

Los Angeles General Plan

HEALTH ELEMENT

Programs Progress Report

2015 - 2022



City of Los Angeles General Plan
**Plan for a Healthy Los Angeles
(Health Element)**
Programs Progress Report
2015 - 2022

This report was produced in July 2023 by the Department of City Planning Citywide Policy Division. The Department of City Planning coordinates with other City Departments on General Plan implementation regularly. This report includes contributions from City Departments to the extent that City Planning has been made aware of the other departments' work programs.

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Introduction

The Plan for a Healthy Los Angeles is the City's Health, Wellness, and Equity Element of the General Plan (Health Element) that lays the foundation to create healthier communities for all Angelenos. It provides a high-level policy vision with goals, policies, objectives and implementation programs to elevate health and environmental justice as a priority for the City's future growth and development. The Department of City Planning (DCP) is the primary city department responsible for maintaining the General Plan, including reporting on each program's implementation status.

On April 27, 2022, the City Council requested DCP to report on the implementation status of the City's General Plan Health Element. Two motions ([CF 15-0103-S2](#), [CF 15-0103-S4](#)) directed DCP to evaluate the implementation of the existing Health Element programs and identify additional environmental justice policies and programming. This progress report provides a status on each of the Health Element's implementation programs which was prepared in coordination with various departments that were listed as a responsible or supporting agency for each program.

First adopted in 2015, the Health Element serves as the primary location of goals and policies linking land use to health, wellbeing, equity, and environmental justice, emphasizing meeting the needs of vulnerable communities. The City adopted targeted amendments in November 2021 including new and amended implementation programs to further guide equity initiatives across the City, while pointing to additional General Plan elements that contain environmental justice policies. The Plan addresses a variety of community concerns that were identified through the public engagement process conducted during the Plan's development. However, since 2015, additional community concerns have begun to emerge that need to be integrated and addressed in future plan updates. Therefore, this progress report will inform future DCP efforts to identify policy gaps and center and strengthen environmental justice policies in the General Plan.

While the Health Element's narrative frames the key concepts and proposals, its essence lies in its goals, objectives, policies, and implementation programs. The Element has seven goals:

- 1) Los Angeles, a Leader in Health and Equity;
- 2) A City Built for Health;
- 3) Bountiful Parks and Open Spaces;
- 4) Food that Nourishes the Body, Soul, and Environment;
- 5) An Environment Where Life Thrives;
- 6) Lifelong Opportunities for Learning and Prosperity; and

7) Safe and Just Neighborhoods.

Each goal identifies policies, including supporting objectives and implementation programs that serve as the blueprint for creating healthier neighborhoods. An implementation program is a coordinated series of actions the City hopes to take in the future that are broadly intended to advance, over the long term, the General Plan's goals, policies, and objectives. The programs represent potential future actions where additional city efforts are needed to either address an unmet need or to build upon the City's current activities. Decisions to implement specific programs are discretionary and governed by program cost, available funding, staffing, feasibility and similar considerations.

The Health Element is implemented in multiple ways, whether initiated by city departments and external agencies, led by community groups or non-profit organizations, or carried out by individual development projects. The City performs many activities that further the goals of the Health Element, some of which are not captured in the list of programs. For example, DCP carries out land use related activities that support environmental justice, including zoning interventions and ensuring compliance with State law requiring specific findings for development projects. While the Health Element is the primary location of health, equity, and environmental justice programs, it is not an exhaustive list of all the current activities related to environmental justice in the City. However, this report focuses on the status of the Implementation Programs in Chapter 8 of the Health Element.

Status of Health Element Programs

This Progress Report provides the status and summary of each of the 91 Health Element Programs. **Attachment 1** lists the programs in numerical order, including their implementation status and a brief summary.

Approximately 25 different City departments and three outside agencies (Los Angeles County, including the Departments of Public Health and Health Services, LAUSD, and Metro) are identified as responsible for carrying out the programs. DCP is a responsible or supporting department for 33 of the 91 programs. DCP staff coordinated and collected information from 21 responding city departments to document the status of the implementation programs.

Table 1 summarizes the implementation status of the Health Element Programs and organizes them into the seven categories listed below, based upon information reported by responding departments and staff research:

- **Completed:** The program has been completed as described or completed to

meet the program’s intent. This type of program has a finite end.

- **Ongoing:** The program is being implemented continuously.
- **Ongoing - Partial:** The program is being implemented continuously but there are some aspects of the program which did not move forward as described due to funding constraints, staffing changes, other departmental priorities, etc.
- **Alternative Approach:** The program is being implemented using a different approach from the one originally described which can be due to changes in city priorities or best practices.
- **Under Development:** The program is currently in the development phase by a responsible agency for later implementation.
- **Not Started:** The implementation of a program has not started, which can be due to funding constraints, staffing changes, other departmental priorities, etc.
- **Paused:** The implementation of a program has started but is currently paused due to funding constraints, staffing changes, other departmental priorities, etc.

Table 1. Status of Health Element Implementation Programs		
<i>Program Status</i>	<i>Count</i>	<i>%</i>
Completed	1	1%
Ongoing	56	62%
Ongoing - Partial	12	13%
Alternative Approach	3	3%
Under Development	8	9%
Paused	1	1%
Not Started	10	11%

Cumulatively, the City is implementing 78% of the Health Element’s programs in various ways: 62% are being implemented continuously; 13% are partially being implemented continuously; and 3% have taken an alternative implementation approach. 1% of total programs have been completed, 11% have not started, and 1% are currently paused.

As previously stated, the focus of this report is on the status of each program. It does not evaluate the effectiveness of implementation for any given program. Although 78% of ongoing programs are being implemented, the degree to which any of those programs are being implemented can vary and is difficult to assess based on the unique specificities of any given program.

The Implementation Programs that are paused or have not started, represent opportunities for the City Council to consider future funding and staffing if they align with current best practices and city priorities. In addition, the list of programs that are currently being implemented on an ongoing basis should also be considered for continued funding if they continue to reflect the City’s priorities.

Another way to analyze the progress of the implementation programs overall is to consider their status in relation to their listed time frame. In the Health Element, the time frame refers to the broadly estimated period of time in which any given program might be initiated. For example, the majority (55%) of programs in the Health Element are listed with a time frame that calls for immediate implementation, either because the program was a current or ongoing project or because it was envisioned that it would be initiated within one year of the Element’s adoption. 48 of the 50 (96%) programs listed for immediate implementation have either been completed or are being implemented on an ongoing basis or partially being implemented.

Table 2 lists the number of programs by time frame and by status.

Table 2. Implementation Status of All Programs by Time Frame				
Status	Immediate (current or within 1 year of adoption)	Short Term (within 2 to 4 years of adoption)	Mid-Term (within 5 to 7 years of adoption)	Long-term (10+ years after adoption)
Completed	1	0	0	0
Ongoing	44	7	5	0
Ongoing - Partial	2	2	7	1
Alternative Approach	1	1	1	0
Under Development	0	2	5	1

Paused	0	0	1	0
Not Started	2	4	3	1

It is important to note that several programs have been or are being implemented in an alternative, substitute, and/or partial manner. In some instances, a Department's attempt to implement a program in a substitute or partial manner is due to constrained funding sources and staffing. In other instances, this may reflect an updated approach or strategy or be responsive to public feedback. For example, Program 41 calls for amending the Zoning Code's Oil Drilling District to better regulate new and existing oil-related uses through performance standards that provide protections for residential and other sensitive land uses. However, the Oil and Gas Drilling Ordinance (adopted in December 2022) takes a significantly different and stronger approach to how these uses are regulated. It amends the Los Angeles Municipal Code (LAMC) to prohibit new oil and gas extraction and make existing extraction activities a nonconforming use in all zones. With this Ordinance, the DCP is prioritizing policies addressing climate change and increased awareness of environmental justice to promote equity and clean air for all neighborhoods. Furthermore, through the ongoing preparation of an Amortization Study, the City's Office of Petroleum Administration is leading the effort to develop phase out activities related to existing oil and gas extraction operations, which are known to cause potential health, safety, and environmental impacts. While there have been some important accomplishments to date, additional work remains to be done to fully implement the abandonment and remediation of existing sites throughout the City and return those properties to a use that provides community amenities (e.g., housing, open space, community gardens).

Similarly, Program 40 calls for the development of a Climate Adaptation and Preparedness Plan to prepare Los Angeles for the growing effects of climate change including extreme heat and increased wildfires. DCP has determined that a Climate Vulnerability Assessment (CVA) is an important precursory step to ensure that climate equity is central in all future climate planning efforts. In collaboration with the Emergency Management Department and the Climate Emergency Mobilization Office (CEMO), DCP is initiating a CVA to identify the areas and populations of the City most at-risk from projected climate hazards and develop adaptation strategies and recommendations, working with the impacted communities. Furthermore, staff research shows that several City departments have already developed or are currently developing climate action plans for their departmental operations and infrastructure. For example, the LA Department of Water and Power (LADWP) is currently working to develop an actionable plan with targeted investments to adapt to the impacts of climate change that builds upon the results of a 2021 climate assessment and transmission

analysis of LADWP's system. Released in March 2021, the Los Angeles 100% Renewable Energy Study (LA100) found that LA may be able to achieve reliable, 100% renewable power as early as 2035.

Another example is Program 83 regarding the continued implementation of the Homeless Alternatives to Living on the Streets (HALO) program by the City Attorney's Office. The HALO program is now defunct, however, other programs are now in place that help achieve the intent of this program. The City Attorney's office provides homeless services through two programs: the Homeless Engagement and Response Team (HEART) and LA Diversion, Outreach, and Opportunities for Recovery (LA DOOR) programs. HEART helps participants resolve LA County infraction tickets for minor violations in exchange for service engagement with resources or service providers that offer housing, public benefits enrollment, drug treatment, medical care, or job training. LA DOOR provides mobile outreach services and diversion to areas with high levels of addiction, mental illness, and homelessness to proactively engage participants in substance use treatment, mental health support, and case management. This program supplements the work of organizations and agencies that have a key role in providing homeless services, such as the Los Angeles Homelessness Services Authority. In addition, other city departments provide additional services, including the LA Public Library.

Program 90 relates to equitable engagement and the enhancement of public participation opportunities for Black, Indigenous, people of color and low-income communities to engage in planning processes, through leadership development initiatives. While some departments are implementing this approach through the establishment and engagement of citizen committees, DCP will soon begin to implement a new community engagement strategy that differs from the approach highlighted in Program 90. This new approach further strengthens relationships and creates partnerships with community groups, primarily in under-resourced communities. It includes providing compensation and/or stipends to Community Based Organizations and residents for their participation, particularly those from the City's historically marginalized and disinvested communities. This strategy will be utilized for the development of the Climate Vulnerability Assessment. While this is an important strategy for meaningful engagement, this method of community engagement requires continued funding.

Accomplishments

Program 91 calls for multiple efforts including the periodic review of the Health Element's policies and programs to evaluate whether they address emerging environmental justice concerns. This progress report responds to Program 91, in part,

and the Council motion requesting staff to report on the status of the Health Element's implementation programs.

Since the adoption of the Health Element in 2015, the City has made significant progress on a number of key implementation programs; a few are highlighted below:

Program 45 - Street Vending. On November 28, 2018, the Los Angeles City Council adopted the Vending Ordinance to establish the Sidewalk Vending Program. In 2019, the program was renamed as the Sidewalk and Parks Vending Program and updated to include the rules and regulations for vending of food and merchandise in city parks. BusinessSource Centers (BSC) offer orientations on program requirements, as well as assistance with the license and permit application process. From January 2019 - June 2022, the BSC program enrolled 563 businesses, funded 196 loans and grants totaling \$930,728, assisted in launching 190 businesses, provided 1,707 services, and assisted vendors to receive 797 permits and licenses.

Program 65 - Los Angeles River. The LARiverWay Bike Path continues to grow towards the goal of end-to-end connectivity through efforts to secure implementation funding and deliver projects. Since 2013, the City has built 7.25 miles of path projects. In December 2022, another 3 mile bike path was funded by a grant from the State's Active Transportation Program (ATP) Cycle 6. Additionally, a pilot "LA River Rangers" program was launched in November 2022 to provide upkeep services along 18 miles of LA River paths through youth workforce employment.

Program 74 - Community gardens and parks. The new zoning code allows for community gardens to be operated by non-profits in residential zones. The zoning code update was approved by the City Planning Commission in September 2022 and adopted by City Council in May 2023.

Program 89 - Office of Racial Justice, Equity, and Transformative Planning. City Planning established the Office of Racial Justice, Equity, and Transformative Planning (ORJETP) in June 2020. The Office's work encompasses a wide range of equity-focused initiatives across the department and city functions, including initiatives aimed at changing workplace culture and addressing land use policies that drive inequitable outcomes in communities. During the fall of 2022, the City Planning Commission adopted the first Results Statement, working with the ORJETP, which centers equity and inclusivity in the Commission's decision making process on land use policy and decisions related to project review.

Opportunities

DCP recognizes the historical and current need to address environmental justice issues in Los Angeles. Since the adoption of the Health Element in 2015, a number of more recent community concerns have emerged. The community has raised the need to address additional environmental impacts through a robust and meaningful community engagement process. DCP's Environmental Justice Policy Team was recently established to take on this important work and is initiating the Environmental Justice Policy Program, which is a multi-year effort to update the General Plan through this lens. This Program is an opportunity to address these emerging community concerns through efforts centered on public engagement, and to further implement previous goals and programs that aim to address long-standing environmental justice issues. Because many programs are carried out by departments other than City Planning, a departmental working group will be convened as part of the Environmental Justice Policy Program. This will allow for close collaboration with city departments on the development of programs and an implementation plan. Implementation through new or improved regulations, processes, and investments, and other City efforts is essential to deliver on the General Plan's environmental justice goals.

