shall be performed between the hours of 9:00 a.m. and 7:00 p.m. and the following day, The other Mitigation Measures (N-4, PAGE li

## IMPACT AND MITIGATION MEASURES SUMMARY MATRIX

ADVERSE IMPACT	RECOMMENDED MITIGATION MEASURES	NET UNMITIGATED ADVERSE IMPACTS	MONITORING PHASE		
			1. MONITORING PHASE	2. MONITORING AGENCY	3. ENFORCEMENT AGENCY
ambient noise levels at multi-family residences on Riverside Drive by 15.3 dBA without mitigation measure.	Construction activity could also potentially increase the ambient noise level at Notre Dame High School by other than an individual home owner 3.4 dBA without mitigation measure.	Construction noise levels would exceed the 5-dBA incremental performance threshold and, as such, would result in a significant construction impact of implementation measures.	N-5, and N-10) would assist in attenuating construction noise levels. Should pile driving be necessary, Mitigation Measures N-8 and N-9 would reduce pile driving noise by at least 9 dBA. The resulting incremental increase in ambient noise levels due to pile driving at the nearest sensitive receptor would be 4.6 dBA. Construction noise level increases with mitigation within 500 feet of land so mitigation without occupied before 8:00 a.m. or after 6:00 p.m. on any Saturday or on a federal holiday, or at any time on any Sunday.	1. Monitoring Phase	1. Monitoring Phase
Sensitive receptors located north, east, and west of the project site would also experience increases in ambient noise levels due to construction activity. However, these increases would be less than those presented for the multi-family residences along Riverside Drive due to distance and building attenuation (e.g., the multi-family residences along Riverside Drive would act as a noise barrier to the above noise limitation behind them).	The LAMC also specifies the maximum noise level of powered equipment or powered hand tools. Any powered equipment or hand tool that produces a maximum noise level exceeding 75 dBA at a distance of 50 feet is prohibited. However, this noise limitation does not apply where vibration.	The LAMC also specifies the maximum noise level of powered equipment or powered hand tools. Any powered equipment or hand tool that produces a maximum noise level exceeding 75 dBA at a distance of 50 feet is prohibited. However, this noise limitation does not apply where vibration.	2. Monitoring Agency	2. Monitoring Agency	3. Enforcement Agency

**Operational (Long-Term) Noise.** The predominant operational noise source for the Proposed Project is vehicular traffic. During the weekday, **N-2:** The Proposed Project is the greatest project-related noise increase would be 0.4 dBA CNEL and exposure of sensitive receptors to would occur along Riverside Drive operational noise. For example, between Hazeltine and Woodman mechanical Avenues. Weekday roadway noise enclosed or located on roofs, and

1. Pre-construction, Construction
2. Department of Building and Safety
3. Department of Building and Safety

## IMPACT AND MITIGATION MEASURES SUMMARY MATRIX

ADVERSE IMPACT	RECOMMENDED MITIGATION MEASURES	NET UNMITIGATED ADVERSE IMPACTS	MONITORING PHASE		
			1. MONITORING PHASE	2. MONITORING AGENCY	3. ENFORCEMENT AGENCY
Levels attributed to the Proposed Project would increase by less than the 3 dBA CNEL significance threshold at all analyzed segments. During the weekend, the greatest project-related noise increase would be 0.5 dBA away from sensitive receptors. As a CNEI and would also occur along result, activity associated with the new Riverside Drive between Hazelton and Woodman Avenues. Weekend ambient noise levels attributed to the roadway noise levels attributed to the more at the nearest sensitive receptors Proposed Project would increase by less than 3 dBA CNEL at all analyzed segments. The Proposed Project would result in a less than significant mobile noise impact.	N-3: All construction equipment shall be equipped with mufflers and other suitable noise attenuation devices.	N-4: Grading and construction related to the long-term operations of the Proposed Project includes mechanical equipment (e.g., parking structure air vents and heating, ventilation, and air conditioning (HVAC) equipment.) Mechanical equipment would be designed so as to be located within an enclosure or the proposed structure. Operation of mechanical equipment would not be anticipated to increase ambient noise levels by 5 dBA or more. Stationary structure construction and phase 3 noise would result in a less than significant impact with mitigation construction screen.	1. Pre-construction, Construction 2. Department of Building and Safety 3. Department of Building and Safety	1. Pre-construction, Construction 2. Department of Building and Safety 3. Department of Building and Safety	1. Pre-construction, Construction 2. Department of Building and Safety 3. Department of Building and Safety
<i>Roof Top and Mechanical Equipment.</i> Potential stationary noise sources related to the long-term operations of the Proposed Project includes mechanical equipment (e.g., parking structure air vents and heating, ventilation, and air conditioning (HVAC) equipment.) Mechanical equipment would be designed so as to be located on the southern portion of the project site, as far as possible from the rooftop of the multi-family residences on Riverside Drive.	N-5: Equipment staging areas shall be located within an enclosure or the proposed structure. Operation of mechanical equipment would not be anticipated to increase ambient noise levels by 5 dBA or more. Stationary structure construction and phase 3 noise would result in a less than significant impact with mitigation construction screen.	N-6: During phase 2 parking structure construction and phase 3 noise would result in a less than significant impact with mitigation construction screen.	1. Pre-construction, Construction 2. Department of Building and Safety 3. Department of Building and Safety	1. Pre-construction, Construction 2. Department of Building and Safety 3. Department of Building and Safety	1. Pre-construction, Construction 2. Department of Building and Safety 3. Department of Building and Safety
<i>Parking Facilities.</i> The Proposed Project would include a six-level sound attenuation blanket) shall be					PAGE iii

## IMPACT AND MITIGATION MEASURES SUMMARY MATRIX

ADVERSE IMPACT	RECOMMENDED MITIGATION MEASURES	NET UNMITIGATED ADVERSE IMPACTS	MONITORING PHASE
<p>parking structure located south of the constructed, such that the line-of-sight existing Macy's parking lot. This is blocked from active construction parking structure would be located areas to residential land uses on approximately 300 feet south of the Riverside Drive.</p> <p>nearest sensitive receptor (i.e. residences on Riverside Drive). Noise N-7: Construction workers shall be sources associated with the parking required to park at designated structure include vehicle movement, locations and shall be prohibited from slamming doors, and car alarms. The parking on nearby residential streets.</p>			<ol style="list-style-type: none"> <li>1. Construction</li> <li>2. Department of Building and Safety</li> <li>3. Department of Building and Safety</li> </ol>
<p>monitored noise levels along the portion of Riverside Drive in front of N-8: Pile drivers shall be shrouded the residential land uses are 66.2 and with acoustically absorptive shields 68.3 dBA Leq. Adding parking-related noise (i.e., 63 dBA Leq) to the dBA at all times during pile driving existing noise level along Riverside operations.</p> <p>Drive would increase the existing noise levels by less than 0.1 dBA. N-9: Pile driving activity shall be less than the 5-dBA scheduled for times that have the least significance threshold and, as such, impact on adjacent sensitive receptors.</p>			<ol style="list-style-type: none"> <li>1. Pre-construction, Construction</li> <li>2. Department of Building and Safety</li> <li>3. Department of Building and Safety</li> </ol>
<p>Parking activity noise would not significantly impact sensitive receptors N-10: Consistent with previous Conditions of Approval, all residential units located within 2,000 feet of the construction site shall be sent a notice regarding the construction schedule of the Proposed Project. A sign, legible signalized driveway with direct access at a minimum distance of 50 feet, shall to the structure. Based on distance also be posted at the construction site. All notices and signs shall indicate the noise level at the nearest sensitive dates and duration of construction receptor, the resulting noise level activities, as well as provide a would be 68.1 dBA Leq, an increase telephone number where residents can of 1.9 dBA. This level is less than the 5-dBA significance threshold, which would result in a less than significant impact.</p>			<ol style="list-style-type: none"> <li>1. Pre-construction, Construction</li> <li>2. Department of Building and Safety</li> </ol>
		N-11: A “noise disturbance coordinator” shall be established. The	PAGE liv

## IMPACT AND MITIGATION MEASURES SUMMARY MATRIX

ADVERSE IMPACT	RECOMMENDED MITIGATION MEASURES	NET UNMITIGATED ADVERSE IMPACTS	MONITORING PHASE		
			1. MONITORING PHASE	2. MONITORING AGENCY	3. ENFORCEMENT AGENCY
<i>Loading Docks and Truck Access Areas.</i> Two existing loading docks are located along Riverside Drive. These loading docks would continue to operate between the same hours and under their existing parameters (approximately two large trucks) and shall be required to operating simultaneously on a daily basis). Operational noise levels would not change substantially along the frontage of the construction site. Proposed Project would result in a less than significant operational noise impact due to loading dock operations.	The disturbance coordinator shall be The disturbance coordinator shall determine the cause of the noise complaint (e.g., starting too early, bad muffler, etc.) and shall be required to implement reasonable measures such that the complaint is resolved. All notices that are sent to residential units within 500 feet of the construction site and all signs, legible at a distance of 50 feet, posted at the construction site shall list the telephone number for the disturbance coordinator.		3. Department of Building and Safety		
<b>Vibration.</b> Use of heavy equipment (e.g., a sonic pile driver) generates vibration levels of 0.170 inches per second PPV at a distance of 25 feet. The nearest structure to the pile driving activity would be approximately 50 feet east of the project site and could experience vibration levels of 0.06 inches per second PPV. Vibrations levels at the adjacent sensitive receptors would not exceed the potential building damage thresholds of 0.5 per second PPV. Construction-related vibration associated with the Proposed Project would result in a less than significant impact.			1. MONITORING PHASE	2. MONITORING AGENCY	3. ENFORCEMENT AGENCY

Operation of the Proposed Project would not include significant stationary sources of ground-borne vibration, attributable to heavy

## IMPACT AND MITIGATION MEASURES SUMMARY MATRIX

ADVERSE IMPACT	RECOMMENDED MITIGATION MEASURES	NET UNMITIGATED ADVERSE IMPACTS	MONITORING PHASE
<p>equipment operations. Operational ground-borne vibration in the project vicinity would be generated by vehicular travel on the local roadways. However, similar to existing conditions, traffic-related vibration levels would not be perceptible by sensitive receptors. Thus, operational vibration would result in a less than significant impact.</p>		<p>1. MONITORING PHASE</p> <p>2. MONITORING AGENCY</p> <p>3. ENFORCEMENT AGENCY</p>	<p>1. MONITORING PHASE</p> <p>2. MONITORING AGENCY</p> <p>3. ENFORCEMENT AGENCY</p>

### PUBLIC SERVICES: FIRE SERVICES

**Fire Flow.** Based on a review of the **PSF-1:** The Proposed Project shall comply with all applicable State and standard conditions of approval and has indicated that a fire flow of 9,000 gallons per minute (gpm) from any 4 to 6 hydrants on the same block and Fire Prevention Plan, which is an all potential proposed project and flowing simultaneously is required. A minimum residual water pressure of City of Los Angeles (CPC 19708). 20 pounds per square inch (psi) must remain in the system while the required fire flow is being delivered. Due to the adequacy of existing fire flow, and that the Proposed Project would not alter fire flow requirements at the project site due to a change in use, upgrades to the fire flow system prior to commencement and/or are not anticipated. The Proposed Project will result in a less than significant impact to fire flow capacity and fire protection services.