Through the research conducted for this Report, DCP received feedback from various departments regarding implementation challenges and the need to review and update some existing programs. There are instances where the appropriate lead department is not listed. In other instances, changes are needed to reflect a change in approach or best practices. Some departments also raised the need for funding and staffing. The update of the Health Element as part of the Environmental Justice Policy Program will be an opportunity to further refine and make necessary adjustments to the existing programs, in addition to the development of new environmental justice policies and programs. Additionally, this Report can help identify areas where increased funding is needed and is an opportunity for the City Council to increase resources.

Conclusion

As of the date of this Progress Report, over three-quarters of the Health Element's implementation programs are being implemented on an ongoing basis, are partially implemented or are under development for later implementation. The implementation programs that have yet to start or are being implemented in a partial manner represent opportunities for the Council and Mayor to consider for future funding and staffing when they align with current best practices and city priorities. Furthermore, new city departments have been established since the Health Element was first adopted, presenting additional resource opportunities. With continued funding and prioritization

by the Council and Mayor, city departments can continue implementing the programs to meet the Health Element's goals for a healthy and equitable Los Angeles.

At the council's direction (CF 15-0103-S2 and 15-0103-S4), City Planning will conduct a more comprehensive review of the General Plan's goals, policies, and programs related to environmental justice. Based on those findings, DCP will update the City's General Plan to further strengthen environmental justice policy. As previously mentioned, DCP is set to launch the Environmental Justice Policy Program to center environmental justice in the General Plan, working with community stakeholders, through a multi-year effort to begin in mid-2023. As part of the General Plan Update, DCP anticipates updating the Health Element and Air Quality Element and making targeted updates to the Open Space Element and also includes the creation of a new environmental justice element or the addition of an environmental justice chapter in the Health Element. In addition, DCP will also work with an interdepartmental working group to develop a program implementation plan and to take on work programs that will help achieve the health and environmental justice vision of the General Plan.

Attachment 1. Health Element List of Programs and Status Summaries					
NO.	PROGRAM	RESPONSIBLE DEPARTMENT(S) / KEY PARTNERS ¹	TIME FRAME	STATUS	STATUS SUMMARY
P1	<p>Healthy Building Design Guidelines: Work in collaboration with organizations such as the American Institute of Architects, the American Planning Association, Urban Land Institute, Green Building Council, and local universities to develop, adopt, and train staff to implement Healthy Building Design Guidelines (HBDG) that establish guidelines and quantifiable parameters to promote healthy living and working conditions in new and rehabilitated sites and structures. The HBDG will incorporate the following principles:</p> <ul style="list-style-type: none"> • Improving health, well-being, and quality of life. • Encouraging on-site activities that promote healthy living such as edible landscaping and edible gardening, pronounced attractive staircases, and amenities for active transportation such as bicycle racks and work-place showers for employees. • Calming environments that allow for mental respite through interior building design that enhances connections with the natural environment and natural light. • Discourage building materials, carpets and flooring, paints and wall coverings that are known to be toxic and hazardous; accompany with a list of recommended alternatives. • Incorporate mitigations such as air filtration systems in a to-be-defined proximity to freeways and other similar polluting uses. • Exterior building design that promotes 'eyes on the street' and a pedestrian-oriented environment. • Energy efficiencies, weatherization, proper positioning of trees to shade buildings, alternative energy and solar generation systems, explore the feasibility of building designs that incorporate facade systems to charge electric vehicles, and use of rainwater, storm water, gray water and recycled water. • Heating, Cooling, and Ventilation • As appropriate, developing post-occupancy plans to assess energy efficiencies over time. • Site planning that promotes enhanced and safe pedestrian circulation • Sufficient green spaces for a wide range of active and passive physical activity and identification signage on publicly accessible, privately-owned open and recreational spaces • Include rehabilitation guidelines that address lead, pests, mold, and asbestos in existing housing stock. 	Department of City Planning, Department of Building and Safety, Department of Aging, Department on Disability, Housing and Community Investment Department	Short-term	Under Development	<p>The Healthy Buildings, Healthy Places: Landscape and Site Design Standards Ordinance is being drafted by DCP (see Program 36).</p> <p>Currently, multiple ordinances are in place that improve air quality, reduce building energy and water use, and require owners of certain existing buildings to disclose their building's energy and water consumption and comply with requirements for audits and retro-commissioning. In 2019, the City amended the Los Angeles Green Building Code to establish EV charging stations and EV-ready parking standards above those currently required by the State.</p>
P2	<p>Business Attraction Programs: Continue to develop and fund a business attraction and assistance incentive programs, such as the BusinessSource Centers, that targets increasing access to jobs and healthy goods and services (grocery stores, federally qualified health clinics, daycare centers, and similar uses) and creating opportunities for small businesses and entrepreneurs in low-income and underserved communities. Identify the geographic boundaries of the most underserved communities. Evaluate the communities and identify a list of desired health-promoting industries. Implementation should be targeted to increase access to healthy goods and services within the aforementioned geographic boundaries. Special consideration shall be given to applicants that create workforce training or permanent employment opportunities. Incentive programs may include:</p> <ul style="list-style-type: none"> • Financial (grants, loans, reduced permit fees, tax incentives, property disposition, etc.) to fund acquisition, construction, and new capital equipment or machinery. • Technical (feasibility studies, energy audits, architectural, planning and engineering, marketing, etc.) • Case Management (Shepherd -projects through the process, permit expediting, and convening of relevant departments) • Political (Assist in identifying the political landscape, neighborhood councils, CBO's, homeowner associations, business groups, etc.) • Industry Resource Identification (As feasible, maintain an inventory of existing businesses by industry and broker connections within the Los Angeles business community). 	Economic and Workforce Development Department	Immediate	Ongoing	<p>From July 2015 - June 2022, the BusinessSource Centers (BSC) program enrolled 11,170 businesses, funded 2,332 loans and grants totaling \$146,034,107, assisted in launching 946 businesses, provided 23,032 services, and created/retained 4,462 jobs. The BSC program was re-procured in 2021, and new service areas were drawn based on a needs assessment to focus on low-income and underserved communities.</p> <p>Since 2015, the City has funded two more incubators focusing on food entrepreneurs and the blue economy. The Seasoned Accelerator is operated by Sustainable Economic Enterprises of Los Angeles (SEE-LA). It supports food entrepreneurs to sustain and become profitable within farmers' markets, growing from sidewalk vending to farmers' markets and expanding from farmers' markets to other models. SEE-LA's mission is to build sustainable food systems and promote social and cultural activities benefiting Los Angeles's low-to-moderate-income residents while supporting California small- and mid-sized farms and local small businesses.</p>
P3	<p>Land use incentives: As part of re:code LA update, remove barriers and create land use incentives to encourage the provision of healthy goods and services (healthy neighborhood markets, farmers markets, full service grocery stores, full service restaurants, federally qualified health clinics, mental health services, affordable housing, wellness centers, daycare centers, preschools, community gardens, multi-purpose community centers, and the like) in underserved communities.</p>	Department of City Planning	Immediate	Ongoing	<p>The most recently updated Community Plans of South Los Angeles and Southeast Los Angeles included incentives and a ministerial approval process for targeted uses such as full-service grocery stores, health clinics, and child care facilities in selected areas of the community. Through the ongoing Community Plan update program, DCP is implementing the new zoning code which provides opportunities for communities to engage in the process and assist with identifying areas where the provision of healthy goods and services is most needed.</p>
P4	<p>Multipurpose Centers: Continue the program and service delivery administered by the Department of Aging's Multipurpose Centers such as in-home assistance and services, nutrition services, transportation and para-transit, health education and screening services, and care management.</p>	Department of Aging	Immediate	Ongoing	<p>DOA's Multipurpose Senior Centers (MPCs) are located throughout the City of Los Angeles. They provide services and programs including In-Home Assistance, Door-to-Door Transportation, Nutrition Program, Wellness Education and Screening, Care Management and Social and Recreational Activities.</p>
P5	<p>Domestic violence shelter operations: Continue the FamilySource System's Domestic Violence Shelter Operations (DVSO) program. The DVSO is part of a comprehensive, multifaceted approach to combating domestic violence in the City of Los Angeles. Its goal is to provide exclusively to victims of domestic violence, an individualized case-managed plan of services that will ensure their immediate safety, and over the longer term, will motivate and equip them with appropriate skills and self-knowledge to support themselves and their families independent of the batterer.</p>	Housing and Community Investment Department	Immediate	Ongoing	<p>CIFD has continued to support the need for more safe beds for those victimized by expanding resources to victims and survivors of human trafficking. CIFD will reprocure the cohort of victim service providers currently contracting with the City in the Fall of 2023. Due to victims' and survivors' complex need for services, the increased cost of living, and the need for more safe, confidential shelter, CIFD will need more financial support to increase the ability of victim service providers to provide quality services and expand the number of survivors accessing services through the network.</p>
P6	<p>Health care access: Collaborate with Metro to develop a Health Care Access and Transit Opportunities Assessment. Evaluate the existing transit system (bus, rail, and shuttles); identify opportunities to improve access for communities that are most underserved in access to health services and with the highest concentrations of seniors, individuals with temporary and permanent disabilities, and transit dependent populations. In developing program, take into consideration the reasonable amount of time and the distance an individual or family would have to travel to access a primary care provider or a specialist, and identify, as feasible, health care providers who accept Medicaid.</p>	Department of Transportation, Department of City Planning Metro, Los Angeles County Department of Public Health, Los Angeles County Department of Health Services	Mid-term	Not Started	<p>A focused healthcare access assessment has not been conducted. However, LADOT is working with Metro on First/Last Mile access around all rail station areas, which would help expand access to healthcare facilities close to transit.</p>
P7	<p>Aging in place: Create neighborhood level interventions that promote aging in place by enabling older adults to be independent and fully integrated into the community by incorporating considerations for older adults in the design of outdoor spaces and buildings, availability of transportation, housing, and community health and services; opportunities for social participation, civic participation, employment, and communication and information.</p>	Department of Aging, Department of City Planning, Department of Transportation, Housing and Community Investment Department, Board of Public Works, and Department on Disability	Mid-term	Ongoing - Partial	<p>DCP is updating the Density Bonus Ordinance to create new incentives for Seniors and other special needs housing by 2024. Code amendments and the Rezoning program also provide additional incentives, including using ADUs to house lower-income Seniors. DOD and DOA work closely to ensure compliance with the Americans with Disabilities Act in physical settings and service provisions. LADOT has initiated a Safe Routes for Seniors program. From 2017 to 2021, LAHD has supported 556 Senior and Disabled households with the Handyworker Program that provides grants for home repairs that include wheelchair ramps, handrails, and smoke/carbon detectors which allow for aging in place.</p>