The implementation of the identified guidelines found in the Fire Protection Program reduce the potential cumulative impact to less than significant levels.

1. Pre-construction  
2. Department of Building and Safety  
3. LAFD, Department of Public Works-Bureau of Engineering,  
Department of Building and Safety

**PSF-2:** In accordance with the City of Los Angeles building permit review process, definitive plans and specifications shall be submitted to the Fire Department and any requirements at the project site due to a change in use, upgrades to the fire flow system prior to commencement and/or are not anticipated. The Proposed Project will result in a less than significant impact to fire flow capacity and fire protection services.

1. Pre-construction, Construction  
2. Department of Building and Safety  
3. LAFD, Department of Public Works-Bureau of Engineering,  
Department of Building and Safety

**Fire Protection Facilities and Service.** The project site is currently developed and is considered to be adequately served by LAFD services.

- All first story portions of any habitable building shall be within 300 feet of an approved fire hydrant.

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ADVERSE IMPACT	RECOMMENDED MITIGATION MEASURES	NET UNMITIGATED ADVERSE IMPACTS	MONITORING PHASE		
			1. MONITORING PHASE	2. MONITORING AGENCY	3. ENFORCEMENT AGENCY
The Proposed Project would install an automatic fire sprinkler system and two electric/emergency driven fire pumps with a combined capacity of 1,250 gallons per minute. Proposed Project impacts to vehicular traffic would also be less than significant after mitigation. Thus, the Proposed Project would not significantly impact response times.	<ul style="list-style-type: none"> <li>A building smoke alarm system designed to detect any smoke in the building's air-handling systems shall be installed. The system shall cause an alarm to be announced at the central fire control station.</li> <li>A fire alarm system shall be installed which uses a dependable method of sounding a fire alarm throughout the building.</li> <li>All decorative landscaping surrounding project structures shall use fire-resistant plants and materials.</li> <li>Brush in the area adjacent to proposed development shall be cleared or thinned periodically by the applicant under supervision of the LAFD.</li> <li>New fire hydrants and/or top upgrades to existing fire hydrants shall be installed in accordance with the Los Angeles Fire Code.</li> <li>Adequate public and private fire hydrants will be required. The number and location of these hydrants will be determined by the Fire Department after review of the Plot Plan.</li> </ul>				
Existing fire protection services are considered to be adequate at the project site, and with the incorporation of the PDFs, the Proposed Project will not necessitate new additional fire station facilities or personnel. Therefore, the Proposed Project will result in a less than significant impact to fire protection facilities and services.					
<b>On-Site Fire Safety Design and Operations.</b> The current site design includes a proposed fire/emergency vehicle lane along the southern property boundary, extending from Woodman Avenue to Hazelton Avenue via Fashion Square Lane. Preliminary discussions with the LAFD indicate acceptable circulation for emergency vehicles and fire protection with this design. The Proposed Project would not result in a significant impact on fire department access to the proposed site or adjacent properties.					

## IMPACT AND MITIGATION MEASURES SUMMARY MATRIX

ADVERSE IMPACT	RECOMMENDED MITIGATION MEASURES	NET UNMITIGATED ADVERSE IMPACTS	MONITORING PHASE		
			1. MONITORING PHASE	2. MONITORING AGENCY	3. ENFORCEMENT AGENCY
<b>Consistency with Applicable Plans and Policies.</b> The Proposed Project is consistent with the fire protection services related goals, objectives and policies because the project either directly contributes toward the furtherance of those policies (i.e., as through physical site improvements) or indirectly supports those policies by not creating obstacles for their realization (i.e., such as remaining consistent with land use goals). The Proposed Project will result in a less than significant impact to fire protection services in the project area since it will not create conflicts with policies and programs supporting the provision for adequate and comprehensive fire and life safety services.	<p>situations shall be required.</p> <ul style="list-style-type: none"> <li>• Fire lanes, where required, and dead-ending streets should terminate in a cul-de-sac or other approved turning area. No dead-ending street or fire lane should be greater than 700 feet in length or secondary access shall be required.</li> <li>• Construction of public or private roadways in the proposed development shall not exceed 15 percent in grade, unless otherwise approved.</li> <li>• No building or portion of a building shall be constructed more than 150 feet from the edge of a roadway of an improved street, access road, or designated fire lane, unless otherwise approved.</li> <li>• Fire lane width shall not be less than 20 feet. When a fire lane must accommodate the operation of Fire Department aerial ladder apparatus or where fire hydrants are installed, those portions shall not be less than 28 feet in width.</li> <li>• Additional vehicular access may be required by the Fire Department where buildings exceed 35 feet in height.</li> <li>• Private streets and entry gates will be built to City standards to the satisfaction of the City Engineer and the Fire Department.</li> <li>• The Project shall utilize standard cut-corners on all turns, if</li> </ul>				

## IMPACT AND MITIGATION MEASURES SUMMARY MATRIX

ADVERSE IMPACT	RECOMMENDED MITIGATION MEASURES	NET UNMITIGATED ADVERSE IMPACTS	MONITORING PHASE		
			1. MONITORING PHASE	2. MONITORING AGENCY	3. ENFORCEMENT AGENCY
			<ul style="list-style-type: none"> <li>• Fire Department access shall remain clear and unobstructed during demolition.</li> <li>• If applicable, fire lanes and dead ending streets shall terminate in a cul-de-sac or other approved turning area. No dead ending street or fire lane shall be greater than 700 feet in length or secondary access shall be required.</li> <li>• If applicable, where access for a given development requires accommodation of Fire Department apparatus, minimum outside radius of the paved surface shall be 35 feet. An additional six feet of clear space must be maintained beyond the outside radius to a vertical point 13 feet 6 inches above the paved surface on the roadway. Where access for a given development requires accommodation of Fire Department apparatus, overhead clearance shall not be less than 14 feet.</li> <li>• Where fire apparatus will be driven onto the road level surface of the subterranean parking structure, that structure shall be engineered to withstand a bearing pressure of 8,600 pounds per square foot, unless otherwise approved.</li> </ul>	PAGE lix	1. Pre-construction

**PSF-3:** Fashion Square Lane will be

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## IMPACT AND MITIGATION MEASURES SUMMARY MATRIX

ADVERSE IMPACT	RECOMMENDED MITIGATION MEASURES	NET UNMITIGATED ADVERSE IMPACTS	MONITORING PHASE
	<p>reconfigured and improved to provide a minimum of two unobstructed vehicle travel lanes (one per each direction) for its entire length along the south edge of the shopping center from Hazelton Avenue to Riverside Drive. This fire lane shall be unobstructed except for the connection from the existing west parking structure to the new mall. However, this limited area shall have a minimum vertical clearance of 17 feet.</p>	<p><b>PSF-4:</b> New buildings, including parking structures, shall be fully sprinklered.</p>	<p>1. MONITORING PHASE 2. MONITORING AGENCY 3. ENFORCEMENT AGENCY</p> <p>2. Department of Building and Safety 3. LAFD, Department of Public Works-Bureau of Engineering, Department of Building and Safety</p>
		<p>Project parking</p>	<p>1. Pre-construction, Construction 2. Department of Building and Safety 3. LAFD, Department of Public Works-Bureau of Engineering, Department of Building and Safety</p>
			<p>1. Pre-construction, Occupancy 2. LAPD 3. LAPD</p>
			<p>1. Occupancy</p>

### PUBLIC SERVICES: POLICE SERVICES

**Police Protection Facilities and PSP-1:** All businesses within the Implementation of the identified 1. Pre-construction Service. The Proposed Project may development desiring to sell or allow standard conditions of approval, 2. LAPD generate the need for an additional 0.9 consumption of alcoholic beverages project design features and 3. LAPD officers. However, current response will require licensing through Alcohol recommended mitigation measures times in the Van Nuys area are and Beverage Control and approval by reduce all potential Proposed Project consistent with City-wide averages, the LAPD. thus additional staffing for this division is currently deemed PSP-2: The Proposed Project unwarranted by the LAPD. Landscape Plan will incorporate wall-Incorporation of on-site safety design hugging vines and bamboo screening and operational features, such as on-site private security officers, security graffiti deterrents, minimization of cameras, security lighting, and design hidden spaces, and creation of more features which will reduce the demand for police protection at the site, would offset this service need. The Proposed Project shall

## IMPACT AND MITIGATION MEASURES SUMMARY MATRIX

ADVERSE IMPACT	RECOMMENDED MITIGATION MEASURES	NET UNMITIGATED ADVERSE IMPACTS	MONITORING PHASE		
			1. MONITORING PHASE	2. MONITORING AGENCY	3. ENFORCEMENT AGENCY
Project will result in a less than significant impact to police protection.	be maintained as a closed mall campus with controlled access points and operational hours.		2. LAPD 3. LAPD	2. LAPD 3. LAPD	1. Pre-construction 2. LAPD 3. LAPD
<b>Crime Rates and Potential Demand for Service.</b>	Retail land uses similar to the Proposed Project typically result in the addition of more building in police response calls for retail access points that will improve public burglaries, vehicle burglaries, damage access and circulation throughout the to vehicles, traffic-related incidents, mall and minimize walking distances and crimes against persons. Because from remote parking areas, thereby the Proposed Project will increase the improving opportunities for CPTED use intensity of the site and contribute principals that employee natural access to additional traffic on local roadways, control, natural surveillance and an increase in the number of reported territorial reinforcement features.				
<b>PSP-4:</b>	The Proposed Project shall result in the addition of more building in police response calls for retail access points that will improve public burglaries, vehicle burglaries, damage access and circulation throughout the to vehicles, traffic-related incidents, mall and minimize walking distances and crimes against persons. Because from remote parking areas, thereby the Proposed Project will increase the improving opportunities for CPTED use intensity of the site and contribute principals that employee natural access to additional traffic on local roadways, control, natural surveillance and an increase in the number of reported territorial reinforcement features.				
<b>PSP-5:</b>	The Proposed Project shall provide organized roving security strategies (such as more efficient patrol, video surveillance, and security parking and access configurations, nighttime security lighting, on-site security of patrons, tenants and security patrol, etc.) that will enhance employees.				
<b>PSP-6:</b>	The Proposed Project includes numerous on-site design and operational strategies (such as more efficient parking and access configurations, nighttime security lighting, on-site security of patrons, tenants and security patrol, etc.) that will enhance employees.				
<b>PSP-7:</b>	The Proposed Project includes reconfiguration of Fashion Square Lane to provide a minimum of two unobstructed vehicle travel lanes request for a Conditional Use Permit (one per each direction) through its (CUP) to allow the on-site sale and entire length of along the south edge consumption of alcoholic beverages of the project site adjacent to proposed (CUB) in association with up to structures affording maximum approximately 40,000 GLSF of new accessibility for emergency service restaurant uses (and up to 28,000 personnel and vehicles).				
	GI SF that would serve alcohol) to be located within, but incidental to, the shopping center use. Approval of the requested CUB would be based on a finding that the Proposed Project anticipated patrons and visitors,				1. Pre-construction 2. LAPD 3. LAPD