Attachment 1. Health Element List of Programs and Status Summaries					
NO.	PROGRAM	RESPONSIBLE DEPARTMENT(S) / KEY PARTNERS ¹	TIME FRAME	STATUS	STATUS SUMMARY
P8	Senior programs: Continue, and as feasible, expand the provision of a wide range of senior programs and classes, activities and services including: case management, in-home social services, transportation, health information, community education advocacy, and nutritious hot lunches.	Department of Aging, Department of Recreation and Parks	Immediate	Ongoing	In partnership with DOA, RAP staffs and contracts with providers at Multipurpose Senior Centers to deliver services and programs for seniors including in-home assistance, door-to-door transportation, nutrition programs, wellness education and screening, care management and social and recreational activities. RAP is also committed to staffing its 29 stand-alone Senior Citizen Centers with full-time and part-time staff to provide recreational programs, classes, and events. RAP was granted the full-time positions needed for the senior centers but is awaiting the necessary funding to fill those positions.
P9	School-based health centers: Work in collaboration with the LAUSD to advertise the availability of health services through the LAUSD's health centers that offer primary medical care, vision care, dental care, mental health services, teen health services, and wellness/healthy lifestyle promotion programs. In addition, coordinate with the LAUSD to evaluate opportunities to expand school-based health centers in the neighborhoods with the greatest deficiencies in health-care services and identify and remove barriers that stand in the way of expanding the availability of school-based health centers.	Department of City Planning Los Angeles Unified School District	Short- term	Ongoing - Partial	LAUSD's Wellness Program Department ensures the coordination of health and wellness services and initiatives throughout the District. Its purpose is to lead efforts aligned with the Blueprint for Wellness Policy and Strategic Plan, and to coordinate with all other divisions to facilitate access to basic health, mental health, and wellness services for students and families. In addition, the Wellness Programs Department helps to assess gaps in services and programs, establish, and strengthen internal and external partnerships to improve wellness among all stakeholders in an effort to achieve a 100% graduation rate. Through the ongoing Community Plan update program, DCP is implementing the new zoning code which provides opportunities for communities to engage in the process and assist with evaluating and expanding the availability of community facilities.
P10	Health services: Informed by Health Professional Shortage data identify the communities that are most underserved and in collaboration with public, private, and nonprofit partners develop land use incentives to increase access and the equitable distribution of medical services (federal qualified health clinics (including mental health services), acute general hospitals, skilled nursing facilities, acute psychiatric hospitals, intermediate care facilities, and similar across the City.	Department of City Planning Los Angeles County Department of Public Health, Los Angeles County Department of Health Services	Short- term	Ongoing	In Article 9 (Public Benefit Systems) of the new Zoning Code developed by DCP, Section 9.3.4.C. outlines standards for a Health Center Incentive Area. This tool can be used to encourage the development of facilities and services that are necessary to the community or are of benefit to the public and community in which the facility or service is located. It can be activated and implemented via a Community Plan Update.
P11	Health and educational resource system: Provide access to a Health and Educational Resource System (HERS) that catalogues the availability of City and County health and social economic programs, health-related programs (such as health insurance or free fairs), and social service programs, etc. The HERS would also identify existing public and private programs that provide free or low-cost supportive services to all students and parents especially in low-income communities (including child care, preschool, tutoring, parent educations and support, development and screening and referral.) Information should be presented in a user-friendly format in multiple languages and made available to all Angelenos via the internet.	Los Angeles Public Library, Housing and Community Investment Department Los Angeles Unified School District, Los Angeles County Department of Public Health, Los Angeles County Department of Health Services	Mid-term	Ongoing	The LAPL Health Matters program offers workshops and resources on a variety of health topics at each of the 73 libraries. Information is available regarding health insurance, alternative medicine courses, family planning and CalFresh. Health materials are available in print, online, DVD, CD and various electronic formats. A diverse selection of online and in-person health-related workshops and programming is offered for all ages.
P12	Job training for older adults: Continue the Department of Aging's Job Training Program for Older Adults (Program). The Program is focused on creating job training opportunities for older adults and income attainment through stipends. Develop a resource system of public and private partners to expand the availability of job training opportunities for older adults in the City of Los Angeles.	Department of Aging	Immediate	Ongoing	DOA's Senior Community Service Employment Program (SCSEP) provides an opportunity for unemployed seniors to return to the competitive job market through work experience and job training programs. SCSEP provides subsidized, temporary, part-time, community service work-based training for low-income persons age 55 or older who are unemployed and trying to re-enter the job market. Through this program, older workers have access to on-the-job training as well as employment assistance available through local WorkSource Centers.
P13	Adult literacy: Continue to implement the Los Angeles Public Library's Adult Literacy Program to teach adults with low literacy to improve their reading skills and work with tutors and staff to reach personal goals related to literacy including passing the GED, improving English conversational skills, helping children with homework, and career advancement.	Los Angeles Public Library	Immediate	Ongoing	LAPL's Adult Literacy Services program offers in-person services, online classes and virtual tutoring for enrolled adult learners. The programs offered include One-on-One Tutoring, Adult Literacy Classes, Walk-in Tutors, Families Read Together, and also opportunities for Spanish-speaking adults.
P14	Early childhood literacy: Continue to implement the Los Angeles Public Library's We Read Together program to help prepare children for literacy and school by offering story times, story-based activities and books. Also included are Every Child Ready to Read parent workshops that teach parents the five easy and important ways they can build their children's pre-reading skills, starting from birth, and our Learn and Play program which embeds library staff in Head Start programs in some of the neediest communities to help increase vocabulary and grade-level readiness.	Los Angeles Public Library	Immediate	Ongoing	LAPL's Kids Path Initiative provides several programs to prepare children for literacy and school. The Get Ready for Kindergarten series offers virtual (and in-person) sessions that include fun activities for families that will build skills children will use throughout their school careers. Parents and caregivers are also provided with useful tips and ideas for activities to do at home. Other programs include Storytime events and Read from the Start.
P15	Summer lunch programs: Continue, and as feasible, expand summer lunch programs at Los Angeles Public Library branches and Recreation and Park facilities to children ages 18 and under to provide nutritious hot meals during the summer months when the school lunch program is not available. The Summer Lunch Programs provide engaging fun learning activities and provide opportunities for parents to become acquainted with library and recreation and park resources. A coordinated marketing strategy should be developed with other Summer Food Service Program site sponsors across the County, including LA County Department of Parks & Recreation and the LA County Food Bank to ensure maximum participation in the programs.	Los Angeles Public Library, Department of Recreation and Parks	Immediate	Ongoing	RAP Summer Lunch staff continues to work with the CA Department of Education Summer Food Service Program and LAUSD on procurement of summer lunches. Managing and monitoring the program has been challenging due to the long hiring process and staffing shortages. Additional staffing and vehicles are needed to assist with the overall management of the program and ability to work in the field as needed. LAPL partners with RAP and other meal distribution sites to bring library programs to children receiving lunches.
P16	FamilySource: Continue the FamilySource System's one-stop community centers that deliver coordinated, outcome-driven services to city residents in areas of highest need by promoting increased family income/resources and increased youth academic achievement. The following core services are provided multi-benefit screening (CalFresh, CalWORKS, and MediCal), information and referrals, intensive services and case management, financial literacy, income tax preparation, pre-employment and employment support, parenting classes, computer literacy, adult education, college access activities, tutoring, mentoring, leadership training, recreational and cultural activities. In collaboration with the LAUSD, explore the feasibility of increasing the number of LAUSD Fulltime Pupil Services and Attendance (PSA) Counselors at FamilySource Centers to conduct student intakes, assess and determine the appropriate interventions to identify at-risk students with behavioral, social and attendance related issues.	Housing and Community Investment Department	Immediate	Ongoing	CIFD contracts with 16 FamilySource Centers to provide outcome-driven services to city residents in areas of highest need by promoting increased family income/resources and increased youth academic achievement. The following core services are provided: multi-benefit screening (CalFresh, CalWORKS, and MediCal), information and referrals, intensive services and case management, financial literacy, homelessness prevention services, income tax preparation, pre-employment and employment support, parenting classes, computer literacy, adult education, college access activities, tutoring, mentoring, leadership training, recreational and cultural activities. CIFD in partnership with LAUSD colocate one (1) fulltime Pupil Services and Attendance (PSA) Counselors at each FamilySource Center to conduct student intakes, assess and determine the appropriate interventions to identify at-risk students with behavioral, social and attendance related issues and conduct outreach at the local LAUSD schools and the community. CIFD released a FamilySource Center RFP in December 2022 to include the following core services: multi-benefit screening (CalFresh, CalWORKS, and MediCal), information and referrals, intensive case management services and case management, financial coaching, income tax preparation, pre-employment and employment support, parenting classes, computer literacy, college access activities, tutoring, mentoring, leadership training, and homelessness prevention services.

Attachment 1. Health Element List of Programs and Status Summaries					
NO.	PROGRAM	RESPONSIBLE DEPARTMENT(S) / KEY PARTNERS ¹	TIME FRAME	STATUS	STATUS SUMMARY
P17	<p>Workforce training: Continue to site workforce centers in the communities with the greatest need and implement a comprehensive workforce system that assists vulnerable populations with attaining the necessary education, training, and resources to compete in the labor market for career-ladder opportunities in growth industries through strategies such as:</p> <ul style="list-style-type: none"> Proactively collaborate with institutions of higher learning and leaders of emerging industries to develop a pathway for individuals from low-income communities to access the necessary education, experience, and training to qualify for career-ladder opportunities. Develop an "individualized needs assessment" evaluation for program recipients along with an action plan that outlines educational courses and apprenticeships and work experience that is needed to compete in the market. Develop an action plan to combine workforce training and employment opportunities with publicly-funded projects, such as public and transit infrastructure, affordable housing, Los Angeles River revitalization, economic development, and business attraction efforts, and sustainable and energy efficient retrofits to expand on the apprenticeship and training opportunities for local individuals who participate in workforce training programs. Assess, and prioritize training in communities with healthcare workforce shortages. Develop training opportunities in career-ladder industries that promote public health such as culinary arts, health/biomed, environmental sciences and local level food production, processing and distribution. Incentivize contractors and vendors in the public bidding process who provide an apprenticeship and/or training opportunity to 'local hire' workforce program participants. Prioritize building relationships with industries and employers that commit to hire workforce training program participants. 	Economic and Workforce Development Department	Immediate	Ongoing	<p>EWDD currently operates 16 WorkSource Centers and 3 portal offices throughout Los Angeles. The centers offer free employment and job training services for adults, dislocated workers, veterans, the homeless and the re-entry population, and offer broad support to business owners and entrepreneurs.</p> <p>In addition, CTD with support from its primary contractors and LAUSD launched the LACC Career Academy in 2021. This program allows underserved youth to explore careers while connecting with industry leaders at national and global conventions and conferences. CTD has organized four LACC Career Academy days, bringing over three dozen high school students to experience an in-depth look into cutting-edge medical, tech, and automotive events. While large-scale events were not allowed due to safety protocols during the pandemic, the LACC's food and beverage provider, Levy Restaurants, partnered with UNITE HERE Local 11 and the Hospitality Training Academy (HTA) on the Serving Our Community Program. This provided 1,100 jobs to recently laid-off union and non-union workers and served emergency meals to 10,000 homebound seniors, people experiencing homelessness, and low-income families. HTA is a workforce development program that provides training opportunities to Los Angeles low-income and marginalized communities.</p>
P18	<p>Homework centers: Continue the Los Angeles Public Library after-school homework centers that provide access to space, books, technological tools, print and online resources and guidance needed to help students succeed academically and graduate high school and explore opportunities to partner with the LAUSD's Beyond the Bell after school and summer homework centers.</p>	Los Angeles Public Library Los Angeles Unified School District	Immediate	Ongoing	LAPL provides several resources to assist students with homework, both online and in-person, including free online tutoring, homework resources, e-books, and more. Student Zones are after-school homework centers in select libraries for grades K-12 that provide: access to computers, free basic supplies and printing, and guidance from trained Student Zone helpers who can assist with school assignments and help navigate the library's online student resources.
P19	<p>Financial literacy: Continue to deliver and promote comprehensive financial literacy programs to empower people on saving, budgeting, credit and investment to improve financial skills.</p>	Mayor's Office, Los Angeles Public Library, Housing and Community Investment Department, Economic and Workforce Development Department	Immediate	Ongoing	Several Departments continue to deliver and promote comprehensive financial literacy programs. EWDD collaborates with Money Management International (MMI) to provide counseling, resources, and debt repayment assistance to small business owners. Additional MMI services include homebuyer, foreclosure, reverse mortgage counseling, student loan counseling, and bankruptcy counseling and education. CIFD contracts 16 FamilySource Centers (FSCs) to provide financial coaching, including budgeting, saving, connecting to traditional banking accounts, and improving credit scores. In addition, CIFD has partnered with the Cities for Financial Empowerment Collaborative to establish a formal financial coaching training and certification curriculum for FSCs. BusinessSource Centers (BSCs) collaborate with MMI to provide financial resources for business owners. YouthSource Centers (YSCs) implement a financial literacy program via the Transition-Age Youth World of Work (TAY WOW) work-readiness curriculum. Some providers go beyond the TAY-WOW curriculum and incorporate FDICs Money Matters curriculum. EWDD does not have a staff member to provide in-house monitoring but maintains an external contract.
P20	<p>Linked learning: Explore opportunities to assist the Los Angeles Unified School District in identifying industry partners who can support implementation of the Linked Learning model in the City of Los Angeles. The Linked Learning model partners academics with technical real world experience in fields such as engineering, arts and media, or biomedicine and health. Prioritize program implementation in the communities with the lowest educational attainment rates.</p>	Mayor's Office, Economic and Workforce Development Department Los Angeles Unified School District	Immediate	Ongoing	LAUSDs Linked Learning program continues to combine rigorous academics, work-based learning, career technical education, and integrated student support. EWDD does not currently have a formal role in the program but will explore an opportunity for partnership.
P21	<p>Citizenship corners: Continue the Los Angeles Public Library's Citizenship Corners and citizenship events that strive to help Angelenos achieve naturalization, and in turn expanded financial opportunity and increased civic engagement.</p>	Los Angeles Public Library	Immediate	Ongoing	LAPL's New Americans Initiative provides assistance and important information about immigration and citizenship, through collaboration with community partners. These services include assistance filling out or renewing immigration applications, citizenship classes, and financial coaching for immigrants. New Americans Centers are located at the following libraries: Central Library, Echo Park Branch Library, Junipero Serra Branch Library, Pacoima Branch Library, Pio Pico - Koreatown Branch Library, Wilmington Branch Library. New Americans service appointments are either in-person at a New Americans Center or by telephone.
P22	<p>Health education classes and resources: Continue the Los Angeles Public Library's collaboration with community based non-profit agencies, healthcare organizations, and County departments, efforts to work to address health disparities by providing culturally and linguistically appropriate prevention-oriented workshops, and Affordable Care Act information.</p>	Los Angeles Public Library Los Angeles County Department of Public Health	Immediate	Ongoing	The Health Matters program at Los Angeles Public Library offers workshops and resources on a variety of health topics at each of the 73 libraries. Information is available regarding health insurance, alternative medicine courses, family planning and CalFresh. Health materials are available in print, online, DVD, CD and various electronic formats. A diverse selection of online and in-person health-related workshops and programming is offered for all ages. (See Program 11)
P23	<p>Homeless services: Expand the Los Angeles Public Library's pilot program established at the Central Library aimed at addressing the needs in time of crisis of the Los Angeles Public Library's homeless patrons by providing access to social services, shelter, mental health, and nutrition. Program expansion should target communities and populations facing the greatest risk to health disparities.</p>	Los Angeles Public Library	Immediate	Not Started	LAPL helps connect residents who are experiencing homelessness with resources to help them transition to stable, independent, or supported living. The Source (currently cited at the Central Library) offers a one-stop-shop of resources and services, also available to low-income residents. While services may vary by location, they include: same day transportation to emergency shelters, free California ID vouchers for the DMV, free cell phones, housing assessment via the Coordinated Entry System, enrollment into Medi-Cal and CalFresh, employment assistance, mental health services, HIV education and resources, child support services, and referrals to expert providers. WIN (https://oclwin.org/find-help/win-app-online/) is a free app and mobile website that connects anyone who is homeless or struggling to find free resources and services. This program has not expanded beyond the Central Library.
P24	<p>CLASS parks or clean and safe spaces: Continue to hire and train youth for seasonal work at neighborhood parks. Class Parks operates in 47 sites and is a neighborhood youth development program. Youth are involved in program planning and work within recreation programs, life skills training, volunteerism and educational enrichment. CLASS Parks strives to build a connection between youth and their community.</p>	Department of Recreation and Parks	Immediate	Ongoing - Partial	The CLASS Parks Program operates 37 Teen Club sites within the City's 184 recreation centers. These selected recreation centers provide clean and safe, supervised after school and weekend enrichment, as well as educational, vocational, recreational, and adventure-based programs for youth 11 to 17 years old. Due to under staffing CLASS park coordinators are needed at all sites. This program cannot function to its potential without staffing.

Attachment 1. Health Element List of Programs and Status Summaries					
NO.	PROGRAM	RESPONSIBLE DEPARTMENT(S) / KEY PARTNERS ¹	TIME FRAME	STATUS	STATUS SUMMARY
P25	Recreation and parks youth employment: Continue to recruit and employ college and graduate level young adults who are studying in the fields of architecture, engineering, and planning to execute the Department of Recreation and Parks initiatives around areas of sustainability, ADA compliance, and other similar initiatives.	Department of Recreation and Parks	Immediate	Ongoing	RAP has several youth workforce programs and most recently launched the City Pathways for Youth Program. City Pathways for Youth provides young people with professional development workshops and job training. Youth ages 16-30 can work up to 750 hours in a 10-month period as paid interns at a local park. The program is designed to be low-barrier access to employment for low-income and vulnerable communities. Interns must be low-income or face a barrier that makes it difficult for finding employment such as previously experiencing homelessness, having a disability, being justice-involved, or being in foster care. The goals of the program are to: 1) increase youth employment in the City of Los Angeles, 2) contribute to COVID-19 recovery, and 3) develop career pathways. Current funding for the program is for two years and runs from Summer 2022 through Summer 2024 with a goal of enrolling a total of 200 interns. There are currently 41 interns enrolled since late July 2022 at 24 sites citywide.
P26	Smart irrigation water conservation program: Continue to train youth including in areas of community gardens and urban farms, in the field of green technology and water conservation. Evaluate the feasibility of training community members as new community gardens and urban farms are developed on water-wise food growing and cost savings for gardeners.	Department of Recreation and Parks	Immediate	Ongoing - Partial	RAP is implementing new smart irrigation in all proposed systems and retrofitting existing systems. The Department is evaluating all existing systems and upgrading to Smart Systems when funding becomes available.
P27	Afterschool clubs: Continue, and if feasible, expand the provision of afterschool clubs that provide interactive and safe environment for youth and offer a range of activities from sports leagues to music lessons in a structured enrichment program for elementary and middle school students.	Department of Recreation and Parks	Immediate	Ongoing	RAP continues to operate hundreds of afterschool programs at Recreation Centers throughout the City, offering homework assistance, STEAM classes, and cultural, sports, and fitness classes in a safe environment.
P28	YouthSource Centers: Continue the comprehensive provision of services at the City's YouthSource Centers by working with youth to graduate from high school, obtain a GED, and/or obtain career training. Continue to partner with the LAUSD to include Fulltime Pupil Services and Attendance (PSA) Counselors at YouthSource Centers to conduct student intakes, assess and determine the appropriate interventions to identify at-risk students with behavioral, social and attendance related issues.	Economic and Workforce Development Department Los Angeles Unified School District	Immediate	Ongoing	EWDD's network of 14 YouthSource centers continue to provide young Angelenos ages 14 to 24 years the support and resources they need to succeed in school and life.
P29	Green business incentives: Develop, fund and implement a Green Sustainable Business Program that incentivizes retrofitting existing buildings and operations to incorporate sustainable design, processes, and products with the goal of enhancing conservation and energy efficiencies and reducing environmental contamination, hazardous impacts, and pollution in the most impacted communities. Develop a technical assessment that evaluates industries by sector to assess the upgrades (capital, physical, or procedural) that may be marketed as part of this program. Define 'green industry', prioritize the industries that will be targeted, and focus implementation within the geographic boundaries of communities most impacted by cumulative environmental impacts. Explore the feasibility of providing the following incentives: case management services, financing and grants, tax and utility rebates, energy efficient capital equipment and machinery upgrades, identification of strategic partnerships, energy efficiency audits, feasibility assessments, and lean sustainable manufacturing services for businesses to incorporate conservation and energy efficiencies into their infrastructure, processes, and products.	Economic and Workforce Development Department, Department of Water and Power, Port of Los Angeles	Mid-term	Alternative Approach	Following the development of the Clean Air Action Plan (CAAP) Update in 2017, POLA has developed Zero Emission (ZE) Feasibility Assessments every three years for both Cargo Handling Equipment (CHE) and on-road class 8 drayage trucks (Heavy Duty Vehicles, HDV). Additionally, under the CAAP, POLA has assessed, developed, and implemented the Clean Truck Fund Rate, a combined incentive/disincentive program that collects \$10 per Twenty Foot Equivalent Unit (TEU) of cargo moved by a truck that does not meet certain air quality standards. Those funds are to be spent exclusively to further the deployment of ZE trucks into port operations. This program is expected to collect roughly \$45 Million per year. POLA also continued implementation of the Clean Truck Fund and explored additional opportunities to secure funding from other government sources to deploy zero emission equipment and infrastructure at the port. EWDD's website promotes green business incentives by providing information to programs managed by LADBS, LADWP, and Metro. Los Angeles Cleantech Incubator (LACI) was founded as an economic development initiative by LADWP and operates an incubator program with a focus on clean technology. In alignment with the City's economic and community development policies, LACI provides services and/or technologies that assist in achieving sustainability, pollution reduction, climate action, and related goals. LACI prioritizes companies for incubation that support the "five zeros": zero carbon transportation, zero carbon grid, zero carbon buildings, zero waste, and zero wasted water. Successful incubator participants receive funding to launch a pilot in the City.
P30	Smoke-free housing options: Explore the feasibility of developing a program to provide smoke-free housing options. Precede program execution and accompany housing transition with cessation, educational, and treatment resources to assist individuals with addiction issues. Ensure that any measure, ordinance, or program that is put in place creates protections for tenants to avoid displacement, harassment, and/or arbitrary evictions. Programs developed shall comply with Fair Housing laws.	Housing and Community Investment Department Los Angeles County Department of Public Health	Mid-term	Not Started	LAHD has published resources related to smoke-free housing and landlord/tenant rights and responsibilities, in particular as it relates to the Rent Stabilization Ordinance (RSO). Under the RSO, a landlord cannot evict a tenant for not complying with a change in terms of tenancy that the tenant did not voluntarily sign but can inform tenants of the benefits of a smoke-free policy and can adopt smoke-free policies for indoor common areas and smoke-free policies for new tenants.
P31	Clean up green up: Evaluate the Clean Up Green Up pilot program to assess how it can be replicated in other parts of the city and/or develop standards and policies to incorporate into the zoning code and Community Plans, respectively.	Department of City Planning	Short-term	Ongoing	DCP has incorporated CUGU into the Downtown LA and Boyle Heights Community Plans policies and zoning requirements. These plans are now undergoing the final adoption process; Boyle Heights was recommended by the City Planning Commission April 2023 and DTLA was adopted by Council May 2023.
P32	Good neighbor policy: Proactively engage adjacent jurisdictions to develop a Good Neighbor Policy to promoting positive health outcomes for the region through the formation of strategic partnerships around environmental justice, sustainability, and climate adaptation. Create strategies that assess reducing negative health impacts posed by: • Incompatible land uses and the burden they pose on vulnerable populations and the irreversible impact to climate change • Public health nuisances like noise, vibrations, odors, dust, waste, pests, visual pollution, and other disruptive practices • Evaluate a regional approach to emission controls and standards • Work with businesses to be good neighbors to local residents and surrounding communities.	Mayor's Office	Mid-term	Ongoing	The City engages with several agencies and jurisdictions on issues related to health and the environment. The City and County of Los Angeles formed the Just Transition Task Force to work on regional solutions to address the impact of the transition to a cleaner economy such as the phase-out of oil well facilities. The City is also collaborating with the County on a Climate Vulnerability Assessment for the City. Recently, the City also worked with South Coast Air Quality Monitoring District on the 2022 Air Quality Monitoring Plan. The Climate Emergency Mobilization Office (CEMO) was also created within the Department of Public Works to address and coordinate on climate-related health issues in the region.
P33	Clean Air Action Plan: Continue to implement strategies from the 2010 Clean Air Action Plan for continual improvement in reducing emissions and health risks in the region surrounding the Port of Los Angeles as well as the most environmentally burdened communities.	Port of Los Angeles	Immediate	Ongoing	POLA updated the Clean Air Action Plan (CAAP) in 2017, in collaboration with the Port of Long Beach, to include new goals and clean air initiatives. The document provides high-level guidance for accelerating progress toward a zero-emission future while protecting and strengthening POLA's competitive position in the global economy. Various programs are ongoing, and quarterly public meetings are convened to discuss implementation status.

Attachment 1. Health Element List of Programs and Status Summaries					
NO.	PROGRAM	RESPONSIBLE DEPARTMENT(S) / KEY PARTNERS ¹	TIME FRAME	STATUS	STATUS SUMMARY
P34	Port Community Mitigation Trust Fund: Continue to implement mitigation strategies under the Port Community Mitigation Trust Fund. Specific projects identified for this program include installation of sound dampening double paned windows in schools and residences; installation and maintenance of air filtration systems/heating, ventilation and air conditioning (HVAC) air purifiers in schools; provision of funds to local clinics, other health service providers, and other organizations aimed at addressing health impacts from air pollution stemming from port operations; a job training/hiring program; and an analysis of the impacts of port operations on wetlands and recreational access in nearby communities.	Port of Los Angeles	Immediate	Ongoing	TraPac Memorandum of Understanding (TraPac MOU) is an agreement to establish a Port Community Mitigation Trust Fund (PCMTF) that the Harbor Community Benefit Foundation (HCBF) exclusively administers. The PCMTF Operating Agreement provides an overview of project funding, how grants are approved, selection criteria, and additional processes that HCBF undertakes to utilize and distribute the funds. Approximately \$8.1 million dollars provided by the Port to the HCBF has been invested in community projects and programs. While the TraPac MOU has expired, POLA will provide any remaining funds required under the MOU, subject to the completion of certain development projects and other conditions.
P35	Emission reduction strategies: Continue to implement Port of Los Angeles Technology Advancement Program (TAP), Zero Emission Roadmap, and similar programs that target evaluating and funding new innovations, strategies, and technologies to reduce emissions and negative health impacts.	Port of Los Angeles	Immediate	Ongoing	The Technology Advancement Program (TAP), provides funding, guidance, and staff support to test promising air technologies in a real-world port environment. New projects are submitted by interested parties on an ongoing basis and reviewed by the TAP Advisory Committee, consisting of members from local, state, and federal environmental regulatory agencies. POLA continues the management of the TAP and explores upcoming opportunities to secure funding from other government sources to deploy zero emission equipment and infrastructure at the port. POLA has also coordinated several successful grant projects on behalf of port operators. Examples include the Green Omni-Terminal Project (\$14.5 Million), the Shore to Store Project (\$41.2 Million), and the Advanced Infrastructure Demonstration Project (\$7.8 Million).
P36	Landscape guidelines and ordinance: Update the City of Los Angeles landscape guidelines and ordinance to streamline and update the requirements to promote climate adaptation, sustainability, and increase healthy food access and perennial crops across the City. Include a section on public property including parks, open spaces, and the public right of way.	Department of City Planning	Mid-term	Under Development	The Healthy Buildings, Healthy Places: Landscape and Site Design Standards Ordinance is being drafted by DCP (see Program 1). The proposed ordinance is seeking to amend the City's Landscape Ordinance (No. 170.978), currently Sections 12.40-12.43 of the Los Angeles Municipal Code, to create new objective standards for landscape and site design to implement healthy building and climate-adapted design strategies. DCP will evaluate the comments received after the release of the draft ordinance and revise the draft, if needed, before holding a staff-level public hearing. The public hearing will be another opportunity for the public to offer feedback and testimony on the proposed ordinance, which DCP will again evaluate and use to make further revisions to the ordinance, if necessary. The proposed ordinance will then be heard at the City Planning Commission (CPC) for recommendation before proceeding to the Planning and Land Use Management (PLUM) Committee of the City Council and, finally, the full City Council for adoption. (CPC-2022-4856-CA; ENV-2022-4857-ND).
P37	Urban forest: Build off of the City Plants initiative to develop an Urban Forest Healthy Environment Strategic Plan that will target increased tree plantings to reduce air pollution in communities near truck routes, manufacturing, warehousing, distribution, refineries, chemical plants, and the Port. Communities with the highest heat island vulnerabilities and insufficient tree canopy based on "Los Angeles 1 Million Tree Canopy Cover Assessment" prepared by the Forest Service of the U.S. Department of Agriculture should also be prioritized. The Urban Forest Healthy Environment Strategic Plan should target tree plantings in public spaces such as public right of way, parks, and similar locations.	Board of Public Works, Department of City Planning	Mid-term	Under Development	The City hired its first City Forest Officer to oversee a new Office of Forest Management in August 2019 to work on interdepartmental collaboration and strategic planning around the urban forest, including the development of the City's first Urban Forest Management Plan (anticipated completion 2024/2025) and a focus on addressing the issue of tree canopy equity. Through partnerships with several organizations, the City is involved with projects that include: tree equity studies, existing tree canopy assessments, case studies, design considerations and challenges for tree planting, and a review of tree species that filter air pollutants. These efforts could support a future strategic plan. The new Zoning Code will require more projects to plant trees than what is required in the existing code by including industrial and commercial buildings in tree planting requirements. Projects larger than four thousand square feet will require trees to be planted on site in order to be issued building permits. Other departments also contribute to the City's urban forestry goals. LASAN's Tree Planting Program has been awarded more than \$10 million in grant funding, planted approximately 15,000 street trees and removed over 3 acres of concrete. Trees are planted in the most disadvantaged communities with the lowest tree canopy coverage. LASAN partners with City Plants and the Urban Forestry Division to leverage more resources and receive more grant money for the City.
P38	Brownfields: Identify and secure internal and external funding and as feasible, leverage existing community resources by brokering public, private, and nonprofit partnerships to continue and as feasible expand the City's Brownfield Program to expedite the identification, acquisition, and remediation of contaminated lands suitable for community revitalization purposes. Funding should prioritize underserved areas with the greatest brownfield burden as measured by number of brownfields and the contamination severity. Revitalization efforts should be informed by residents' input for purposes include economic development programs that increase access to health-promoting goods and services, economic development with career-ladder opportunities, expansion of natural open spaces and parks, community gardens, and other similar activities in the most underserved communities.	Board of Public Works	Immediate	Ongoing	The Citywide Brownfields Program continues to provide technical assistance and resources to combat brownfield challenges, primarily in underserved areas. The Program conducts environmental assessments and cleanups to enable the reuse and redevelopment of brownfields and to transform brownfields into affordable housing projects, mixed-use with residential and housing components, open space, and parks. Recently, the Citywide Brownfields Program secured a \$6.8 million cleanup grant for a future mixed-use development for affordable housing and open space, as well as implementing a \$500,000 cleanup grant for future affordable housing in Council District 9 and a \$300,000 Community-Wide Assessment Grant to conduct environmental assessments and investigations in Environmental Justice communities.
P39	Cool Roofs: Explore the feasibility of incentivizing cool roofs for existing residential and existing/new commercial, industrial, institutional, and similar structures in the City. Develop user-friendly standards that clearly explain the process and requirements for incorporating cool roof systems in the City and train all relevant public counter staff in processes and requirements. Consider developing and implementing a white roof project, modeled after New York City's in the communities most highly burdened by heat island impacts.	Department of City Planning, Department of Water and Power, Bureau of Public Works	Short- term	Ongoing	The Los Angeles Green Building Code requires cool roofs for all new development as of January 1, 2015. In addition, the building code now requires a minimum level of coolness for roof replacements. LADWP's Consumer Rebate Program offers both residential (single-family and multi-family) and commercial incentives to encourage customers to install cool roofs, and recently doubled a residential rebate to support the transition to the new requirement. LADWP grants CBOs to engage communities about efficiency programs, including cool roofs.