## IMPACT AND MITIGATION MEASURES SUMMARY MATRIX

ADVERSE IMPACT	RECOMMENDED MITIGATION MEASURES	NET UNMITIGATED ADVERSE IMPACTS	MONITORING PHASE		
			1. MONITORING PHASE	2. MONITORING AGENCY	3. ENFORCEMENT AGENCY
would not result in an undue concentration of uses which dispense alcoholic beverages. Because the restaurants would be primarily family-style, incidental to the shopping center, and located indoors, the potential for crimes associated with public drunkenness and disorderly conduct is considered to be less than significant.	<b>PSP-8:</b> Directional and security lighting will be required for safety purposes. Through a new plan, lighting can enhance safety along the riverside drive and Hazelton Avenue		1. Pre-construction 2. LAPD 3. LAPD		
<b>On-Site Safety Design and Operations.</b> The Proposed Project incorporates design and operational measures that will reduce the demand on police facilities and services by addressing crime concerns on the environment at several levels, “front end” within the project site. including the use of bollards, wall Specifically, the Proposed Project reveals, seating areas, and crosswalks. incorporates many Crime Prevention Through Environmental Design afford additional security lighting but (CPTED) strategies that address with a park-like feel and without natural access control, natural surveillance, and territorial reinforcement. The Proposed Project will provide organized roving security patrol, video surveillance, and security design guidelines relative to security, lighting that will improve safety and semi-public and private spaces, which help reduce potential impacts to LAPD may include but not be limited to services by serving as a first level of access control to building, secured enforcement and as a deterrent. It is anticipated that these deterrents will affect the site perimeter and adjacent areas enhancing the overall public safety in the immediate vicinity.	<b>PSP-9:</b> Incorporate into the plans the key systems, well-illuminated public areas of concealment, location of toilet facilities or building entrances in high-foot traffic areas, and provision of		1. Pre-Construction, Occupancy 2. LAPD 3. LAPD		

## IMPACT AND MITIGATION MEASURES SUMMARY MATRIX

ADVERSE IMPACT	RECOMMENDED MITIGATION MEASURES	NET UNMITIGATED ADVERSE IMPACTS	1. MONITORING PHASE	2. MONITORING AGENCY	3. ENFORCEMENT AGENCY
reconfiguration of Fashion Square Lane to provide a minimum of two unobstructed vehicle travel lanes (one per each direction) through its entire length of along the south edge of the project site adjacent to proposed structures affording maximum accessibility for emergency service personnel and vehicles. In addition, the Proposed Project will provide sufficient off-street parking for all building employees and anticipated patrons and visitors, thereby minimizing the potential for parking conflicts on off-site locations and providing parking within a controlled environment that can be monitored by on-site patrol and surveillance operations.	security guard patrol throughout the project site if needed. Please refer to Design Out Crime Guidelines: Crime Prevention Through Environmental Design published by the Los Angeles Police Department's Crime Prevention Section (located at Parker Center, 150 N. Los Angeles Street, Room 818, Los Angeles, (213) 485-3134. These measures shall be approved by the Police Department prior to the issuance of building permits.	<b>PSP-10:</b> Elevators, lobbies, and parking areas shall be well illuminated and designed with minimum dead space to eliminate areas of concealment.	<b>PSP-11:</b> The Project Applicant shall consult with the LAPD Crime Prevention Unit on any additional crime prevention features appropriate to the design of the Proposed Project, and shall incorporate such measures to the extent feasible and practical.	<b>PSP-12:</b> Upon completion of the Proposed Project, the Fashion Square Mall Association shall provide the Van Nuys Division Commanding Officer with a diagram of each portion of the property, including access routes and additional information that might facilitate police response.	The surrounding residential community is concerned that project patrons may park along adjacent off-site streets, including within residential neighborhoods to the north, for convenience. A key goal of the Proposed Project is to provide a more convenient and efficient access and internal circulation system within the project site, and to provide convenient parking options. It is anticipated that the access, circulation and parking enhancements will provide sufficient incentive for patrons to park on-site at the Fashion Square shopping center. Further, several measures to address pass-through traffic, neighborhood
			1. Pre-construction	2. LAPD	3. LAPD

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ADVERSE IMPACT	RECOMMENDED MITIGATION MEASURES	NET UNMITIGATED ADVERSE IMPACTS	MONITORING PHASE		
			1. MONITORING PHASE	2. MONITORING AGENCY	3. ENFORCEMENT AGENCY
protection and traffic calming (such as restricted access to Matilija Avenue from Riverside Drive) are proposed to address project traffic. The neighborhood protection plan will provide additional disincentive to park in adjacent neighborhoods to the north of the project site. As a result, vehicle enforcement concerns due to the project are anticipated to be less than significant.					

**Consistency with Applicable Plans and Policies.** The Proposed Project is consistent with the police services related goals, objectives and policies because the project either directly contributes toward the furtherance of those policies (i.e., as through physical site improvements) or indirectly supports those policies by not creating obstacles for their realization (i.e., such as remaining consistent with land use goals). The Proposed Project will result in a less than significant impact to police services in the project area since it will not create any conflicts with policies and programs supporting the provision for adequate police protection services.

### **PUBLIC UTILITIES: SOLID WASTE**

The project is anticipated to generate PU-1: The Proposed Project shall With compliance of applicable 1. Construction solid waste during both construction comply with the Countywide standard conditions and 2. Department of Public Works, and operational activities at the project Integrated Waste Management Plan implementation of the project design Integrated Solid Waste Management site. Construction waste would be and meet targeted waste stream features (including attaining LEED Office

## IMPACT AND MITIGATION MEASURES SUMMARY MATRIX

ADVERSE IMPACT	RECOMMENDED MITIGATION MEASURES	NET UNMITIGATED ADVERSE IMPACTS	MONITORING PHASE		
			1. MONITORING PHASE	2. MONITORING AGENCY	3. ENFORCEMENT AGENCY
short-term and represents a one-time generation of waste while operation waste will be long-term and ongoing for the life of the shopping center. Both scenarios are discussed below.	<p><b>PU-2:</b> The Proposed Project shall develop and implement a construction waste management plan (CWMP) that capacity.</p> <p><b>Construction Waste.</b> Construction waste includes waste from both the demolition and construction processes. During construction activities, a considerable portion of both commingled A minimum of 50% of demolition and construction materials while be recycled and used either in on-site construction and/or hauled off-site for recycling, therefore reducing waste materials being transported to landfills serving the project area.</p> <p>Given the amount of remaining landfill capacity and the recycling measures to be used during construction of the project, demolition and construction activities associated with the Proposed Project are anticipated to result in a less than significant solid waste impact.</p>	certification), which have been incorporated into the Mitigation Program, the Proposed Project would result in a less than significant solid waste impact and would be served by a permitted landfill with sufficient capacity.	1. Department of Public Works, Integrated Solid Waste Management Office	2. Department of Public Works, Integrated Solid Waste Management Office	3. Department of Public Works, Integrated Solid Waste Management Office
			1. Pre-construction, Construction Office	2. Department of Public Works, Integrated Solid Waste Management Office	3. Department of Public Works, Integrated Solid Waste Management Office

**Operational Waste.** The Proposed Project would result in an increase of solid waste generation during its operation. The shopping center total development is anticipated to result in approximately 4,739 pounds of solid waste per day, an increase of approximately 1,921 pounds per day of solid waste. The Proposed Project would result in a less than significant solid waste impact due to the need for project goal of 10% (post-consumer

## IMPACT AND MITIGATION MEASURES SUMMARY MATRIX

ADVERSE IMPACT	RECOMMENDED MITIGATION MEASURES	NET UNMITIGATED ADVERSE IMPACTS	MONITORING PHASE		
			1. MONITORING PHASE	2. MONITORING AGENCY	3. ENFORCEMENT AGENCY
additional solid waste collection and $\frac{1}{2}$ pre-consumer) for recycled content construction materials and identify material suppliers that can achieve this goal. During construction, the developer shall ensure that the specified recycled content materials would be installed. The CWMP shall also establish a project goal (10% minimum) for locally sourced construction materials and would identify materials and material suppliers that can achieve this goal. During construction, the developer shall ensure that the specified local materials would be installed and quantify the total percentage of local materials installed.	The Proposed Project will comply with all applicable federal, state, and local laws and regulations related to solid waste generation, collection and disposal. The Proposed Project will result in a less than significant solid waste impact since it will achieve compliance with solid waste regulations or conflicts with applicable solid waste plans and regulations. The Proposed Project would result in a less than significant solid waste impact and would be served by a permitted landfill with sufficient capacity.	<b>PU-3:</b> The Proposed Project shall designate an area for recyclable collection and storage that is appropriately sized and located in a convenient area to serve mall tenants. As feasible, the Fashion Square Mall Association shall employ cardboard balers, aluminum can crushers, recycling chutes and other waste management technologies to further enhance and manage a recycling program at the shopping center.	1. Pre-construction 2. Department of Public Works, Integrated Solid Waste Management Office 3. Department of Public Works, Integrated Solid Waste Management Office	1. Pre-construction, Construction, Occupancy 2. Department of Public Works, Integrated Solid Waste Management Office 3. Department of Public Works,	1. Pre-construction, Construction, Occupancy 2. Department of Public Works, Integrated Solid Waste Management Office 3. Department of Public Works,
		<b>PU-4:</b> The Proposed Project shall be designed, built and operated in a manner consistent with the requirements to achieve LEED certifiable. The Proposed Project will implement a variety of design and			PAGE lxvi