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NO.	PROGRAM	RESPONSIBLE DEPARTMENT(S) / KEY PARTNERS ¹	TIME FRAME	STATUS	STATUS SUMMARY
P40	Climate Adaptation and Preparedness Plan and collaboration: Initiate the development of a Climate Adaptation and Preparedness (CAP) Plan to prepare Los Angeles for the growing effects of climate change including increased temperatures, increased wildfires, reduced imported water supply and sea level rise. Work with Climate Resolve, the Los Angeles Regional Collaborative for Climate Action and Sustainability and local community partners to inform City efforts to identify and respond to the health impacts of climate change and to develop strategies that incorporate community-driven mitigations with expert-led solutions; targeting implementation in the neighborhoods that are most disproportionately impacted by the effects of climate change. Increase public awareness of the need to adapt and prepare for short-term emergencies and the long-term impacts of climate change; pursue infrastructure improvements that advance adaptation principles (more cool shelters and homes, permeable street surfaces, cool roofs, access to affordable healthy food and water, access to clean locally generated renewable sources of energy); identify short and long-term best practices, and as feasible, partnering with community based organizations to enhance public awareness and ability to prepare and cope.	Mayor's Office, Department of Water and Power, Board of Public Works, Department of City Planning Los Angeles County Department of Public Health	Mid-term	Under Development	Several climate planning initiatives have addressed the City's GHG emissions and climate resilience, primarily through the Green New Deal and Resilient LA plans. In 2022, CEMO held its first annual Climate Equity LA Series focused on equitable building decarbonization. This was followed by the Building Decarbonization Ordinance, effective in January 2023, requiring all newly constructed buildings to be fully electric. CEMO recently launched its second annual Climate Equity LA Series in 2023, which is focused on extreme heat. City Planning, in partnership with EMD and CEMO, will prepare a Climate Vulnerability Assessment (CVA) in 2023 to identify and engage the communities most impacted by climate hazards. The CVA will inform subsequent climate action planning efforts in the City with a focus on climate equity. In addition, the CVA will raise public awareness regarding climate hazard risks for the communities throughout Los Angeles.
P41	Oil district: Amend the Zoning Code to amend the Special Use District "O" Oil Drilling District to include land use based performance standards that adequately separate, regulate, limit and/or prohibit new facilities and/or extraction methods that utilize hazardous materials from residential and other sensitive land uses. Require decision-makers to consider cumulative environmental impacts and find that any drilling and/or extraction methods and associated technologies are safe and do not have community health impacts (in addition to noise, water quality and geologic impacts). Coordinate with other public agencies that have purview over oil extraction activities and require the preparation of technical reports by objective, third party experts to further inform the decision-making process prior to granting project approval. In collaboration with residents, community based organizations, elected officials, and experts in the field, develop and require that special findings are made when oil extraction occurs in proximity to residential and other sensitive uses and that public hearings are held to address community concerns. In addition, require periodic monitoring and reporting of site conditions.	Department of City Planning, Department of Water and Power, Department of Building and Safety, City Attorney	Short-term	Alternative Approach	The Oil and Gas Drilling Ordinance amends Sections 12.03, 12.20, 12.23, 12.24, and 13.01 of the Los Angeles Municipal Code (LAMC) to prohibit new oil and gas extraction and make existing extraction activities a nonconforming use in all zones. This Ordinance protects surrounding communities and sensitive uses from land use impacts such as but not limited to hazardous materials, elevated noise levels, frequent odor events, increased emissions exposure, and spill incidents affecting the public right-of-way. With this Ordinance, the City Planning Department is prioritizing policies addressing climate change and increased awareness of environmental justice to promote equity and clean air for all neighborhoods. Further, it is phasing out activities related to oil and gas extraction operations known to cause potential health, safety, and environmental impacts—ongoing implementation work related to the Office of Zoning Administration.
P42	Air quality action plan: In collaboration with County, and State agencies/departments, academic institutions, nonprofit, and private partners build upon existing policies and strategies and develop implementation mitigation strategies that respond to poor air quality, cumulative impacts, and environmental justice issues through strategies the reduce emission, protect sensitive land uses from existing noxious activities through buffers and transitional zoning, promotion of green industry retrofits, and similar strategies.	Department of City Planning, Port of Los Angeles, Department of Water and Power, Department of Transportation Los Angeles County Department of Public Health	Mid-term	Under Development	POLA and the Port of Long Beach collaborated on the Clean Air Action Plan (CAAP), a landmark air quality plan that establishes the most comprehensive, far-reaching strategy for reducing port-related air pollution and related health risks, while allowing port development, job creation and economic activity associated with that development to continue. It was recently updated in 2017 to include targets for the reduction of greenhouse gas emissions from port-related sources. As part of Executive Directive 25 (L.A.'s Green New Deal: Leading By Example), LADOT reports on progress related to indicators previously outlined in the Sustainability Plan and Green New Deal. Approved in 2020, LADWP's Community Emissions Reduction Grants Program (CERGP) offers funding to non-profit organizations and public agencies for emission reduction projects in select parts of the City. Approved projects include installation of solar panels, cool roof systems, and EV charging stations, as well as acquisition of electric vehicles (school buses, trucks, tractors, vans, etc).
P43	Transitional zoning: As part of re:code LA, evaluate the feasibility of creating a transitional zoning designation that can serve as a mitigation between industrial activities and sensitive land uses (residential, day care centers, senior centers, preschools, parks, and similar).	Department of City Planning	Short-term	Under Development	Through the Community Plan update process, DCP is implementing the new zoning code which provides opportunities for communities to engage in the process and assist with identifying areas where transition zones could be applied.
P44	Emergency preparedness: Continue to work in concert with other city departments to refine the existing procedures necessary for the rapid notification of City departments and the public in the event of heat or cold emergencies and to provide a sufficient number of warming and cooling centers for residents. Ensure consistency with the State of California, the Los Angeles County Operational Area, and other local governments' emergency response plans and operations.	Emergency Management Department Los Angeles County Department of Public Health	Immediate	Ongoing	The City is working to review and update the City's Adverse Weather Annex to incorporate new National Weather Service methodology for issuing heat products such as Heat Advisories and Excessive Heat Watches/Warnings. The City has also ensured consistent terminology and activation triggers with the County of Los Angeles. EMD has also hosted a workshop with all City Departments and key stakeholders of the Adverse Weather Annex to clearly delineate which actions will be taken for each phase of a heat event. EMD and CEMO continue to collaborate on innovative methods to understand how climate change events will impact specific vulnerable populations and strategies to mitigate those effects. EMD is now working with the Los Angeles Homeless Service Authority (LAHSA) to update language and activation thresholds for their augmented winter shelter program. Additionally, EMD continues to work with Google, UCLA, and other researchers on incorporating more granular data into plans and mitigation strategies.
P45	Street vending: Develop a clear pathway for the legalization of street (sidewalk) vending to support viable economic opportunities for entrepreneurs and to increase access to healthy food in underserved neighborhoods. Develop a clear streamlined pathway for obtaining all necessary licenses and permits to operate in the City. Ensure that permit and enforcement fees are reasonable and affordable. Work with the County and other partners to provide technical assistance to existing sidewalk food vendors to transition into compliance with the program. Define "healthy food carts" in an inclusive manner that promotes nutrition and gives vendors a range of choices. Provide special incentives (such as preferred siting and permit fee reductions) for qualified healthy food vendors. Ensure that enforcement is effective and does not include exorbitant costs for vendors.	Board of Public Works, EWDD (?) Los Angeles County Department of Public Health	Immediate	Ongoing	EWDD is working with StreetsLA to develop a streamlined process for sidewalk vendors. Business Source Center (BSC) staff participate in the Sidewalk and Park Vending Stakeholder Meetings. From January 2019 to June 2022, the BSC program enrolled 563 businesses, funded 196 loans and grants totaling \$930,728, assisted in launching 190 businesses, provided 1,707 services, and administered vendors to receive 797 permits and licenses, of which 151 were the StreetsLA Sidewalk and Park Vending Permit. During the pandemic, EWDD worked with LA County to launch the COVID-19 Sidewalk Vending Recovery Fund program, which funded 260 LA City Sidewalk Vendors totaling \$1,305,000. EWDD staff are working with the LA County Department of Public Health to implement a Sidewalk Vending Cart program to ensure vendors can access affordable carts that meet state guidelines.
P46	Healthy neighborhood markets: Create a corner neighborhood market conversion program, modeled after the former CRA/LA's and other national models and best practices, to increase access to fresh, affordable, and healthy food while promoting small business development through convenience stores, corner markets and neighborhood markets. Program funds can be derived from local, state or federal sources such as the federal Healthy Food Financing Initiative and other economic development funds. Program funds may be expended for architecture and permitting, external and interior improvements, and capital upgrades for business that incorporate a healthy food operation. Additional incentives shall include expedited permit review, reduced permitting fees and code "amnesties" when linked explicitly to a store conversion project and not otherwise harmful to patrons. Program implementation shall be targeted in the most underserved neighborhoods, shall prioritize partnering with public health, food retail and community-organizing experts, and promote strategies to ensure that healthy foods are prominently placed, priced competitively and look attractive to encourage consumer towards healthier eating in retail outlets for sustainable impact. Program participants shall be required to accept CalFresh EBT and WIC (if available).	Economic and Workforce Development Department Los Angeles County Department of Public Health	Short-term	Ongoing	In 2015, EWDD launched the Healthy Neighborhood Market Network Program (HNMNP), operated by the Los Angeles Food Policy Council (LAFPC), to improve the healthy food offerings of corner stores in the City's communities of color by assisting corner markets and liquor stores convert into a convenient and healthy food retail option for residents. Storeowners receive training, guidance, and upgrades to their stores. Each market gets light and medium technical assistance such as produce management, marketing, pricing and profitability, healthy menu planning, and store layout and design. Stores that complete the first two phases can move on to receive transformational and post-transformational services. In 2022, the HNMNP launched a pilot in the valley to expand these much-needed services in other parts of the City.

Attachment 1. Health Element List of Programs and Status Summaries					
NO.	PROGRAM	RESPONSIBLE DEPARTMENT(S) / KEY PARTNERS ¹	TIME FRAME	STATUS	STATUS SUMMARY
P47	Healthy mobile food retail incentives: Create and market an economic development program that catalogues all available resources for mobile food retailers, with the goal of attracting and expanding healthy food retail in underserved neighborhoods. Program beneficiaries shall be required to accept CalFresh EBT.	Economic and Workforce Development Department	Mid-term	Not Started	<p>On a small scale, the Healthy Neighborhood Market Network program (HNMNP) works with its clients to become EBT vendors. Of the 39 stores that have participated, 27 stores accept EBT. They found helping stores apply to be EBT Vendors is not enough. Stores need to maintain active status and make any corrections the LA County Department of Public Health requires which could become a huge financial burden for the store owner.</p> <p>Sustainable Economic Enterprises of Los Angeles (SEE-LA) operates EWDD's Seasoned Accelerator program and also runs six farmer's markets throughout the City: Atwater Village, Central Avenue, Crenshaw, Echo Park, Hollywood, and LA River. SEE-LA is also a partner in the Market Match program that provides a monetary incentive to customers who spend their CalFresh EBT card benefits at the farmers' market. For every CalFresh dollar spent (up to \$10 except at Central Ave and Crenshaw which allows up to \$20), the customer will get a Market Matchdollar to spend on fruits and vegetables. All the farmer's markets also accept Special Supplemental Nutrition Program for Women Infants & Children (WIC), Farmers' Market Nutrition Program coupons, Senior Farmers Market Nutrition Program (FMNP) checks, and Fruit and Vegetable checks (FVC).</p> <p>No funding has been identified to launch a healthy mobile food retail program.</p>
P48	Healthy food liaison team: Develop a concierge desk service focused on increasing a balance mix of healthy food options in underserved neighborhoods by dedicating resources to a City Liaison team that helps healthy food retailers navigate permitting and licensing issues and obtain information and technical assistance about available healthy food related incentives and resources.	Economic and Workforce Development Department	Long-term	Under Development	The City's Business Response Unit (BRU), within the Economic and Workforce Development Department, provides aid to individuals needing assistance to become legally compliant or requiring City resources to conduct business. The BRU can supply specific contacts throughout various City departments and guide individuals and businesses to the appropriate agencies. Through the Good Food Zone (GFZ) program, EWDD will provide food liaison services to augment the availability of healthy foods in food deserts. EWDD anticipates launching this program later this year.
P49	Collective food purchasing: Establish partnerships among large and small food retailers to create a collective food purchasing program to reduce the cost-burden for small neighborhood markets in underserved neighborhoods to purchase fresh healthy food.	Economic and Workforce Development Department	Long-term	Not Started	The Healthy Neighborhood Market Network program (HNMNP) educates its clients on the different produce purchasing models (i.e., produce district, local farmers, and local supermarkets). A Community Markets Purchasing Real and Affordable (COMPRO) model was attempted but ran into issues. No funding has been identified to launch a collective food purchasing program.
P50	Urban agriculture: Develop a comprehensive urban agriculture program that removes barriers and supports the development of a local urban agriculture system (including community gardens) through strategies such as: <ul style="list-style-type: none"> • Creating an Urban Agriculture Liaison to oversee and coordinate urban agriculture activity, incentives and resources across all departments. • Evaluating the feasibility of establish Urban Garden Districts in areas of high population density and poor affordable healthy food access. • Exploring the creation of an urban agriculture-zoning overlay to help guide strategic development of urban farms and other innovative food processing development. • Supporting the development of local Food Hubs to grow, distribute, and market local food to local food retailers, restaurants, farmers markets, institutions, and similar entities. • Engaging the Los Angeles County Board of Supervisors to develop and implement a streamlined process for property owners engaged in urban agriculture activities in the City of Los Angeles to utilize the Assembly Bill 551 Urban Agricultural Incentive Zones Act. • Developing a streamlined process for allowing aquaponics, the process of raising aquatic animals and cultivating plants in water, as part of a larger urban agriculture system in the City of Los Angeles. • Allowing for food growing in residential parkways within certain parameters. • Evaluating updating the LAMC to allow for the legalization of beekeeping and cultivation of small animals in the City in a wider variety of residentially and commercially zoned land. • Develop a standardized citywide process and educational materials to permit community groups and organizations to grow healthy food on vacant lots, rooftops, warehouses, medians and parkways and 'green alleys'. • Ensure that processes include criterion for assessing soil and water safety and promotes composting and healthy soil use, water efficiency and allow for innovations in food growing rules and procedures. • Evaluate adopting point-of-sale provisions that legalize healthy food retail at community gardens. 	Department of City Planning, Economic and Workforce Development	Mid-term	Ongoing - Partial	On June 14, 2017, the Los Angeles City Council adopted the Urban Agriculture Incentive Zone (UAIIZ) Ordinance to implement a local program citywide in accordance with AB 551. The Ordinance allows certain landowners to enter into a voluntary contract with the City of Los Angeles to use vacant properties for active agricultural purposes in exchange for a potential property tax reduction.
P51	Greenwaste reduction: Continue to implement the Bureau of Sanitation's Greenwaste reduction strategies. Coordinate the availability of these resources with other urban agriculture, community garden, and similarly related efforts throughout the City. Evaluate the feasibility of expanding the Greenwaste Reduction Program into residential, parks and community spaces.	Board of Public Works	Immediate	Ongoing	LASAN's green-bin program has recycled residents' yard waste for over 20 years and at the start of 2023 expanded to include food waste and food soiled papers to further recycle organic waste into nutrient rich compost. In addition to the expansion of the green-bin, other programs to support composting and organic waste reduction include expansion of the LASAN backyard composting workshops as well as the development of food waste drop-off programs at a number of local farmers' markets.
P52	Community garden and urban agriculture incentives: Incentivize the establishment of community gardens and urban agriculture activities in the most underserved neighborhoods in the City. Explore the feasibility of providing the following incentives in low-income, underserved communities: expedited permit review, reduced permit fees, assistance with agricultural waste management or similar programs, leasing of vacant/underutilized land (with relevant property information; zoning, dimensions, use history (as available), council district information, known easements, available incentive programs, and restrictions), water and power-rate discounts, and identification of potential and/or provision of grant funding for soil/water safety testing, and similar incentives	Department of City Planning, Department of Water and Power	Short- term	Not Started	Community Gardens are allowed by right in many use districts in the new Zoning Code. (Also see Program 50).

Attachment 1. Health Element List of Programs and Status Summaries					
NO.	PROGRAM	RESPONSIBLE DEPARTMENT(S) / KEY PARTNERS ¹	TIME FRAME	STATUS	STATUS SUMMARY
P53	Farmers markets: Develop a clear and streamlined process for holding farmers markets in the City. In collaboration with public-private partners, develop a database of suitable locations that are in close proximity to community services, housing, and transit. Encourage farmers markets to be held in a range of zones and timeframes and the universal acceptance of CalFresh EBT; require CalFresh EBT acceptance for farmers market sites that utilize public assistance, such as use of publicly held property. Take proactive steps to market the availability of Market-Match Incentives. Market Match is a public-private program that provides shoppers matching funds when they use their CalFresh benefits to purchase fresh produce in participating farmers markets. Evaluate the feasibility of partnering with public-private partners to expand Market Match in the City's high-need communities (greatest deficiencies in healthy food and highest prevalence of low-income households).	Department of City Planning, General Services Department	Mid-term	Ongoing - Partial	Certified Farmers' Markets are allowed by right in some zones and by conditional use permit in others. Through the Community Plan update process, DCP is implementing the new Zoning Code which provides opportunities for communities to engage in discussions about the expansion of this use. Market Match continues to be offered at farmers' markets in Los Angeles through the California Market Match Consortium, which provides a Farmers' Market Finder tool (maintained by the Ecology Center) to identify locations where CalFresh, WIC, and other programs can be utilized to purchase fresh produce. In addition, a project in partnership with the California Department of Social Services helps patrons earn a dollar-for-dollar match when using CalFresh to purchase fruits and vegetables. GSD is not involved in the process for approving Farmers' Markets in the City. GSD's role is limited to executing lease/license agreements when a Farmers Market is approved to be held on City property.
P54	Good Food Purchasing Policy: Continue to work with the Los Angeles Unified School District and participating City departments to meet and exceed the benchmarks outlined in the Good Food Purchasing Policy. As feasible, recruit other large institutional food purchasers serving high need populations, such as hospitals, schools and municipal agencies throughout Los Angeles County to adopt the policy.	Department of Recreation and Parks, Department on Aging, Los Angeles Public Library, Convention Center	Immediate	Ongoing	The City adopted the Good Food Purchasing Policy (GFPP) in 2012 and continues to follow and support it. The GFPP promotes five core values: local economies, environmental sustainability, valued workforce, animal welfare, and nutrition. Participating departments have from time to time submitted reports on the status of the implementation of the GFPP and have over time adapted the implementation of the program. (See Council File 11-1678)
P55	Healthy food zones: Convene relevant City departments to develop geographic boundaries for the Healthy Food Zones (geographic areas of the city with a high prevalence of low- income households who are underserved in access to affordable, fresh, and healthy food) and target the development and implementation of regulatory relief (permitting fees and processes), land-use incentives, and prioritized financial incentives such as: <ul style="list-style-type: none"> • City initiated economic development healthy food incentives (Healthy Neighborhood Markets, Health Food Liaison Team, etc.) should be targeted in the Healthy Food Zones. • Promote strategies to ensure that healthy foods are prominently placed, priced competitively and look attractive to encourage consumer towards healthier eating in retail outlets. • Include Healthy Restaurant Incentive Program in concert with fast food density limitations for restaurants that have menus that comply with American Dietary Guidelines. • Leverage shared used agreements to allow Community Supported Agriculture and Pop up Markets to vend fresh fruits and vegetables on school grounds where limited food options exist. • Allow for food innovation that supports the geographic concentration of affordable, healthy food-oriented businesses, services, and community 	Department of City Planning, Economic and Workforce Development Department, Department of Water and Power	Mid-term	Ongoing - Partial	The City is currently establishing two Good Food Zones, one in South LA and another in the Northeast San Fernando Valley and plans to launch the Good Food Zones pilot program in early 2023. The 3-year pilot will enroll 20-30 food retail and restaurant businesses. Participating businesses will receive a \$25,000 grant to improve their business and meet the "gold standard" such as dedicating 30% of retail space to healthy food products, a proactive zero waste program, community engagement, etc. The Healthy Neighborhood Market Network program (HNMP) includes community engagement with its post-transformational services. Pickford Market partnered with the local Alta Loma Elementary School to create a healthy food punch card that gives students a gift with every 10 healthy food products purchased. They are also currently adding a play "storefront" in the school's garden to be used to create educational activities for students while promoting the importance of community-supported agriculture and small businesses. EWDD will release an RFP this year to select an operator to run the program. ARPA funds will fund the pilot program, but will need to identify other funding to continue the program.
P56	Healthy kids zones: Convene relevant City departments, define geographic boundaries, and work with the Community Health Councils (CHC), the Los Angeles Unified School District (LAUSD), the Los Angeles County Department of Public Health (DPH), and the University of Southern California to improve health and reduce disparities around eight South Los Angeles Schools through the development and implementation of a Racial Ethnic Approach to Community Health (REACH) National Demonstration Project Grant from the Centers for Disease Control that will strive to improve five elements of a school's surrounding neighborhood: <ol style="list-style-type: none"> 1) Physical activity 2) Nutrition 3) Environment 4) Public and perceived safety 5) Health and social services These elements would be improved through newly adopted local policies and programs that address infrastructure, education and training, land use standards and regulations, and partnership engagement. Potential implementation actions may include reduced parking requirements for health promoting uses, working with businesses to reduce alcohol, tobacco, and other unhealthy advertisements, increased park and open space prioritization, and other neighborhood-specific incentives and standards.	Department of City Planning Los Angeles Unified School District, Los Angeles County Department of Public Health	Short- term	Not Started	Program implementation has not started. However, DCP continues to evaluate local policies and programs that enhance the built environment by promoting streamlined infill development that prioritizes affordable housing near transit and promoting the reduction of vehicles miles traveled. Through the Community Plan update process DCP continues to engage communities in the development of zoning and development standards that promotes uses that meet local neighborhood needs and addresses issues related to sensitive uses. For example, the South Los Angeles and Southeast Los Angeles Community Plan Implementation Overlays include additional distancing requirements for uses such as free-standing restaurants with drive-throughs in proximity to schools, among other standards.
P57	Inventory: Develop an inventory of City owned (including proprietary departments) unobligated property (buildings, parcels, remnant and unmarketable property, easements, and the like) and make information available in an online repository that is up-to-date with pertinent background information. Conduct a study to evaluate the cost of surplus properties including lost property tax revenue, maintenance, liability and other holding costs. Develop a marketing strategy for the disposition and re-use of aforementioned City-owned properties and develop objective criteria to evaluate the highest and best use (based on local community needs) of aforesaid property and streamline the sale and lease processes.	General Services Department, Los Angeles World Airports, Department of Water and Power	Mid-term	Ongoing - Partial	The GSD Services Portal offers to the public a dynamic and searchable database of city-owned properties. This Surplus Property Site includes a printable list of declared properties, printable list of undeclared properties, list of properties actively up for auction, registration link for the auction notification list, and a guide to sale or development of City of Los Angeles property. Through the Own a Piece of LA (OPLA) program, letters go out to adjoining property owners every 3-5 years. These properties can only be sold to the adjacent property owners as they are under 5K square feet and are typically not accessible to anyone other than adjoining owners. As an FAA requirement, LAWA has developed a Land Inventory for LAX and VNY. The LAX Land Inventory was approved by FAA in 2015 and is currently being updated to add recent changes. The VNY Land Inventory was approved by FAA in 2019.
P58	Healthy communities implementation program: Create a cross-departmental committee staffed by City and as appropriate Los Angeles County departments (such as Department of Public Health, Environmental Health, Mental Health, and Metro) to promote coordinated implementation of the Plan for a Healthy Los Angeles and other health-promoting general plan elements and plans; such as the Mobility Plan 2035 and the Housing Element. Implementation should be executed using a 'Health in all Policies' lens by geographically-focused cross-departmental teams. Efforts should specifically target reducing health disparities and advancing health, equity, and sustainability in Los Angeles.	Mayor's Office, All City Departments Los Angeles County Department of Public Health	Short- term	Not Started	A formal committee has not been created to implement this program. However, collaboration amongst various departments, agencies and community groups is continuously taking place throughout the City. Several departmental working groups and partnerships have been established to ensure coordination around specific topics such as youth development, job training, mental health-related issues, transportation, sustainability and many more. Examples of such partnerships include the LA Police Department's Community Safety Partnership (CSP) and the Mayor's Inside Safe initiative. The CSP has developed a variety of programming for community members through the collaboration among partners including the Housing Authority of the City of Los Angeles (HACL), RAP, community-based organizations, the Mayor's Office of Gang Reduction and Youth Development, local council districts, public and private schools, and philanthropic groups. Inside Safe provides services to people with disabilities that are unshoused through a partnership between the Mayor's Office, the Department on Disability, other city departments, and several LA County health-related departments.