## IMPACT AND MITIGATION MEASURES SUMMARY MATRIX

ADVERSE IMPACT	RECOMMENDED MITIGATION MEASURES	NET UNMITIGATED ADVERSE IMPACTS	MONITORING PHASE		
			1. MONITORING PHASE	2. MONITORING AGENCY	3. ENFORCEMENT AGENCY
<b>TRAFFIC, CIRCULATION AND ACCESS</b>	operational features, including waste recycling and stream reduction programs, to achieve LEED certifiable.	The traffic analysis evaluated potential project-related impacts at 18 intersections and two street segments. Application of the City's threshold criteria to the "With Proposed Project" scenario indicates that six of the 18 study intersections are anticipated to be significantly impacted by the Proposed Project during the weekday and from the site during demolition and construction. During the site during demolition and conditions. Incremental but not construction phase, local traffic may experience a temporary increase as public hearing and opportunities for remaining 12 study intersections, as additional construction-related trips the public to comment on the proposed route.	Integrated Solid Waste Management Office	1. Pre-construction, Construction Department of Building and Safety 2. Department of Public Works-Bureau of Street Services 3. Department of Building and Safety, Department of Public Works-Bureau of Street Services	

### Construction Activity

During the Construction construction phase, traffic would be generated by activities including **TRF-1:** In accordance with LAMC construction equipment, crew vehicles, haul trucks and trucks delivering construction materials shall be restricted to a haul route approved by the City. The City of Los Angeles will approve specific haul routes for the transport of materials to and from the site during demolition and construction. During the site during demolition and construction. This process includes a significant increase as public hearing and opportunities for remaining 12 study intersections, as additional construction-related trips the public to comment on the proposed route.

(comprised of commuting construction personnel and haul trucks) would be added to the area in addition to traffic generated by the existing retail uses. Because a construction traffic and interim traffic control plan will be in place, and because the temporary (Construction TCP) for review and significantly impacted by the proposed increase and disruption to the local approval by the LADOT. The Project during the weekend conditions. traffic area due to construction activity Construction TCP shall include the Incremental but not significant impacts would be short-term and not designated haul route and staging area, are noted at the remaining three study permanent, the resulting impact to traffic control procedures, emergency intersections. For both weekday and traffic would be less than significant access provisions, and construction weekend conditions, it is with implementation of the traffic crew parking to mitigate the traffic recommended that the significant control plans and City's approval of impact during construction. The transportation impacts be mitigated the haul routes.

**Long-Term Operation.** During the which construction workers will be Traffic Control System (ATCS)

The traffic analysis evaluated potential project-related impacts at 18 intersections and two street segments. Application of the City's threshold criteria to the "With Proposed Project" scenario indicates that six of the 18 study intersections are anticipated to be significantly impacted by the Proposed Project during the weekday and from the site during demolition and construction. Incremental but not construction phase, local traffic may experience a temporary increase as public hearing and opportunities for remaining 12 study intersections, as additional construction-related trips the public to comment on the proposed route.

analysis. During the Saturday mid-day peak hour at six study intersections 1. Pre-construction located immediately adjacent to the 2. LADOT project site, four of the seven study 3. LADOT intersections are anticipated to be impacted by the Proposed Construction TCP for review and significantly impacted by the proposed increase and disruption to the local approval by the LADOT. The Project during the weekend conditions. traffic area due to construction activity Construction TCP shall include the Incremental but not significant impacts would be short-term and not designated haul route and staging area, are noted at the remaining three study permanent, the resulting impact to traffic control procedures, emergency intersections. For both weekday and traffic would be less than significant access provisions, and construction weekend conditions, it is with implementation of the traffic crew parking to mitigate the traffic recommended that the significant control plans and City's approval of impact during construction. The transportation impacts be mitigated the haul routes.

## IMPACT AND MITIGATION MEASURES SUMMARY MATRIX

ADVERSE IMPACT	RECOMMENDED MITIGATION MEASURES	NET UNMITIGATED ADVERSE IMPACTS	MONITORING PHASE		
			1. MONITORING PHASE	2. MONITORING AGENCY	3. ENFORCEMENT AGENCY
weekdays, the Proposed Project is required to park.	<u>Long-Term Operational</u>	In addition, at the Woodman Avenue/Riverside Drive intersection, it is recommended that the southbound Woodman Avenue Project approach to the Riverside Drive 1. Pre-construction, Construction 2. LADOT 3. LADOT			
expected to generate a net increase of 95 vehicle trips (58 inbound trips and 37 outbound trips) during the A.M. Peak Hour; a net increase of 476 vehicle trips (229 inbound trips and 247 outbound trips) during the P.M. Peak Hour; and a net increase of 4,964 daily trip ends (2,482 inbound trips and 2,482 outbound trips) during a typical weekday.	<b>MM TRF-3:</b> The Proposed Project shall comply with Section 12.26 J of the Los Angeles Municipal Code for purposes of implementing a Transportation Demand Management plan. The following outlines the minimum measures that the project will undertake in compliance with the Code section.	The Proposed Project during the Saturday mid-day include a net increase of 632 vehicle trips (329 inbound trips and 303 outbound trips) during the Saturday mid-day peak hour. Over a 24-hour period, the Proposed Project is forecast to generate a net increase of 6,252 daily trip ends during a typical Saturday (3,126 inbound trips and 3,126 outbound trips).	• Employee Transportation Center and Transportation Coordinator. The project shall designate an area within the building to be the Proposed Project, two new traffics Transportation Center. Employee Transportation Center shall be maintained by the center's Transportation Coordinator, who will be employed by Westfield. The Transportation Coordinator will assist employees in seeking out and arranging for commute alternatives. This includes carpool and vanpool formation, assisting employees with planning trips to work via bus, and locating bike or walking routes to work.	While not specifically required for traffic mitigation purposes, it is also recommended that, as part of the Proposed Project, two new traffics Transportation Center. The signal would be installed at the two new driveway intersections of Employee Transportation Center new driveway intersections of Employee Transportation Center to enhance traffic safety and reduce wait times.	1. Pre-construction, Construction 2. LADOT 3. LADOT

The “With Proposed Project” scenario indicates that the Proposed Project is expected to create potentially significant impacts at six of the 18 study intersections during the weekday peak hours and at four of the seven adjacent study intersections during the weekend peak hours. Potentially significant impacts would occur at the following seven study intersections:

Int. No. 1: Van Nuys

information displayed should Proposed Project. observations and parking utilization observations conducted at the site during the 2005 and 2006 holiday shopping periods revealed that the demand for parking peaked at a ratio equivalent to 4.03 parking spaces per 1,000 GLSF (observed at 4:00 P.M. on December 26). Parking provided at a reduced rate of up to 4.5 parking spaces per 1,000 GLSF is expected to be adequate to accommodate peak parking demands number of employees are likely to during the December holiday season, see it. The transportation as well as throughout the year for the proposed project.

## IMPACT AND MITIGATION MEASURES SUMMARY MATRIX

ADVERSE IMPACT	RECOMMENDED MITIGATION MEASURES	NET UNMITIGATED ADVERSE IMPACTS	1. MONITORING PHASE 2. MONITORING AGENCY 3. ENFORCEMENT AGENCY
Boulevard/Riverside Drive	include, but is not limited to, the following:		
Int. No. 4: Tyrone Avenue/ Moorpark Street	<ul style="list-style-type: none"> <li>○ Current routes and schedules for public transit serving the site;</li> <li>○ Telephone numbers for referrals on transportation information including numbers for the regional ridesharing agency and local transit operations;</li> <li>○ Ridesharing promotion material supplied by commuter-oriented organizations;</li> <li>○ Regional/local bicycle route and facility information; and</li> <li>○ A listing of on-site services or facilities which are available for carpoolers, vanpoolers, bicyclists, and transit riders.</li> </ul>		
Int. No. 7: Hazeltine Avenue/ Riverside Drive			
Int. No. 8: Hazeltine Avenue/ Fashion Square Lane			
Int. No. 12: Woodman Avenue/ Riverside Drive			
Int. No. 13: Woodman Avenue/ US 101 Westbound Ramps			
Int. No. 15: Woodman Avenue/ Moorpark Street			
	<p>These potential impacts would be reduced to a less than significant level with the incorporation of the recommended mitigation measures. One key mitigation measure focuses on State funding for the installation of LADOT's Adaptive Traffic Control System (ATCS) at a number of the study intersections. ATCS provides real time control of traffic signals and the funding provided by the project includes additional loop detectors, closed-circuit television, an upgrade in the communications links, and a new generation of traffic control software.</p> <p>The Proposed Project proposed installation of a traffic signal at the two new driveways on Riverside Drive. These traffic signals would facilitate vehicular movements to and</p>		<ul style="list-style-type: none"> <li>• Preferential Parking Spaces. The project will provide designated parking areas for employee carpools and vanpools as close as practical to the main pedestrian entrance(s) of the building(s). The spaces shall be signed and striped sufficient to meet the employee demand for such spaces. The carpool/vanpool parking area shall be identified on the driveway and circulation plan upon application for a building permit.</li> <li>• Bicycle Parking Spaces. Bicycle parking shall be provided in conformance with Section 12.21 A 16 of the Los Angeles Municipal Code. The project will provide safe</li> </ul>

## IMPACT AND MITIGATION MEASURES SUMMARY MATRIX

ADVERSE IMPACT	RECOMMENDED MITIGATION MEASURES	NET UNMITIGATED ADVERSE IMPACTS	MONITORING PHASE		
			1. MONITORING PHASE	2. MONITORING AGENCY	3. ENFORCEMENT AGENCY
from the project site, particularly in consideration of the revised internal circulation.					
<b>Street and Freeway Capacity Neighborhood Street Segment Analysis.</b> The Proposed Project daily trips will incrementally affect traffic volumes on Ranchito Avenue and Matilija Avenue, north of Riverside Drive; however, application of LADOT's threshold criteria for local residential street segment analysis indicates that the Proposed Project is not anticipated to significantly impact the analyzed street segment.	<p>and convenient access from the external circulation system to bicycle parking facilities on-site.</p> <ul style="list-style-type: none"> <li>Carpool/Vanpool Loading Area. The project shall provide a safe and convenient area in which carpool/vanpool vehicles may load and unload passengers other than in their assigned parking area.</li> <li>Pedestrian Access. The project shall provide sidewalks or other designated pathways following direct and safe routes from the external pedestrian circulation system to the center.</li> <li>Transit Stop Enhancements. In coordination with LADOT and the Department of City Planning, the project will consult with local bus service providers in determining appropriate improvements to transit stops, such as installation of benches, shelters, and schedule information.</li> </ul>	<p><b>Congestion Management Program Traffic Impact Assessment.</b> Because the Proposed Project does not contribute more trips than established by the CMP thresholds, and because significant impacts are not triggered at any of the designated CMP intersections, no further review of potential impacts to intersection and highway monitoring locations that are part of the CMP system is required.</p>	<p><b>TRF-4:</b> The Project Applicant shall seek LADOT approval to install two new traffic signals at the two new Riverside Drive driveways to facilitate vehicular movements to and from the project site.</p>	<p>1. Pre-construction 2. LADOT 3. LADOT</p>	<p>1. Construction 2. LADOT 3. LADOT</p>