Attachment 1. Health Element List of Programs and Status Summaries					
NO.	PROGRAM	RESPONSIBLE DEPARTMENT(S) / KEY PARTNERS ¹	TIME FRAME	STATUS	STATUS SUMMARY
P59	Healthy city data tracking: Annually track the Plan for a Healthy Los Angeles core indicators and objectives and prepare an updated Health Atlas Report in five and ten years from Plan adoption to evaluate community health and wellbeing. Collaborate with other public agencies to share data and increase communication on overlapping demographics that are mutually served.	Department of City Planning Los Angeles County Department of Public Health	Immediate	Ongoing	The Health Atlas was updated in 2021. Annual tracking is currently not taking place, however, the Health Atlas continues to serve as an essential data source that will inform the development of future long-range policies.
P60	Measure civic engagement: Increase the variety of stakeholders attending public hearings or otherwise providing consultation in the implementation of the Plan for a Healthy Los Angeles, with particular attention to participation by historically underserved communities and individuals. In addition, track the number of organizations/entities involved in the implementation of the Plan for a Healthy Los Angeles. Use existing networks and meeting spaces, monitor, and leverage institutions to proactively engage communities that score highly on the Health Atlas's Hardship Index and Community Health and Equity Index, neighborhood councils, local community groups, and local businesses in the implementation of various initiatives to ensure that local community stakeholders are aware of health programs and can take advantage of them.	Department of City Planning, all City Departments	Short-term	Ongoing	The City of Los Angeles is committed to providing community engagement opportunities for all Angelenos. Various departments play a key role in conducting and participating in public engagement activities on a regular basis. The Department of City Planning strives to connect and work with a broad range of community stakeholders, especially hard-to-reach and historically underserved communities as part of its planning efforts. DCP tracks and reports community outreach activities publicly. (Also see Program 90).
P61	Nonprofit lease policy and processes: Institutionalize agreements and procedures for establishing long-term leases with community-based organizations on publicly held properties that can be repurposed for community gardens, parks, educational facilities, daycare centers, health services, healthy food retailers, and/or other community-stabilizing health-promoting purposes. Use of property should promote economic development, job creation, and other health-promoting activities. Develop objective criteria to evaluate proposals and the successful ongoing operation and provision of services for use of public property against community needs. Develop consistent procedures to address insurance and liability concerns, on-site maintenance responsibility, and annual reporting against desired measurable outcomes.	General Services Department	Immediate	Not Started	Program implementation has not started.
P62	Conservation easements: Market the availability of incentive programs for private property owners to dedicate conservation easements for open space, park, community gardens, or urban agricultural activities. Prioritize communities with the greatest deficiencies in open spaces, parks, and access to fresh, affordable healthy food. Work in collaboration with local land trust organizations for administration of conservation easements.	Department of City Planning	Short-term	Not Started	The new Zoning Code recognizes the importance of conservation easements citywide and has developed a tool to contemplate more restrictive project requirements. The easement tools have more significant setback requirements than what's typically required by the zone and allow DCP to map resources in different geographies. These tools will become available through the ongoing Community Plan update program.
P63	Physical activity: Continue the Los Angeles Public Library's and Department of Recreation and Parks' efforts, in partnership with community-based agencies and healthcare providers, to facilitate access to physical activity through the provision of yoga, dance, and other similar recreational opportunities with consideration for children, the elderly, and individuals with disabilities and special needs.	Los Angeles Public Library, Department of Recreation and Parks	Immediate	Ongoing	RAP operates cultural and fitness-based classes and programs at RAP-owned facilities as well as in partnership with LAUSD, LAPL, and with the assistance of non-profit organizations. RAP is partnering with LAUSD to open vacant school grounds on the weekends to provide safe spaces to learn and play by providing physical and cultural activities for the whole family. Partnering with other non-profits, RAP also provides STEM programming. RAP and LAUSD are working on a longer-term MOU to operate many more school sites and partner in identifying funding for the greening of school play yards. The Health Matters Initiative at Los Angeles Public Library offers workshops and resources on a variety of health topics at each of the 73 libraries. Health-related events are offered that provide access to physical activity, such as yoga, pilates and adult seated exercises, and more. (See Program 11).
P64	Park fee, land acquisition, distribution, and public access: Evaluate strategies to increase the resources available for recreation and parks, geographic flexibility for fund disbursement, and land dedication for park space to address the need for equitably-distributed parks throughout the City.	Department of City Planning, Department of Recreation and Parks	Immediate	Ongoing	The Parks Dedication and Fee Update ordinance (Ordinance 184,505) became effective in January 11, 2017 requiring most residential projects that create new dwelling units or joint living and work quarters to dedicate land or to pay a fee for the purpose of developing park and recreational facilities with certain exemptions for some affordable housing projects. RAP's revenue has increased due to the new fees and has been applied towards the acquisition of new parkland and/or capital improvements at existing park facilities. RAP has not received any land dedications through this program.
P65	Los Angeles River: Actively pursue grant funding to build out the bicycle and greenway trail system identified in the 2007 LA City Council adopted Los Angeles River Revitalization Master Plan (LARRMP), and support campaigns, such as Greenway 2020, that pledge to help fund and raise awareness for this effort which will increase opportunities for access to nature, multi-generational community gathering spaces, physical activity, and psychological respite.	Board of Public Works, Department of City Planning, Department of Recreation and Parks	Immediate	Ongoing	The LA RiverWay Bike Path continues to grow towards the goal of end-to-end connectivity through efforts to secure implementation funding and deliver projects. Since 2013, the City has built 7.25 miles of path projects. In December 2022, another 3-mile bike path was funded through the Active Transportation Program. Additional efforts are ongoing to increase access and awareness to the LA River. RAP continues collaborating with the Los Angeles River Cooperation Committee, LA Riverworks Office and on projects adjacent to City property that activate the LA River. The United States Army Corp. of Engineers (USACE) is currently working on designing the Pollywog Area in Griffith Park, which was previously identified in the LARRMP. In November 2022, the city launched a pilot "LA River Rangers" program to provide upkeep services along 18 miles of paths through youth workforce employment.
P66	Recreation for individual with disabilities and special needs: Continue to evaluate available internal and external resources and partnership opportunities to increase the number of Recreation and Parks staff that can assist and enable and increase the number of individuals with disabilities and special needs to engage in City recreational activities.	Department of Recreation and Parks and Department on Disability	Immediate	Ongoing	RAP launched the Adaptive Sports Program in February 2022. These clinics for youth with disabilities has introduced 6 different sports at 18 different sites with over 300 participants. RAP has also partnered with DOD to evaluate RAP facilities to determine accessibility needs for patrons with disabilities. These needs include: additional and accessible permanent office space for the Adaptive Sports Program, storage for sports equipment, program expansion for transitional ages and adults, hiring experienced full-time staff that have been trained and certified in Recreation Therapy and/or Adaptive Sports, administrative program support, and repairs and alterations to current facilities.
P67	Existing parks: Build off of the Recreation and Parks 2009 Citywide Community Needs Assessment to develop a strategic plan with an implementation timeline that identifies opportunities to refurbish existing parks with amenities and programming that facilitate physical activity and recreation with considerations for individuals of all ages and abilities. Prioritize refurbishment in the communities most underserved in opportunities for physical activity and recreation and ensure that parks, open spaces, and recreational facilities include restrooms and drinking fountains.	Department of Recreation and Parks	Mid-term	Paused	The 2018 Parks Condition Assessment Report summarized site conditions and recommended improvements for all RAP-owned parks which informs project prioritization. No staff is currently assigned to conduct assessments on an ongoing basis. Additional staff and resources are needed to continue this program.
P68	Los Angeles River Improvement Overlay: Implement the Los Angeles River Improvement Overlay (LA-RIO) district and develop similar ordinances along all waterways within the City to encourage the build-out of healthy, multipurpose trail systems connected to natural open spaces and safer streets.	Department of City Planning and Board of Public Works	Long-term	Ongoing - Partial	The City's River Improvement Overlay (RIO) Ordinance has been incorporated into the new zoning in the Downtown Los Angeles Community Plan, adopted in May 2023. DCP will continue to implement the new zoning code through the Community Plan update process which provides an opportunity to apply the new zones with integrated RIO regulations in areas where the river is a feature.

Attachment 1. Health Element List of Programs and Status Summaries					
NO.	PROGRAM	RESPONSIBLE DEPARTMENT(S) / KEY PARTNERS ¹	TIME FRAME	STATUS	STATUS SUMMARY
P69	China Shipping Community Aesthetics Mitigation Trust Fund: Continue to implement the China Shipping Community Aesthetics Mitigation Trust Fund to landscape and create new open space for the port communities.	Port of Los Angeles	Immediate	Ongoing	The Community Aesthetics Mitigation fund, which pays for beautification, open space, and education programs, resulted in the Board of Harbor Commissioners' approval of community-recommended projects in San Pedro and Wilmington as follows: Northwest San Pedro/Gaffey St Beautification; Plaza Park redevelopment; Hey Rookie Pool renovation; Front Street Landscaping improvements; Wilmington Youth Sailing Center; Banning Museum Exhibit; YMCA Aquatic Center; Health Education; Chamber of Commerce electronic sign; Wilmington Marina's Parkway; Lighthouse restoration; Storm drain education; Alameda Blvd Landscaping; and Tall Ship Restoration.
P70	50 Parks: Continue to implement the 50 Parks Initiative in the communities identified in the 2009 Citywide Community Needs Assessment.	Department of Recreation and Parks	Immediate	Ongoing	RAP and its non-profit partners have opened 47 new parks as part of the 50 Parks Initiative.
P71	Recreation programming: Continue, and as funding permits, expand the provision of free or low-cost recreational programs in the City's most underserved neighborhoods for Angelenos of all ages and abilities.	Department of Recreation and Parks	Immediate	Ongoing	RAP launched the Adaptive Sports Program in February 2022. (See Program 66)
P72	Local partnerships: Continue to create volunteer opportunities for Angelenos, businesses, and community based organizations to improve park safety, maintain park spaces, develop and implement recreational programs, and similar strategies.	Department of Recreation and Parks	Immediate	Ongoing	RAP administers a City-wide volunteer program that facilitates resident involvement, provides challenging volunteer opportunities, and ensures a safe and healthy work environment for volunteers and patrons. Volunteers range from coaches to instructors who provide special event support and help with senior programs. Additionally, RAP selects members to join a Parks Advisory Boards (PAB). A PAB consists of community residents, business members, and those who work or spend time in the community they are chosen to represent as volunteer board members. The mission of every PAB is to strengthen their facility's recreation programs and services.
P73	Transit to parks and beaches: Develop a Transit to Parks and Beaches system to improve transit access to regional, state, and federal parks and beaches for underserved communities. Identify and implement strategies to improve existing transit connections (bus, shuttle, and rail) or create new service. Develop and implement a robust marketing campaign to advertise the availability of transit and shuttle services.	Department of Transportation, Department of Recreation and Parks Metro	Short-term	Ongoing - Partial	While RAP has not been involved in this effort, Metro released a Transit to Parks (T2P) Strategic Plan in May 2019 which described a vision for coordinating access goals and strategies at the local and county levels. In March 2018 the Metro Board approved the Metro Equity Platform Framework, which acknowledges disparities in communities' and individuals' ability to access jobs, housing, education, health, and safety, and provides a foundation for Metro to provide leadership in addressing these inequities. The Framework considers equity along various lines, including income, race, class, age, gender, disability, and residency. The T2P Strategic Plan uses this framework as a guide, building processes and recommendations from an equity perspective and identifying areas where Metro can lead and where partners should be activated to provide transit to parks access and supportive programming
P74	Community gardens and parks: Explore the feasibility of permitting by-right community gardens and parks that are operated by not for profits in residential zones by-right.	Department of City Planning	Immediate	Completed	The new zoning code allows for community gardens to be operated by non-profits in residential zones, this update was approved by City Planning Commission in September 2022 and adopted by City Council in May 2023.
P75	Asphalt to green space: As the Department of Recreation and Parks and the Los Angeles Unified School District enter into shared-use agreements, identify heavily-asphalted school campuses in the communities most underserved in parks and open spaces; develop strategies and identify internal and external funding sources to repurpose asphalted spaces into environmentally-friendly useable recreational spaces for children and local communities to use for physical activity and recreation. Prioritize communities that are underserved in parks and open spaces.	Department of Recreation and Parks Los Angeles Unified School District	Mid-term	Ongoing - Partial	RAP continues its partnership with LAUSD to provide recreational programming on school campuses in areas that lack parks and open space. The Department continues its work with LAUSD on repurposing asphalted spaces to green space and could increase this effort through Proposition K, a competitive grant with a joint-use category that aims to serve youth and recreation.
P76	Grants: As the Department of Recreation and Parks and the Los Angeles Unified School District enter into shared-use agreements, identify and apply for public (state and federal) and private funding to implement capital improvements that enhance useable recreational areas on school campuses for local communities and staffing and programming of afterschool educational and recreational activities in low-income communities.	Department of Recreation and Parks Los Angeles Unified School District	Immediate	Ongoing	RAP has one staff member since 2017 dedicated to researching and applying for grants to fund staffing or programming of afterschool and recreational activities in low-income communities. RAP is working with LAUSD through the Community School Parks program to research and consider grants, such as Prop K funding, for capital improvements to enhance useable recreational areas on school campuses. The Department continues researching and applying for program grant funding but needs additional staff to manage the recreation program grants.
P77	Universally accessible playgrounds: Continue, and if feasible, expand the implementation of Universally Accessible Playgrounds in communities across the city to promote opportunities for children with, and without, disabilities to play together and learn from each other.	Department of Recreation and Parks	Immediate	Ongoing	RAP installs Universally Accessible Playgrounds on an ongoing basis and as site conditions and funding allow. Implementing new Universally Accessible Playgrounds is directly related to the amount of funding provided to RAP for that purpose.
P78	Recreation and Parks Master Plan: Prepare a Recreation and Parks Master Plan that establishes long-term goals; describes current and future needs, interests and community needs and preferences for improving existing parks and community facilities or initiating new parks or services; present a long-range plan for physical park and community facility improvements; and refine performance standards and further develop park design guidelines and criteria. As appropriate, incorporate analysis prepared in the 2009 Needs Assessment and in the Community Transformation Grant (CTG) funded Open Space Plans.	Department of Recreation and Parks	Mid-term	Ongoing - Partial	RAP's <i>Park Proud LA</i> plan is a five-year strategic plan (2018 – 2022) that lays out the Department's vision, priority goals and target outcomes, and establishes metrics to help assess its progress. The Plan also identifies park needs across the City and affirms the Department's commitment to equity by specifically focusing investments and strategy to close disparities in park programs and park access. RAP anticipates preparing a new strategic plan for 2023 and beyond, however a lack of funding prevents the Department from preparing a Citywide Parks Master Plan. (https://www.laparks.org/sites/default/files/pdf/strategic-plan-2018-2022.pdf)
P79	GRYD zones evaluation: Evaluate the need and feasibility of expanding the Gang Reduction and Youth Development (GRYD) zones, and associated programming, in the City of Los Angeles. Coordinate a needs assessment of current GRYD Zones and secondary areas, and evaluate gang crime statistics to determine zone changes. Incorporate community education and engagement and include community leaders and organizations in program development and implementation.	Mayor's Office of Gang Reduction and Youth Development , Los Angeles Police Department	Short-term	Ongoing	LAPD continually works in collaboration with GRYD to assess the zones and areas afflicted with gang violence. Additionally, the Department's Area Gang Units and Gang and Narcotics Division provide education to parents, community members, and Department entities regarding gangs, intervention strategies, and activities or programs to deter at risk youth from joining street gangs.
P80	Violence interruption and incident response (VIIR) protocol: Continue to implement the VIIR to reduce incidences of gang-related violence in GRYD Zones and surrounding areas. Evaluate the need to develop a Citywide protocol for areas beyond the GRYD zones.	Mayor's Office of Gang Reduction and Youth Development , Los Angeles Police Department	Immediate	Ongoing	Suppression of violent street crime perpetrated by gang members has long been a goal for LAPD. The Department utilizes a multifaceted approach of prevention, intervention, and suppression through sound enforcement strategies. LADP works with its partners in the criminal justice system as well as the communities and the institutions that support them. This calls for the strategic deployment of Area Gang Units and regularly working with gang interventionists to take a proactive approach to curbing gang violence.