The Proposed Project is designed to

## IMPACT AND MITIGATION MEASURES SUMMARY MATRIX

ADVERSE IMPACT	RECOMMENDED MITIGATION MEASURES	NET UNMITIGATED ADVERSE IMPACTS	MONITORING PHASE
meet the access requirements of the City of Los Angeles Fire and Police Departments.	TRF-6: In addition to the TDM measures described above that satisfy the requirements of Section 12.26 J, the Proposed Project shall voluntarily implement the following demand management services to further reduce vehicle trips and parking demand at the site:	<ul style="list-style-type: none"> <li>• Orange Line Shuttle. The project shall provide a shuttle service connecting the site to a nearby Orange Line station (e.g., Van Nuys Boulevard). This service could be provided by either the provision of a private shuttle or the funding of extended hours for the existing LADOT DASH line. The Orange Line shuttle would complement existing transit services (i.e., the LADOT DASH service) such that the shuttle would operate during hours when other public transit services connecting the site to the Orange Line are not available (e.g., evenings during the work week and certain weekend hours). The shuttle would operate during regular shopping center hours corresponding with periods of peak parking demand at the site (i.e., everyday during the holiday shopping period between November 15 and January 1, and every Saturday/Sunday throughout the year).</li> </ul>	1. Pre-construction 2. LADOT 3. LADOT
Although adequate access from public streets will be provided with the Proposed Project, surrounding residents have expressed concern that Fashion Square patrons may nonetheless use adjacent residential streets as a “short cut” to access the shopping center. Measures to address pass-through traffic, neighborhood protection and traffic calming (such as restricted access to Matilija Avenue from Riverside Drive) are proposed to address project traffic. Neighborhood intrusion from pass-through traffic is anticipated to be less than significant with the proposed modifications to the Riverside Drive project driveway and the restricted access to Matilija Avenue.	<p>TRF-7: The Proposed Project</p>	Although there is no anticipated significant increase in neighborhood intrusion from the project, the applicant is proposing to fund a Neighborhood Protection Plan. The plan will include funding for the study and implementation of any necessary measures such as speed humps, stop signs, and traffic collars to provide additional disincentive from driving through or parking in adjacent neighborhood north of the center.	1. Pre-construction, Occupancy

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ADVERSE IMPACT	RECOMMENDED MITIGATION MEASURES	NET UNMITIGATED ADVERSE IMPACTS	MONITORING PHASE		
			1. MONITORING PHASE	2. MONITORING AGENCY	3. ENFORCEMENT AGENCY
<b>Transit System.</b>	The Proposed applicant, in consultation with LADOT, shall fund the development of a Neighborhood Traffic Management Plan (NTMP) to address potential new trips (11 inbound trips and 12 existing and future regional “cut-outbound trips) in the weekday PM through traffic on residential streets peak hour. Over a 24-hour period, the north of the project site, which may Project is forecast to encompass the area generally bounded generate a demand for 243 daily by Magnolia Boulevard to the north, transit trips. It is anticipated that the Riverside Drive to the south, Hazelton existing transit service will adequately venue to the west and Woodman accommodate the project generated Avenue to the east. The following is a transit trips. As a result, the Proposed discussion of the sequential steps Project will result in a less than typically followed by LADOT in significant impact on existing or future implementing the NTMP.	<ul style="list-style-type: none"> <li>• Deposit Funds. Prior to issuance of a Building Permit for the Proposed Project, the project applicant will be required to deposit funds in a separate account maintained by LADOT designated for use in funding the NTMP. The exact amount will be determined by LADOT and will reasonably cover the likely costs of the measures.</li> <li>• Stakeholders Meeting. Following establishment of the NTMP account, a group consisting of representatives from LADOT, the Council Office, and the residential community north of the project site will meet to discuss the goals, opportunities and constraints of the NTMP. As needed, follow-up meetings may be conducted with other City departments (Public Works, Fire</li> </ul>	1. MONITORING PHASE	2. LADOT 3. LADOT	2. LADOT 3. LADOT
<b>Parking.</b>	The Proposed Project includes a request for shared parking across the entire shopping center site. The Proposed Project proposes to provide parking that is less than the number of parking spaces that would otherwise be required under Section 12.21.A.4 of the LAMC.	Even with the requested parking ratio reduction, the Proposed Project would result in a substantial surplus in parking at the site during non-holiday periods (i.e., a minimum surplus of over 1,500 parking spaces during weekdays and over 1,400 parking spaces during weekends), based on the results of a parking demand study. For a weekday condition in December			

## IMPACT AND MITIGATION MEASURES SUMMARY MATRIX

ADVERSE IMPACT	RECOMMENDED MITIGATION MEASURES	Department	Police Department	NET UNMITIGATED ADVERSE IMPACTS	MONITORING PHASE		
					1. MONITORING PHASE	2. MONITORING AGENCY	3. ENFORCEMENT AGENCY
(worst-case), the analysis indicates a peak demand for approximately 4,595 parking spaces at 1:00 P.M. which can be accommodated by the proposed supply of 5,148 spaces. The analysis also indicates a peak demand for 4,827 parking spaces at 2:00 P.M. for a weekend condition during the holiday season which can be accommodated by the proposed supply of 5,148 spaces. This includes parking of all employees on site. As demonstrated by the shared parking analysis, adequate parking will be provided with the Proposed Project and therefore impacts related to parking demand are less than significant and mitigation is not required.	<p>Department, Police Department, etc.).</p> <ul style="list-style-type: none"> <li>• Data Collection and Initial Plan Formulation. Based on the input received at the stakeholders meeting, LADOT will commence with conducting appropriate studies (traffic observations, traffic counts, vehicle speed surveys, accident research, commercial parking intrusion, etc.) to assess existing traffic conditions on the residential streets north of the project site. The studies will be based on studies conducted for the EIR as well as other studies deemed necessary by LADOT. Following collection of the data and based on their professional experience, LADOT will prepare for the stakeholders an initial NTMP for implementation prior to completion of the Proposed Project.</li> <li>• Neighborhood Concurrence. As some of the measures that may be recommended within the initial NTMP (e.g., installation of speed humps, implementation of permit parking districts) may, by LADOT policy, require majority or super-majority consent of affected property owners (at least two-thirds), LADOT will work with the stakeholders to survey the appropriate residents to determine if there is support to implement the specific measures.</li> </ul>				1. MONITORING PHASE	2. MONITORING AGENCY	3. ENFORCEMENT AGENCY

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ADVERSE IMPACT	RECOMMENDED MITIGATION MEASURES	NET UNMITIGATED ADVERSE IMPACTS	MONITORING PHASE		
			1. MONITORING PHASE	2. MONITORING AGENCY	3. ENFORCEMENT AGENCY
anticipated to be less than significant.	<p><b>Pedestrian Environment.</b> The Proposed Project includes improved Riverside Drive vehicle entrances that will provide for better circulation along Riverside Drive and within the shopping center and thereby also enhancing pedestrian circulation and safety. This improvement includes installation of two new traffic signals and an improved (safer) pedestrian crossing at the new consolidated shopping center driveway entrances.</p> <p>Pedestrian access to the Proposed Project would be available from the parking areas on the south side of the project and at one location along Riverside Drive through Bloomingdale's department store. Pedestrian access will also be facilitated from Riverside Drive by improved pedestrian walkways between parking areas internal to the project site. The Proposed Project impacts are already less than significant, and in fact improved to a beneficial level.</p> <ul style="list-style-type: none"> <li>Implementation and Follow-Up Studies. LADOT will implement the initial NTMP (including those measures authorized by the affected residents) prior to the completion of the Proposed Project. Following a reasonable period of time after opening of the Proposed Project, LADOT will meet with the stakeholders to review traffic experiences since the implementation of the NTMP and opening of the Proposed Project. As needed, additional review and studies may be conducted by LADOT based on the effectiveness of the initial NTMP and/or traffic and parking issues related to the shopping center.</li> <li>Updated NTMP. Based on the follow-up studies, LADOT will present to the stakeholders their recommendations for an updated NTMP. Following review by the stakeholders, and with consent of the affected residents (if required), the updated NTMP will be implemented.</li> </ul>	<p><b>TRF-8:</b> To further alleviate potential inconvenience existing in the area which lead to non-project related cut-through traffic the Proposed Project shall install protected permissive left-turn traffic signal phasing for Hazeltine Avenue at its intersection with Riverside Drive to improve those policies (e.g., as with the</p>	<p>1. Pre-construction</p> <p>2. LADOT</p> <p>3. LADOT</p>		

## IMPACT AND MITIGATION MEASURES SUMMARY MATRIX

ADVERSE IMPACT	RECOMMENDED MITIGATION MEASURES	NET UNMITIGATED ADVERSE IMPACTS	MONITORING PHASE		
			1. MONITORING PHASE	2. MONITORING AGENCY	3. ENFORCEMENT AGENCY
funding for implementation of the current safety and traffic flow at this ATCS system at local intersections, a cost currently covered by the City through State-provided funds) or <b>TRF-9:</b> The Project Applicant will indirectly supports those policies prepare and implement an Interim through not creating obstacles for their Traffic Control Plan (TCP) during realization (e.g., such as enhanced construction. The Interim TCP shall pedestrian and public transit address interim traffic staging and orientation). The Proposed Project parking for shopping center patrons will result in a less than significant that would continue to shop at the impact to transportation in the project center during the area since it would not create any construction phase. To maintain the conflicts with policies and programs required parking and adequate access supporting public transit, alternative during the construction stage, the transportation modes, transportation Proposed Project will include a plan to systems and congestion management, implement a number of strategies to temporarily address parking on the site and ensure safe and functional access. These strategies are anticipated to include the use of valet parking, stacked parking shuttles from the eastern most parking lot, and if necessary off-site parking for employees.			1. Construction 2. LADOT 3. LADOT		
					1. Pre-construction 2. LADOT 3. LADOT
					<b>TRF-10:</b> Prior to issuance of building permit, the Project Applicant shall contribute prorated funding for the installation of LADOT's Victory ATSAC system at the following seven intersections: (1) Van Nuys Boulevard/Riverside Drive; (2) Tyrone Avenue/Moorpark Street; (3) Hazeltine Avenue/Riverside Drive; (4) Hazeltine Avenue/Fashion Square Lane; (5) Woodman Avenue/Riverside Drive; (6) Woodman Avenue/US 101

## IMPACT AND MITIGATION MEASURES SUMMARY MATRIX

ADVERSE IMPACT	RECOMMENDED MITIGATION MEASURES	NET UNMITIGATED ADVERSE IMPACTS	MONITORING PHASE		
			1. MONITORING PHASE	2. MONITORING AGENCY	3. ENFORCEMENT AGENCY
Westbound Ramps; and (7) Woodman Avenue/Moorpark Street.			<p>1. Construction 2. LADOT 3. LADOT</p> <p><b>TRF-11:</b>Prior to project occupancy, the LADOT shall redesignate the curb lane on the southbound approach on Woodman Avenue to an optional through/right-turn lane so that the resultant lane configurations at the southbound approach will be one left-turn lane, two through lanes and one optional through/right-turn lane. If required by LADOT, the existing four-foot wide median island on the south leg of the intersection would be replaced by striping and/or lane delineators (e.g., two feet wide or less) so that additional width could be provided to the existing three southbound Woodman Avenue through lanes on the departure side of the intersection. The Project Applicant shall pay all expenses for these improvements.</p>		

## I. SUMMARY

## H. ALTERNATIVES

The Los Angeles Department of City Planning and the CEQA Guidelines (Section 15126.6) require that an EIR describe a “no project” alternative, and other reasonable alternatives that may potentially attain most of the basic project objectives and could possibly avoid or substantially lessen any of the significant environmental effects of the project. Based on the analysis of alternatives, an environmentally superior option must be designated. A complete analysis of project alternatives, including an explanation of alternatives considered but not evaluated, is provided in Section V: Alternatives of this DEIR and is summarized below.

The criteria for defining project alternatives was whether an alternative offered the potential to attain most of the basic objectives of the Proposed Project while potentially reducing or eliminating significant impacts compared to the Proposed Project. The selection of alternatives analyzed in the EIR focused on primarily reducing construction impacts (resulting in significant air quality impacts), and secondarily on those project elements for which a significant impact (although reduced to less than significant through mitigation) would occur, specifically those alternatives capable of reducing potential traffic, aesthetics and land use impacts.

Six alternatives, in addition to the Proposed Project, were evaluated, and an Environmentally Superior Alternative was identified. A comparison of the six alternatives relative to the Proposed Project is presented in the Alternatives Comparison Matrix on the following pages. The conclusions for each are summarized below.

**Alternative A: No Project Alternative.** The No Project Alternative assumes that no changes to the project site or existing structures would occur and the physical and operational conditions of the shopping center would remain as they are today. No expansion of commercial uses, landscaping and building façade enhancements, or improvements to the project site access and circulation would be implemented. This alternative satisfies the requirement in CEQA for a No Project Alternative comparison.

Implementation of the No Project Alternative would not result in new environmental impacts. Overall, the No Project Alternative would result in a reduced level of impact when compared to the Proposed Project. All of the significant and unavoidable impacts (i.e., short-term construction-related air quality) associated with the Proposed Project would be avoided under the No Project Alternative. The potential benefits of the Proposed Project (i.e., enhanced traffic flow and safety, and improved on-site access and pedestrian safety) would not be implemented either.

The No Project Alternative would not satisfy any of the Project objectives. Specifically, the No Project Alternative would not invigorate economic activity at the project site, would not provide circulation and access improvements that promote enhanced vehicular and pedestrian safety, would not enhance on-site aesthetics that could facilitate improved community linkages, and would not expand the range of services available to the community at this location. For these reasons, the No Project Alternative is not considered to be a feasible alternative to the Proposed Project.

**Alternative B: Existing Entitlement Alternative.** This alternative consists of build out in accordance with the existing entitlements (as approved in 1994) resulting in the construction of an additional 108,000 GLSF of new retail/restaurant commercial space in a two-story structure south of the existing mall and just southeast of the Bloomingdale's department store. This alternative was selected because it complies with the existing zoning and site plan approvals on the site without further discretionary entitlements and it accomplishes some of the project objectives by increasing the commercial intensity at the project site. The Existing Entitlement Alternative is a "reduced project" alternative representing approximately 40% of the square footage proposed (or a 60% reduction) under the Proposed Project.

Implementation of the Existing Entitlement Alternative would result in similar or reduced environmental impacts for most issue areas compared to the Proposed Project. While some of the impacts under this alternative may have somewhat less impacts relative to the Proposed Project, none of the significant and unmitigatable impacts are totally avoided. The significant and unavoidable impact (i.e., short-term construction-related air quality) associated with the Proposed Project would be reduced but would not be avoided under the Existing Entitlement Alternative.

The Existing Entitlement Alternative would not satisfy a majority of the project objectives. Specifically, the Existing Entitlement Alternative would not invigorate economic activity at the project site to the full extent of the Proposed Project, would not provide circulation and access improvements that promote enhanced vehicular and pedestrian safety, would not enhance on-site improvements that could facilitate improved community linkages, and would not expand to the fullest extent the range of services available to the community at this location. Also, the Existing Entitlement Alternative would not be designed to achieve LEED certifiable to the same extent as the Proposed Project. In summary, the Existing Entitlement Alternative would not attain the majority of the objectives established for the Proposed Project.

**Alternative C: Reduced Project 1 (235K) Alternative.** This alternative consists of up to 235,000 GLSF of new retail/restaurant commercial space in a two-level structure (with rooftop parking) that would be constructed south of the existing mall between the Bloomingdale's and Macy's department stores. Additional and replacement parking would be accommodated in a new six-level parking structure (one level at grade plus five levels above grade) that would extend easterly from the new commercial segment. This alternative represents an approximate 16% reduction in new commercial square footage compared to the Proposed Project.

Implementation of the Reduced Project 1 Alternative (235K) would result in similar or reduced environmental impacts for most issue areas compared to the Proposed Project. The size of this alternative was selected because it provided a logical reduction in square footage and still provided a similar internal shopping circulation system as the Proposed Project. While some of the impacts under this alternative may have somewhat less impacts relative to the Proposed Project, none of the impacts are totally avoided. The Proposed Project's significant unavoidable impacts from construction-related activities (i.e., air quality), would also occur under this alternative.

The Reduced Project 1 Alternative would result in slightly reduced impacts for most of the environmental impacts associated with the Proposed Project (including those that would already be less than significant). However, the Reduced Project 1 Alternative would not satisfy some of the project objectives to the extent possible with the Proposed Project. Specifically, the Reduced Project 1 Alternative would not invigorate economic activity at the project site to the full extent of the Proposed Project and would not expand the range of services available to the community at this location to the fullest extent.

**Alternative D: Reduced Project 2 (235K) Alternative.** This alternative represents another “reduced project” alternative offering an approximate 16% reduction in proposed commercial square footage than what is proposed with the Proposed Project. This alternative differs from the Reduced Project 1 (235K) Alternative by retaining most of the existing Macy’s parking garage and incorporating the full closure of Matilija Avenue. All other aspects (i.e., circulation, access, landscaping, building façade enhancements) would be similar to that included with the Proposed Project and the Reduced Project 1 Alternative, except that unlike the Proposed Project, the tunnel reactivation would not be included. With the Reduced Project 2 Alternative, up to 235,000 GLSF of new retail/restaurant commercial space in a two-level structure (with rooftop parking but no subterranean parking) south of the existing mall between the Bloomingdale’s and Macy’s department stores would be constructed.

Implementation of the Reduced Project 2 Alternative (235K) would result in similar or reduced environmental impacts for most issue areas compared to the Proposed Project. The size of this alternative was selected because it provided a logical reduction in square footage and still provided a similar internal shopping circulation system as the Proposed Project. While some of the impacts under this alternative may have somewhat less impacts relative to the Proposed Project, none of the impacts are totally avoided. The Proposed Project’s significant unavoidable impacts from construction-related activities, (i.e., air quality) would also occur under this alternative.

The Reduced Project 2 Alternative would result in slightly reduced impacts for most of the environmental impacts associated with the Proposed Project (including those that would already be less than significant). However, the Reduced Project 2 Alternative would not satisfy some of the project objectives to the extent possible with the Proposed Project. Specifically, the Reduced Project 2 Alternative would not invigorate economic activity at the project site to the full extent of the Proposed Project and would not expand the range of services available to the community at this location to the fullest extent.

**Alternative E: Alternate Site Plan 1 (280 K/No Tunnel/No Subterranean Parking)**  
**Alternative.** This alternative would assume that the project would be approved to allow the same requested development potential as with the Proposed Project at 280,000 GLSF of retail/restaurant commercial space, however, site access, internal circulation, parking configuration would be modified. Relative to the Proposed Project, the Alternate Site Plan 1 Alternative emphasizes a reduced setback of the new parking structure from Riverside Drive as the existing two-level Macy’s parking would be demolished and replaced with a consolidated six-level (one level at grade plus five levels above grade) parking structure that would be terraced to step back from the Riverside Drive frontage. No subterranean parking would be

provided with this alternative, and the west Riverside Drive “tunnel” access would not be implemented.

Implementation of the Alternate Site Plan 1 (No Tunnel/No Subterranean Parking) Alternative would result in similar environmental impacts for most issue areas compared to the Proposed Project. However, construction phase impacts related to geology/soils and noise may be slightly reduced while impacts to solid waste may be slightly greater due to either the reduced duration of construction and/or construction effort. These slightly increased impact levels do not result in any new or additional significant impacts. During the operation of the project, traffic and air quality impacts would be slightly increased, but not to a significant level due to elimination of the new driveway. Geology/seismic risks may be slightly reduced due to elimination of the subterranean parking.