Attachment 1. Health Element List of Programs and Status Summaries					
NO.	PROGRAM	RESPONSIBLE DEPARTMENT(S) / KEY PARTNERS ¹	TIME FRAME	STATUS	STATUS SUMMARY
P81	Summer Night Lights: Develop a long-term implementation plan that includes community engagement and identifies public and private funding to ensure sustainability of the program. Evaluate the feasibility of expanding program to other parks in high-crime, high-need neighborhoods.	Mayor's Office of Gang Reduction and Youth Development, Department of Recreation and Parks, Los Angeles Police Department	Immediate	Ongoing	The Summer Night Lights program operates at 32 locations across the City, keeping recreation centers and parks open during the summer between the hours of 7 pm to 11 pm. LAPD assists in creating safe spaces, providing security, monitoring, and participating in activities in collaboration with GRYD that provide community members access to free activities including warm meals, sports leagues and skills clinics, dance and fitness classes, arts and recreational activities, resource fairs, health screenings, and workshops, as well as connections to other resources that they can utilize year round. RAP manages the sports component of the program and handles the purchasing of equipment, uniforms and awards. 11 new sites were added in FY 22-23 for a total of 41 recreation centers hosting the program.
P82	Personal safety in public spaces: Develop and implement comprehensive, multi-departmental strategies that support improving personal safety on sidewalks and streets and increasing active transportation in communities most impacted by crime and gang violence; coordinate safe passages with the Safe Routes to School Strategic Plan and Summer Night Lights efforts, promote Crime Prevention through Environmental Design, infrastructure improvements that promote safe corridors by increasing pedestrian lighting and repairing and/or replacing sidewalks, and ensuring ongoing collaboration between the LAPD, LADOT, LAUSD, Metro, Recreation and Parks and local community stakeholders.	Mayor's Office of Gang Reduction and Youth Development, Department of Transportation, Police Department, Board of Public Works, Department of Recreation and Parks Los Angeles Unified School District	Mid-term	Ongoing	LAPD's Community Safety Partnership Bureau (CSPB) is committed to "Safe Passages." This concept is embraced as a CSP Core Component, along with the visible deployment of CSP officers along travel routes to and from schools, parks and recreational facilities, as well as within or near local business and mass transit locations, with a nexus to a defined CSP Neighborhood Engagement Area (NEA). Safe Passages allow community members to stay connected and thrive without the fear of crime. Recently, Metro started conducting a Metro Ambassador Pilot Program. Metro Ambassadors are not security officers and do not replace existing security personnel or law enforcement. Rather, they are an added workforce that collaborates with other Metro departments in order to maintain public safety and help make the system feel safer for riders.
P83	HALO program: Continue, and as feasible expand the Homeless Alternatives to Living on the Streets (HALO) program as a diversion program and citation clinic, and is geared toward mentally ill and/or drug-addicted homeless individuals and veterans primarily from the Skid Row area and other highly impacted areas.	City Attorney	Immediate	Alternative Approach	The HALO program no longer exists; however, the City Attorney's office administers two other programs: the Homeless Engagement and Response Team (HEART) and LA Diversion, Outreach, and Opportunities for Recovery (LA DOOR). HEART helps participants resolve L.A. County infraction tickets for minor violations in exchange for service engagement with resources or service providers that offer housing, public benefits enrollment, drug treatment, medical care, or job training. LA DOOR provides mobile outreach services and diversion to areas with high levels of addiction, mental illness, and homelessness to proactively engage participants in substance use treatment, mental health support, and case management.
P84	Neighborhood justice program: Continue to implement and expand the City's pilot Neighborhood Justice Program and explore a collaborative partnership with the Los Angeles Unified School District and other public, private, and nonprofit partners. The Neighborhood Justice pilot program works with first time nonviolent offenders and allows offenders the opportunity, with the victim's authorization, to engage in mediation to discuss the infraction or misdemeanor with the goal of reaching an amicable solution.	City Attorney	Immediate	Ongoing	The Neighborhood Justice Program (NJP) started in 2014. The program has trained over 400 community volunteers and has an active list of over 200 volunteers. NJP has also developed many partnerships with community and government organizations such as LA Job Corp, World Harvest Food Bank, Community Service Centers, BeCreative, Street Racing Kills, Painted Brain, and many more. The program has successfully served thousands of participants over the years and has a 5% recidivism rate.
P85	Reentry: Develop a coordinated cross-sector reentry plan for youth and adults in coordination with County, State, and community entities, eventually adding re-entry services for adults.	Mayor's Office of Gang Reduction and Youth Development	Immediate	Ongoing	The Mayor's Office of Economic Opportunity has been a grantee of the Board of State and Community Corrections (BSCC) and has been implementing Project Impact since June of 2017. Project Impact's Cohort 1 grant was completed with an enrollment of 423 fellows and 196 employed full-time. Cohort 2 grant will conclude with 247 enrollments and 196 employed full-time. The program will continue to Cohort 3 grant (\$6M for 3 yrs) to be implemented from March 2023 to March 2026. As part of Project Impact, nine organizations have been awarded to provide services citywide. Project Impact's goals for Cohort 3 consist of enrolling 375 justice-impacted individuals to provide behavioral health services, followed by legal assistance, housing navigation and permanent employment.
P86	Displacement: To mitigate displacement, leverage government resources (including land) to preserve the social, cultural and economic diversity of the city. Evaluate best practices to develop criteria to assess the displacement potential of low-income and vulnerable populations; identify and implement an array of mitigation tools that can preserve existing small businesses and affordable housing for low-income households; and create opportunities for low-income and vulnerable populations to access the benefits created by new development and investment in their neighborhoods.	Department of City Planning, Economic and Workforce Development Department, Housing and Community Investment Department	Mid-term	Under Development	There are several ongoing efforts to augment the City's current anti-displacement strategies. DCP is conducting an Equitable Development and Anti-Displacement study to identify displacement prevention strategies for use in future General Plan updates, rezoning efforts, and policy development. Concurrently, LAHD is developing a displacement risk index, or a tool to identify which sites identified for rezoning are at greatest risk for displacement. In addition, EWDD will be launching the Small Business Legal Assistance Program, the Legacy Business Program (for businesses operating for over 20 years) and the Small Business Legal Academy – all of which will provide assistance to small businesses. BusinessSource Centers (BSC) currently assist struggling businesses with access to capital and/or business development services.
P87	Local hire: Develop a local hire policy modeled after best practices that create career pathway careers for residents in high-unemployment communities, low-income households, and individuals with barriers to employment. Create sound criteria to define eligible projects based on the level of public assistance in the form of disposition of public property, financial assistance, land use incentives that substantially increase project value, and other similar incentives. Ensure that local hire policies do not contradict with regulations included as part of public funding sources (state or federal).	Department of City Planning, Board of Public Works, Economic and Workforce Development Department	Mid-term	Ongoing	In December 2015, the City created a Targeted Local Hire Working Group that developed a framework for a targeted local hire program with a focus on hiring and retaining local Angelenos from under-served communities. The Targeted Local Hire Program was adopted by the City Council on January 11, 2017. City departments were instructed to participate in this program. In support of this effort, LAWA has created thousands of jobs in the local community and assisted in creating opportunities to certified minority and disadvantaged firms. In addition, various departments implement local hire provisions through their Project Labor Agreements. The Department of Public Works includes provisions in qualifying public works construction projects that require a Contractor to follow hiring procedures that make reasonable efforts to target hiring opportunities for local residents. DCP also includes local hire provisions in major project entitlements and provides incentives for local hire for Transit Oriented Communities development projects.
P88	Tobacco: Evaluate models to inform the development of land use and zoning tools to limit the number of tobacco retailers to reduce the overconcentration in oversaturated areas to promote a diversity of commercial amenities.	Department of City Planning	Mid-term	Ongoing	Through the ongoing Community Plan update program, DCP is implementing the new zoning code; each use district either permits or does not permit tobacco sales. DCP will continue to have community conversations on where these uses would be appropriate to permit.
P89	Office of Racial Justice, Equity, and Transformative Planning: Establish an Office of Racial Justice, Equity, and Transformative Planning within City Planning. Develop overarching equity principles, a department- wide mission statement, and messaging that centers racial justice and equity. Ensure City Planning's internal and external communication reflects principles of racial justice, equity, and transformative planning.	Department of City Planning	Immediate (added 2021)	Ongoing	In June 2020, DCP established the Office of Racial Justice, Equity, and Transformative Planning to acknowledge, address, and center the legacy of racism and segregation in Los Angeles. The Office's work encompasses a wide range of equity-focused initiatives across the department and City functions, including initiatives to change workplace culture and address land use policies that drive inequitable outcomes in communities.

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NO.	PROGRAM	RESPONSIBLE DEPARTMENT(S) / KEY PARTNERS ¹	TIME FRAME	STATUS	STATUS SUMMARY
P90	Equitable engagement and empowerment: Enhance public participation opportunities for Black, Indigenous, people of color (BIPOC) and low-income communities through citywide citizen planner leadership development initiatives. Strengthen the capacity of and empower neighborhood leaders, especially residents from the City's historically marginalized and disinvested communities, to engage in planning processes and help advance equitable policies that center racial justice.	Department of City Planning	Immediate and ongoing (added 2021)	Ongoing	DCP continues to implement a wide array of outreach strategies that engages communities across the city in the planning process. The Planning 101 workshop series engaged hundreds of residents citywide on topics ranging from policy development, the legislative process, to specific state laws such as the California Environmental Quality Act (CEQA). Through the Community Plan update process and other Citywide policy initiatives, DCP continues to expand and improve public participation opportunities, including incorporating emerging best practices to promote the participation of marginalized and disinvested communities in order to continue advancing equitable policies that center racial justice. DCP also continues to develop its internal structure to reinforce these strategies through the Office of Racial Justice, Equity, and Transformative Planning and the External Affairs Unit.
P91	Environmental Justice in the General Plan: Periodically review the Plan for a Healthy Los Angeles and other General Plan Elements to ensure emerging environmental justice concerns are addressed. Emerging concerns may include: the identification of new sources of contamination and new research on related health impacts, changing environmental and economic conditions that alter risk and exposure for specific communities, and new concerns raised through continued public engagement. Evaluate policies and programs to ensure they meaningfully center race and environmental racism, as well as the disproportionate impacts of climate change on vulnerable communities. Actively pursue funding for implementation of environmental justice programs and evaluate the feasibility of a dedicated implementation unit within the Department of City Planning. Center environmental justice as a key priority when updating the growth strategy (Framework Element), as detailed in 2021-2029 Housing Element Program 50. Establish a timeline for comprehensive updates to the Plan for a Healthy Los Angeles to ensure the Element exceeds state standards and exemplifies best practices in environmental justice planning.	Department of City Planning	Short- term and ongoing (added 2021)	Ongoing	DCP established the Health and Environmental Justice Section in July 2022 within the Citywide Policy Division. The Section is responsible for the preparation of the Health Element Progress Report. The Section is also currently conducting a comprehensive review and evaluation of environmental justice policies and programs in the City's General Plan as a first step in a multi-year program to update and develop new environmental justice policies complemented by a robust community engagement program.

¹ The following acronyms for Departments and Agencies have been used throughout this attachment:

Acronym	Department	Acronym	Department
<i>DCP</i>	Department of City Planning	<i>LADOA</i>	Department on Aging
<i>CA</i>	City Attorney	<i>LADWP</i>	Department of Water & Power
<i>CIFD*</i>	Community Investment for Families Department	<i>LAHD*</i>	Housing Department
<i>CTD**</i>	City Tourism Department	<i>LAPL</i>	Public Library
<i>DOD</i>	Department on Disability	<i>LAPD</i>	Police Department
<i>DONE</i>	Department of Neighborhood Empowerment	<i>LAWA</i>	Los Angeles World Airports
<i>DOT</i>	Department of Transportation	<i>MO</i>	Mayor's Office
<i>BPW</i>	Board of Public Works	<i>MO-GRYD</i>	Mayor's Office - Gang Reduction & Youth Development
<i>LASAN</i>	Department of Public Works - Bureau of Sanitation	<i>POLA</i>	Port of LA
<i>BOE</i>	Department of Public Works - Bureau of Engineering	<i>RAP</i>	Recreation & Parks Department
<i>EMD</i>	Emergency Management Department	<i>LAUSD</i>	Los Angeles Unified School District
<i>EWDD</i>	Economic and Workforce Development Department	<i>DPH</i>	Los Angeles County Department of Public Health
<i>GSD</i>	General Services Department	<i>DHS</i>	Los Angeles County Department of Health Services
<i>LADBS</i>	Department of Building & Safety		

*Formerly Housing and Community Investment Department (HCID)

**Includes Convention Center