The Alternate Site Plan 1 Alternative would result in similar impacts for most of the environmental impacts associated with the Proposed Project (including those that would already be less than significant), but would also slightly exceed impacts in some areas and reduce others. However, no new significant impacts would occur with this alternative, and significant air quality impacts during construction would occur. The Alternate Site Plan 1 Alternative would not accomplish the same degree of “enhanced traffic flow and safety” as the Proposed Project due primarily to the added congestion at the other project site driveways with the elimination of the “tunnel” access along Riverside Drive. Further, without the additional fifth driveway/access, the internal site circulation would not be as efficient as that which would be accomplished by the Proposed Project.

**Alternative F: Alternate Site Plan 2 (280 K/Pedestrian Activation at Riverside Drive)**

**Alternative.** Relative to the Proposed Project, the Alternate Site Plan 2 Alternative would present a similar layout and building construction as that described for the Proposed Project (i.e., 280,000 GLSF of retail/restaurant commercial in a two-level retail structure with rooftop and subterranean parking and two new multi-level parking structures, and the tunnel reactivation with new driveway on Riverside Drive) while adding and emphasizing enhanced pedestrian activation along Riverside Drive. However, in order to improve the pedestrian environment and walkability along Riverside Drive, a new pedestrian mall entrance would be created just west of the Macy’s department store. The new pedestrian access to the mall would also include construction of a small entrance patio. This alternative was selected because it is useful in comparing land use and aesthetic impacts relative to increased pedestrian activity as well as an indirect reduction in traffic and air quality impacts that may be realized due to increased pedestrian activity.

Implementation of the Alternate Site Plan 2 (Pedestrian) Alternative would result in similar environmental impacts for most issue areas compared to the Proposed Project. During the operation of the project, land use impacts would be slightly reduced, and aesthetics and noise impacts slightly increased due to implementation of the new pedestrian mall entrance. However, no new significant impacts would occur under this alternative.

The Alternate Site Plan 2 Alternative would result in similar impacts for most of the environmental impacts associated with the Proposed Project (including those that would already

be less than significant), but would also slightly exceed impacts in some areas and reduce others. Further, the Alternate Site Plan 2 Alternative would satisfy all of the project objectives to a similar extent as with the Proposed Project. However, the Alternate Site Plan 2 Alternative would provide slightly better attainment of project objectives to enhance pedestrian activity and community linkages through a community friendly design.

**Alternative G: Promenade Alternative.** This alternative would consist of up to 190,000 GLSF of new retail/restaurant commercial space in a series of single-story structures oriented along an open-air “promenade” to be located along the south side of the existing mall and integrated within the existing parking structures in that area. A net reduction of 32% (e.g. 90,000 GLSF) from the Proposed Project, this alternative considers an alternate site plan that integrates a major pedestrian component that would simultaneously reorient the access to the mall. All three of the existing parking structures would remain, but would be altered to accommodate the new development under this alternative. Two additional new parking structures (a six-level and a three-level) would be constructed in the area located generally south of the existing Macy’s parking structure and on the south portion of the existing surface parking lot on the east portion of the development site. The new 190,000 GLSF of commercial retail/restaurant space would be located at the southern portion of the site between the Bloomingdale’s and Macy’s buildings within a portion of the lower two levels of the Bloomingdale’s parking structure, and the entire ground level of the existing three-level south parking structure.

The Promenade Alternative would result in reduced impacts for most of the environmental impacts associated with the Proposed Project (including those that would already be less than significant). One exception would be a slightly greater parking/traffic impact for the Promenade Alternative for an approximate one-year period during the initial construction phase. However, introduction of the pedestrian promenade, which would parallel the Los Angeles River and connect two designated green street corridors, would better achieve compliance with the intent of the RIO than would the Proposed Project. Overall, the Promenade Alternative would result in a reduced level of impact when compared to the Proposed Project.

The Promenade Alternative would satisfy most of the project objectives, but not to the extent possible with the Proposed Project. Specifically, the Promenade Alternative would invigorate economic activity at the project site, but not to the full extent possible under the Proposed Project as total commercial area would be reduced by approximately 32%. However, the Promenade Alternative would provide circulation and access improvements that promote enhanced vehicular and pedestrian safety. Further, this alternative would enhance on-site improvements that could facilitate improved community linkages and achieve greater compliance with the intent of the RIO. Also, the Promenade Alternative would be designed to achieve LEED certification offering comparable “green” enhancements similar to the Proposed Project. In summary, the Promenade Alternative would generally satisfy the project objectives to a similar extent as with the Proposed Project.

**Environmentally Superior Alternative.** As required by CEQA, an environmentally superior alternative must be identified. Of the alternatives analyzed in the EIR, the No Project Alternative is considered the overall environmentally superior alternative as it would reduce (or avoid) the vast majority of the significant or potentially significant impacts that are anticipated to

occur under the Proposed Project. However, the No Project Alternative would not meet any of the objectives established for the Proposed Project.

Aside from the No Project, the Existing Entitlement (108K) Alternative would also be considered an Environmentally Superior Alternative since it would reduce more of the project impacts than any other of the remaining alternatives. Impacts that would be reduced include construction related impacts associated with aesthetics, air quality, noise and traffic. Long-term operational impacts would be reduced in those same areas, in addition to hydrology/water quality, land use, water supply and solid waste. However, project objectives pertaining to higher utilization and variety of commercial uses, improved site access, enhanced pedestrian safety, community integrated design, and reduced traffic conflicts would not be fulfilled under this alternative.

## ALTERNATIVES SUMMARY MATRIX

DEVELOPMENT ATTRIBUTE OR PROJECT PHASE	PROPOSED EXPANSION PROJECT	ALTERNATIVE					G PROMENADE
		A NO PROJECT	B 108 K/ EXISTING ENTITLE- MENT	C 235 K/ REDUCED HEIGHT	D 235 K/ MATILJA CLOSURE	E NO TUNNEL/ NO SUB- PARKING	
<b>A. SUMMARY AND COMPARATIVE DESCRIPTION OF ALTERNATIVES</b>							
New Commercial Area Proposed (GLSF)	280,000	0	108,000	235,000	235,000	280,000	190,000
Total Cumulative Commercial Area Proposed (GLSF)	1,147,000	867,000	975,000	1,102,000	1,102,000	1,147,000	1,057,000
Proposed Building Envelope for New Construction	Two levels of retail building over one level of subterranean parking and one level of rooftop parking, located south of existing main mall.	No change to existing.	Two levels of retail building (without integrated parking), located as extension at south end of existing mall just easterly of Bloomingdale's.	Two levels of retail building (without integrated parking), located as extension at south end of existing mall with footprint slightly less than Proposed Project.	Two levels of retail building (without integrated parking), located as extension at south end of existing mall with footprint slightly less than Proposed Project (same as Alt C).	Same as Proposed Project, including roof top parking over new retail, but without subterranean level parking.	One level of retail oriented along new internal roadway (promenade street) along south edge of existing mall, incorporated as addition to existing mall on north side of promenade and integrated into ground level of southerly parking structures (two existing and one new) along south side of promenade.
Proposed Parking Ratio (per 1,000 GLSF)	4.25	4.5	4.5	4.25	4.25	4.25	4.25 (at build out)
Proposed Parking Configuration	Demo of three-level parking structure south of main mall.	No change to existing.	Remove portion and add two levels (for a total of five)	Demo two level Macy's structure and construct new six-level (one	To facilitate required parking in the absence of Macy's structure (with alterations)	Same as Proposed Project.	4.1 (temporarily during construction phase)
							Existing three parking structures (including the two-level Macy's,

**ALTERNATIVES SUMMARY MATRIX**

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	Construction of two new multi-level parking structures, including a new “main” six-level (one level at grade plus five levels above grade) structure south of the existing Macy’s parking structure, and a new “east” four-level (one level at grade plus three levels above grade) structure adjacent to Woodman Avenue. Additional structured parking incorporated into retail building, to include one level subterranean and one level of roof-top parking. Remainder surface parking lot east of Fashion Square Lane.	level (one level at grade plus two levels above grade) southern parking structure; construct new four-level (one level at grade plus three levels above grade) parking structure extension D, however no alterations to Macy’s parking structure.	level at grade plus five levels above grade) structure with footprint similar to that compared to the Proposed Project level at grade plus increased footprint to Alt C, however no alterations to Macy’s parking structure.	six-level (one level at grade plus five levels above grade); new six-level structure to have reduced footprint to the east and slightly increased footprint compared to Alt C, however no subterranean parking would be developed.	level, the existing two-level Macy’s parking structure would be demolished and replaced with a new consolidated six-level “main” parking structure designed to “step back” from the Riverside Drive frontage in a terraced fashion.	Rooftop parking developed would tie into rooftop level of retail building.	The “east” parking structure along Woodman Avenue would be built, however no subterranean parking would be developed.	five-level Bloomingdale’s and four-level south parking structures to remain with modifications. Macy’s structure to be modified to accommodate access/ circulation similar to Proposed Project. Bloomingdale’s and adjacent “south” structure to be accommodated one level of ground-floor retail along promenade and redirect/ reorient traffic circulation.

ALTERNATIVES SUMMARY MATRIX

DEVELOPMENT ATTRIBUTE OR PROJECT PHASE	PROPOSED EXPANSION PROJECT	ALTERNATIVE						G PROMENADE
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								its east extension toward Woodman Avenue.
								Remainder surface parking lot east of Fashion Square Lane.
Riverside Drive: Consolidate 2 existing driveways and create one new consolidated “east” driveway with signalized intersection at Matilija Avenue and one new “west” driveway with signal at activated tunnel entrance.	No change to existing access/circulation condition.	Only four (rather than five) project driveways to be provided: same as Proposed Project, but without additional new “west” Riverside Drive project access (or tunnel conversion) east of Bloomingdale’s.	Same as Alternative C with the exception of the configuration of Matilija Avenue across from Riverside Drive, for which access to/from Riverside Drive would be fully closed off.	Only four (rather than five) project driveways to be provided: same as Proposed Project, but without additional new “west” Riverside Drive project access (or tunnel conversion) east of Bloomingdale’s.	Fashion Square Lane alignment and improvements similar to Proposed Project.	Fashion Square Lane internal circulation and off-site roadway improvements similar to Proposed Project (except without tunnel).	Fashion Square Lane internal circulation and off-site roadway improvements similar to Proposed Project (except without tunnel).	Hazeltine Avenue: South driveway reconfigured to incorporate ramps to second level parking, with no access to ground level parking from this driveway.
Proposed Access/Project Driveways	Hazeltine Avenue: Restripe south driveway to include one additional ingress lane and eliminate parking along driveway Fashion Square Lane.	Off-site roadway improvements to Riverside Drive, Matilija Avenue and Woodman Avenue would be the similar to Proposed Project (except without tunnel).						Modify north driveway to function as secondary access leading to promenade and restricted ground-level parking in Bloomingdale’s parking structure.
	Woodman Avenue: Restricted to right-turn ingress only.							
	Matilija Avenue: Restricted access to/from Matilija Avenue							

ALTERNATIVES SUMMARY MATRIX

DEVELOPMENT ATTRIBUTE OR PROJECT PHASE	PROPOSED EXPANSION PROJECT	ALTERNATIVE						G PROMENADE
		A NO PROJECT	B 108 K/ EXISTING ENTITLE- MENT	C 235 K/ REDUCED HEIGHT	D 235 K/ MATILJA CLOSURE	E NO TUNNEL/ NO SUB- PARKING	F PEDESTRIAN ACTIVATION	
		from Riverside Drive (right-turn movement only and median barrier).	Fashion Square Lane: Improve internal circulation with realignment and widening of Fashion Square Lane to establish loop road along southern edge and directly connecting to both Riverside and Woodman drives.					Fashion Square Lane: Alternate internal loop circulation established along south portion of site and contained within parking structure (level two), and would be continually functional as primary internal access. Second, ground-level east-west segment of Fashion Square Lane to function as promenade. Promenade to serve as open-air pedestrian mall during peak mall hours and would be closed to vehicle traffic during those times.  Off-site roadway improvements to Riverside Drive, Matilija Avenue and Woodman Avenue would be the similar to Proposed Project (except without tunnel).

## ALTERNATIVES SUMMARY MATRIX

DEVELOPMENT ATTRIBUTE OR PROJECT PHASE	PROPOSED EXPANSION PROJECT	ALTERNATIVE					G PROMENADE
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<b>B SUMMARY OF ALTERNATIVE IMPACTS AND COMPARISON TO PROPOSED PROJECT</b>							
Key:	No Impact = No measurable impact for that alternative.						
	Less than significant = A less than significant impact for that alternative.						
	Significant = A significant unavoidable impact for that alternative.						
	N/A = Not applicable to this alternative.						
	□ = Net Alternative impact is generally equivalent to that identified for the Proposed Project						
	▲ = Net Alternative impact is considered to be greater than that identified for the Proposed Project						
	— = Net Alternative impact is considered to be less than that identified for the Proposed Project						
<b>AESTHETICS AND VISUAL RESOURCES</b>							
Construction (Short-Term)	Less than significant	No impact —	Less than significant —	Less than significant ☒	Less than significant ☒	Less than significant ☒	Less than significant ☒
Operation (Long-Term)	Less than significant	Less than significant —	Less than significant —	Less than significant ☒	Less than significant ☒	Less than significant ▲	Less than significant —
Cumulative	Less than significant	Less than significant —	Less than significant ☒	Less than significant ☒	Less than significant ☒	Less than significant ☒	Less than significant ☒
<b>AIR QUALITY</b>							
Construction (Short-Term)	Significant	No impact —	Significant —	Significant —	Significant —	Significant —	Significant —
Operation (Long-Term)	Less than significant	Less than significant —	Less than significant —	Less than significant —	Less than significant —	Less than significant —	Less than significant —
Cumulative	Less than significant	Less than significant —	Less than significant ☒	Less than significant ☒	Less than significant ☒	Less than significant ☒	Less than significant ☒
<b>GEOLOGY AND SOILS</b>							
Construction (Short-Term)	Less than significant	No impact —	Less than significant ☒	Less than significant ☒	Less than significant —	Less than significant ☒	Less than significant ☒
Operation (Long-Term)	Less than significant	Less than significant —	Less than significant ☒	Less than significant —	Less than significant —	Less than significant —	Less than significant —

## ALTERNATIVES SUMMARY MATRIX

DEVELOPMENT ATTRIBUTE OR PROJECT PHASE	PROPOSED EXPANSION PROJECT	ALTERNATIVE					
		A NO PROJECT	B 108 K/ EXISTING ENTITLE- MENT	C 235 K/ REDUCED HEIGHT	D 235 K/ MATILJA CLOSURE	E NO TUNNEL/ NO SUB- PARKING	F PEDESTRIAN ACTIVATION
Cumulative	Less than significant	Less than significant	Less than significant	Less than significant	Less than significant	Less than significant	Less than significant
<b>HAZARDOUS MATERIALS AND MAN-MADE HAZARDS</b>							
Construction (Short-Term)	Less than significant	No impact	Less than significant	Less than significant	Less than significant	Less than significant	Less than significant
Operation (Long-Term)	Less than significant	Less than significant	Less than significant	Less than significant	Less than significant	Less than significant	Less than significant
Cumulative	Less than significant	Less than significant	Less than significant	Less than significant	Less than significant	Less than significant	Less than significant
<b>WATER RESOURCES – WATER QUALITY</b>							
Construction (Short-Term)	Less than significant	No impact	Less than significant	Less than significant	Less than significant	Less than significant	Less than significant
Operation (Long-Term)	Less than significant	Less than significant	Less than significant	Less than significant	Less than significant	Less than significant	Less than significant
Cumulative	Less than significant	Less than significant	Less than significant	Less than significant	Less than significant	Less than significant	Less than significant
<b>WATER RESOURCES – WATER SUPPLY</b>							
Construction (Short-Term)	Less than significant	No impact	Less than significant	Less than significant	Less than significant	Less than significant	Less than significant
Operation (Long-Term)	Less than significant	Less than significant	Less than significant	Less than significant	Less than significant	Less than significant	Less than significant
Cumulative	Less than significant	Less than significant	Less than significant	Less than significant	Less than significant	Less than significant	Less than significant
<b>LAND USE, PLANNING AND URBAN DECAY</b>							

## ALTERNATIVES SUMMARY MATRIX

DEVELOPMENT ATTRIBUTE OR PROJECT PHASE	PROPOSED EXPANSION PROJECT	ALTERNATIVE					
		A NO PROJECT	B 108 K/ EXISTING ENTITLE- MENT	C 235 K/ REDUCED HEIGHT	D 235 K/ MATILJA CLOSURE	E NO TUNNEL/ NO SUB- PARKING	F PEDESTRIAN ACTIVATION
Construction (Short-Term)	Less than significant	No impact —	Less than significant ○	Less than significant ○	Less than significant ○	Less than significant ○	Less than significant ○
Operation (Long-Term)	Less than significant	Less than significant —	Less than significant —	Less than significant ○	Less than significant ○	Less than significant ○	Less than significant —
Cumulative	Less than significant	Less than significant —	Less than significant ○	Less than significant ○	Less than significant ○	Less than significant ○	Less than significant ○
<b>NOISE</b>							
Construction (Short-Term)	Less than significant	No impact —	Less than significant —	Less than significant —	Less than significant —	Less than significant —	Less than significant —
Operation (Long-Term)	Less than significant	Less than significant —	Less than significant —	Less than significant ○	Less than significant ○	Less than significant ○	Less than significant ▲
Cumulative	Less than significant	Less than significant —	Less than significant ○	Less than significant ○	Less than significant ○	Less than significant ○	Less than significant ○
<b>PUBLIC SERVICES – FIRE PROTECTION</b>							
Construction (Short-Term)	Less than significant	No impact —	Less than significant ○	Less than significant ○	Less than significant ○	Less than significant ○	Less than significant ○
Operation (Long-Term)	Less than significant	Less than significant —	Less than significant ○	Less than significant ○	Less than significant ○	Less than significant ○	Less than significant ○
Cumulative	Less than significant	Less than significant —	Less than significant ○	Less than significant ○	Less than significant ○	Less than significant ○	Less than significant ○
<b>PUBLIC SERVICES - POLICE</b>							
Construction (Short-Term)	Less than significant	No impact —	Less than significant ○	Less than significant ○	Less than significant ○	Less than significant ○	Less than significant ○

## ALTERNATIVES SUMMARY MATRIX

DEVELOPMENT ATTRIBUTE OR PROJECT PHASE	PROPOSED EXPANSION PROJECT	ALTERNATIVE					G PROMENADE
		A NO PROJECT	B 108 K/ EXISTING ENTITLE- MENT	C 235 K/ REDUCED HEIGHT	D 235 K/ MATILJA CLOSURE	E NO TUNNEL/ NO SUB- PARKING	
Operation (Long-Term)	Less than significant	Less than significant	Less than significant	Less than significant	Less than significant	Less than significant	Less than significant
Cumulative	Less than significant	Less than significant	Less than significant	Less than significant	Less than significant	Less than significant	Less than significant
PUBLIC UTILITIES – SOLID WASTE							
Construction (Short-Term)	Less than significant	Less than significant	Less than significant	Less than significant	Less than significant	Less than significant	Less than significant
Operation (Long-Term)	Less than significant	Less than significant	Less than significant	Less than significant	Less than significant	Less than significant	Less than significant
Cumulative	Less than significant	Less than significant	Less than significant	Less than significant	Less than significant	Less than significant	Less than significant
TRAFFIC, CIRCULATION AND ACCESS							
Construction (Short-Term)	Less than significant	No impact	Less than significant	Less than significant	Less than significant	Less than significant	Less than significant
Operation (Long-Term)	Less than significant	Less than significant	Less than significant	Less than significant	Less than significant	Less than significant	Less than significant
Cumulative	Less than significant	Less than significant	Less than significant	Less than significant	Less than significant	Less than significant	Less than significant
GROWTH INDUCING							
Construction (Short-Term)	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Operation (Long-Term)	Less than significant	Less than significant	Less than significant	Less than significant	Less than significant	Less than significant	Less than significant
Cumulative	Less than significant	Less than significant	Less than significant	Less than significant	Less than significant	Less than significant	Less than significant

ALTERNATIVES SUMMARY MATRIX

DEVELOPMENT ATTRIBUTE OR PROJECT PHASE	PROPOSED EXPANSION PROJECT	ALTERNATIVE					
		A NO PROJECT	B 108 K/ EXISTING ENTITLE- MENT	C 235 K/ REDUCED HEIGHT	D 235 K/ MATILJA CLOSURE	E NO TUNNEL/ NO SUB- PARKING	F PEDESTRIAN ACTIVATION
OTHER IMPACTS							
Construction (Short-Term)	Less than significant	No impact —	Less than significant ○	Less than significant ○	Less than significant ○	Less than significant ○	Less than significant ○
Operation (Long-Term)	Less than significant	Less than significant —	Less than significant ○	Less than significant ○	Less than significant ○	Less than significant ○	Less than significant ○
Cumulative	Less than significant	Less than significant —	Less than significant ○	Less than significant ○	Less than significant ○	Less than significant ○	Less than significant ○

